

PMI PMI-RMP シミュレーション問題集、PMI-RMP 全真問題集



さらに、GoShiken PMI-RMPダンプの一部が現在無料で提供されています：https://drive.google.com/open?id=19k_UnbopqPyfN2jNM0NvOANztPorrEtr

レビュー段階でPMI-RMP試験の準備をしているこれらの人々にとって、エラー修正は非常に重要であることがわかっています。PMI-RMP試験の準備中に間違いを訂正したい場合は、当社の学習教材が最適です。PMI-RMPの参考資料は、間違いを訂正し、何度も何度も間違いを避けるためにあなたを追跡するのに役立つためです。弊社からPMI-RMP試験準備を購入する場合、リラックスした状態で試験に合格すると信じています。

PMI PMI-RMP 認定試験の出題範囲：

トピック	出題範囲
トピック 1	• 交渉ツールとテクニック
トピック 2	• ファシリテーションツールとテクニック
トピック 3	• リスク管理リスク分類に関連する組織理論
トピック 4	• 基本的なプロジェクト管理理論、方法論、および実践（PMBOK®ガイドに記載されているとおり）
トピック 5	• ISO31000 に記載されているリスク原則とガイドライン
トピック 6	• コミュニケーションツール、テクニック、モデル、チャネル
トピック 7	• PMI 倫理規定および職業行動規範
トピック 8	• リスク管理に関連するリーダーシップ理論
トピック 9	• リスク戦略と計画 • 利害関係者 • リスクプロセスの促進 • リスクの監視と報告 • 専門的なリスク分析の実行

>> PMI PMI-RMP シミュレーション問題集 <<

試験の準備方法-一番優秀なPMI-RMP シミュレーション問題集試験-実

用的なPMI-RMP全真問題集

PMI-RMP学習ガイドは、ユーザーの要求に十分に應えるため、メモリを分離するための少しの知識になりますが、それらと一緒に追加すると、時間を活用できる日が非常に多くあります。PMI-RMP試験準備により、ユーザーはいつでもどこでもがれきの時間を使って勉強し、勉強と生活をより合理的に調整することができます。私たちのPMI-RMPシミュレーションマテリアルを選択するのは良い選択です。私たちのステップに従ってください。自分を信じて、あなたは完璧にそれを行うことができます！

PMI-RMP認証は、競争の激しい就職市場でプロフェッショナルが目立ち、収入を増やすのに役立ちます。それはまた、プロジェクトマネジメントスキルを向上させ、リスクマネジメントの知識を拡大する機会でもあります。PMIは、学習資料、オンラインコース、練習問題など、試験の準備を支援するさまざまなリソースを提供しています。PMI-RMP認証を取得することにより、プロジェクトマネージャーは、リスクマネジメントにおける卓越性への取り組みを示し、専門的な評判を高めることができます。

PMI-RMP（PMIリスク管理プロフェッショナル）認定試験は、リスク管理の領域において自分の専門性を確立したいプロフェッショナルのための世界的に認知された認定試験です。PMIは、プロジェクト管理の実践を推進することを目的とした非営利組織で、この認定試験を提供しています。

PMI Risk Management Professional 認定 PMI-RMP 試験問題 (Q217-Q222):

質問 # 217

An organization that spans across different countries undergoes a digital transformation project. The project manager has assigned a risk management team leader who is a risk management certified candidate in their domain.

What should the risk management team leader do in the early stages of the project?

- A. Benchmark to an organization which has executed a similar project,
- B. Conduct qualitative risk analysis to prioritize potential risks.
- **C. Educate stakeholders on best practices to perform risk management.**
- D. Plan a solid risk response plan and secure the necessary funding.

正解: C

解説:

In the early stages of a project, the risk management team leader should conduct qualitative risk analysis to prioritize potential risks. This will help the team to focus on the most significant risks and develop appropriate risk response strategies.

According to the PMI-RMP Handbook, the early stages of the project are the best time to establish the risk management plan, which is a document that describes how risk management activities will be structured and performed on the project. It is one of the main outputs of the Plan Risk Management process. The risk management plan should be developed with the involvement and input of key stakeholders, such as the project sponsor, customer, team members, subject matter experts, and other relevant parties. The risk management plan should also define the roles and responsibilities of the stakeholders in risk management, as well as the reporting and escalation mechanisms.

The risk management team leader, who is a risk management certified candidate in their domain, should educate stakeholders on best practices to perform risk management in the early stages of the project. This is because the stakeholders may have different levels of knowledge, experience, and expectations regarding risk management, especially in an organization that spans across different countries. The risk management team leader should provide training, coaching, and guidance to the stakeholders on how to apply the risk management processes, tools, and techniques, as well as how to use the risk management plan. The risk management team leader should also promote a positive risk culture and encourage stakeholder participation and collaboration in risk management activities.

The other options are not valid for what the risk management team leader should do in the early stages of the project:

* Conduct qualitative risk analysis to prioritize potential risks: This is not a valid option because the qualitative risk analysis is part of the Perform Qualitative Risk Analysis process, which comes after the Identify Risks process and before the Perform Quantitative Risk Analysis process. The risk management team leader should not conduct the qualitative risk analysis before developing the risk management plan and identifying the risks.

* Plan a solid risk response plan and secure the necessary funding: This is not a valid option because the risk response plan is part of the Plan Risk Responses process, which comes after the Perform Qualitative Risk Analysis and Perform Quantitative Risk Analysis processes. The risk management team leader should not plan the risk response plan and secure the necessary funding before developing the risk management plan, identifying, and analyzing the risks.

