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ISACA Certified in the Governance of Enterprise IT Exam Sample Questions (Q110-Q115):

NEW QUESTION # 110

To help ensure the IT portfolio provides maximum value to an organization, IT projects are BEST prioritized based on:
cost-benefit analysis results.
alignment with business strategy.

- A. alignment with IT architecture.
- B. recommendation Of business owners.

Answer: A

Explanation:

This is because alignment with business strategy means that IT projects are selected and executed in a way that supports the organization's vision, mission, goals, and objectives. Alignment with business strategy can help to ensure that IT projects deliver value to the organization and its stakeholders, as well as to optimize the use of IT resources and capabilities. Alignment with business strategy can also help to avoid or minimize conflicts, gaps, or redundancies among IT projects, as well as to facilitate communication and collaboration among IT and business units.

Some of the sources that support this answer are:

1: This source provides a comprehensive guide on how to optimize IT project intake, approval, and prioritization. It suggests that one of the steps to redesign the governance framework is to conduct a portfolio review to assess the benefits realization of IT investments and ensure that they are aligned with the business strategy and deliver value.

2: This source discusses how to prioritize IT tasks and projects, and provides some expert tips and a downloadable template. It advises that one of the criteria for prioritizing IT projects is strategic alignment, which means that the project supports the organization's strategic goals and objectives.

3: This source describes the process of how to use the Technology Governance Framework to determine if a proposal requires approval from a formal IT governance body, then how a submitted proposal would proceed on its path to acceptance. It states that one of the factors that influence the prioritization of proposals is alignment with strategic direction, which means that the proposal supports the organization's vision, mission, values, and goals.

NEW QUESTION # 111

You are the project manager of the NKJ Project for your company. The project's success or failure will have a significant impact on your organization's profitability for the coming year. Management has asked you to identify the risk events and communicate the event's probability and impact as early as possible in the project.

Management wants to avoid risk events and needs to analyze the cost-benefits of each risk event in this project. What term is assigned to the low-level of stakeholder tolerance in this project?

- A. Mitigation-ready project management
- **B. Risk utility function**
- C. Risk-reward mentality
- D. Risk avoidance

Answer: B

Explanation:

Section: Volume B

Explanation/Reference:

NEW QUESTION # 112

Two large financial institutions with different corporate cultures are engaged in a merger. From a governance perspective, which of the following should be the GREATEST concern?

- A. Technology infrastructure
- **B. Risk appetite**
- C. Combined cost of operations
- D. Enterprise architecture (EA) integration

Answer: B

Explanation:

Risk appetite is the greatest concern from a governance perspective when two large financial institutions with different corporate cultures are engaged in a merger, because it reflects the amount and type of risk that the organizations are willing to pursue, retain, or take in order to achieve their strategic objectives. Risk appetite is influenced by various factors, such as organizational culture, values, beliefs, and behaviors, as well as external factors, such as market conditions, regulations, and stakeholder expectations. Therefore, if the two merging organizations have different risk appetites, this may create challenges and conflicts in aligning their strategies, policies, processes, and systems. It may also affect their performance, compliance, reputation, and value creation. Therefore, it is important to assess and harmonize the risk appetites of the two organizations and ensure that they are consistent with their merged vision, goals, and needs. References := Good Governance Institute Board guidance on risk appetite, Risk Appetite: A Conversation of Governance, Organisations must define their IT risk appetite and tolerance

NEW QUESTION # 113

Which of the following roles is responsible for review and risk analysis of all contracts on a regular basis?

- A. The IT Service Continuity Manager
- B. The Service Catalogue Manager
- C. The Configuration Manager
- **D. The Supplier Manager**

Answer: D

NEW QUESTION # 114

Which of the following concepts is a semi-standard structured report supported by proven design methods and automation tools that can be used by managers to keep track of the execution of activities by staff within their control and monitor the consequences arising from these actions?

- A. Six Sigma
- B. Total Security Management
- C. Total Quality Management
- **D. Balanced Scorecard (BSC)**

Answer: D

Explanation:

Section: Volume A

NEW QUESTION # 115

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