* Benchmark to an organization which has executed a similar project: This is not a valid option because benchmarking is a technique for risk identification, but it is not the only one. The risk management team leader should use a combination of techniques to identify risks, not just focus on one aspect. Also, benchmarking is not the same as educating stakeholders, which implies providing training,

coaching, and guidance on risk management best practices.

References: PMI-RMP Handbook¹, PMBOK Guide², Practice Standard for Project Risk Management²

質問 # 218

The project's customer has stated the project must be completed by a date indicated as the P90 date established on the Monte Carlo analysis. What should the project manager do to ensure the P90 date is met?

- A. Hire more resources and crash the schedule
- B. Update the assumptions/exclusions register
- C. Perform a qualitative risk analysis for the project
- **D. Mitigate risks identified on the sensitivity analysis**

正解: D

解説:

Explanation

The project manager should mitigate risks identified on the sensitivity analysis to ensure the P90 date is met.

Sensitivity analysis helps identify the most critical risks that have the potential to impact the project's completion date. By mitigating these risks, the project manager can increase the likelihood of meeting the P90 date.

According to the PMI Risk Management Professional (PMI-RMP) Reference Materials, the P90 date is the date that has a 90% probability of being met or exceeded by the project completion¹. The Monte Carlo analysis is a simulation technique that generates possible outcomes of the project schedule based on the probability distributions of the activity durations². The sensitivity analysis is a technique that determines how different sources of uncertainty affect the project objectives, such as the completion date³. Therefore, the project manager should mitigate the risks identified on the sensitivity analysis, as they are the most likely to affect the P90 date. By reducing the uncertainty and variability of the project schedule, the project manager can increase the confidence level of meeting the P90 date.

References: 1: PMI, Practice Standard for Project Risk Management, 2009, p. 91 2: PMI, A Guide to the Project Management Body of Knowledge (PMBOK Guide), Sixth Edition, 2017, p. 215 3: PMI, A Guide to the Project Management Body of Knowledge (PMBOK Guide), Sixth Edition, 2017, p. 403

質問 # 219

A risk manager is working on the risk management plan for a new digital platform and realizes the project sponsor, who is the IT manager, has not been invited to the project team meetings. The IT manager is concerned that the IT infrastructure is unable to host the new platform the team is creating. The risk manager asks the IT manager to be included in the meetings.

What should the IT manager's role be in the project team meetings?

- A. The IT manager should lead the infrastructure execution.
- **B. The IT manager should be included as a risk owner.**
- C. The IT manager should be added as a project sponsor.
- D. The IT manager should refine the project baseline plans.

正解: B

解説:

A risk owner is the person assigned to manage, monitor, and report on a specific risk. When the IT manager has unique insight or control over risks associated with IT infrastructure, they should be formally assigned as a risk owner for those risks. The PMBOK Guide emphasizes:

"Risk owners are identified during the risk management planning process and should be engaged in relevant meetings and risk discussions. Assigning the IT manager as a risk owner ensures proper accountability for IT- related risks."

- PMBOK Guide, 6th Edition, Section 11.3.2.1 (Risk Register: Risk Owner) This promotes ownership, accountability, and effective risk management.

References:

PMBOK Guide, 6th Edition, Section 11.3.2.1

Practice Standard for Project Risk Management, PMI, Section 5.3

質問 # 220

You work as the project manager for BlueWell Inc. You are monitoring the project performance.

You want to make a decision to change the project plan to eliminate a risk in order to protect the project objectives. Which of the following strategies will you use to tackle the risk?

- A. Risk avoidance
- B. Risk transference
- C. Risk mitigation
- D. Risk acceptance

正解: A

質問 # 221

A project manager has been assigned to a project that is just starting. The organization has a very low risk appetite towards this project due to constraints on budget and schedule. The project stakeholders are very engaged on the project and want to ensure that there is clear visibility on the project risks and progress.

How should the project manager handle stakeholder expectations?

- A. Discuss the risk response strategies with the stakeholders.
- B. Ensure the risk register includes all identified risks.
- C. Develop a communication plan to share updates on risks.
- D. Add buffers to the schedule to accommodate risk.

正解: C

解説:

The project manager should discuss the risk response strategies with the stakeholders to handle their expectations. This will help the project manager to align the risk responses with the stakeholder's risk appetite, preferences, and expectations. It will also help the project manager to obtain the stakeholder's support and approval for the risk responses. This is the best way to ensure clear visibility on the project risks and progress. Adding buffers to the schedule to accommodate risk (option A) is not a good practice, as it may create false expectations and hide the true impact of risk. Ensuring the risk register includes all identified risks (option B) is important, but it is not enough to handle stakeholder expectations. The project manager also needs to communicate the risk register to the stakeholders and discuss the risk responses with them. Developing a communication plan to share updates on risks (option D) is also a good practice, but it is not sufficient to handle stakeholder expectations. The project manager also needs to involve the stakeholders in the risk response planning process and obtain their feedback and approval. Reference: PMI, The Standard for Risk Management in Portfolios, Programs, and Projects, 2019, p. 97; PMI, A Guide to the Project Management Body of Knowledge (PMBOK Guide), 6th ed., 2017, p. 407.

The project manager should develop a communication plan to share updates on risks (D) to handle stakeholder expectations, especially since the organization has a low risk appetite and stakeholders are very engaged. This approach ensures that stakeholders are regularly informed about the project's risks and progress, addressing their concerns and expectations. This is supported by the PMI's PMBOK Guide, Sixth Edition.

質問 # 222

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PMI-RMP全真問題集: <https://www.goshiken.com/PMI/PMI-RMP-mondaishu.html>

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