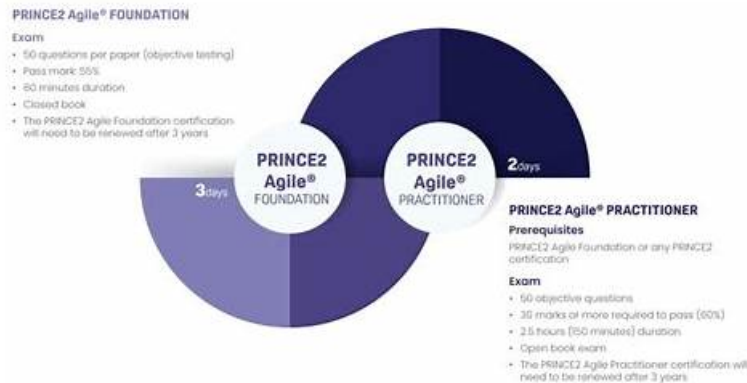


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PRINCE2 Agile Foundation Sample Questions (Q153-Q158):

NEW QUESTION # 153

Which principle supports a "fail-fast-learn-fast" environment?

- A. Manage by stages
- B. Tailor to suit the project

- C. Manage by exception
- D. Define roles, responsibilities, and relationships

Answer: B

Explanation:

Agile Foundation guidance explains that a "fail-fast-learn-fast" environment is best supported by the principle tailor to suit the project, making option D the correct answer. This principle emphasizes adapting methods, controls, and ways of working to match the project's context, level of uncertainty, and risk. In Agile and PRINCE2 Agile environments, tailoring enables teams to experiment, learn quickly, and adjust without being constrained by unnecessary rules or heavy governance.

A fail-fast-learn-fast culture depends on rapid feedback, short learning cycles, and the freedom to adapt approaches when something does not work as expected. The tailoring principle allows teams to reduce upfront rigidity, simplify documentation, shorten feedback loops, and choose Agile techniques that encourage experimentation. This flexibility makes it easier to test ideas early, identify failures quickly, and apply learning immediately, which is at the heart of Agile thinking.

Option A, manage by stages, supports control and review at defined points, but it does not specifically encourage rapid experimentation or learning. Option B, manage by exception, focuses on governance through tolerances and escalation, which supports empowerment but is not the primary driver of a fail-fast culture. Option C, defining roles, responsibilities, and relationships, ensures clarity and accountability but does not directly promote rapid learning from failure.

Agile Foundation documents stress that tailoring is essential when working in complex and uncertain environments. By tailoring governance and delivery approaches, teams avoid over-engineering solutions and can respond quickly to new information. This principle supports an environment where small failures are acceptable, learning is valued, and continuous improvement is embedded into everyday work. Tailor to suit the project enables Agile teams to balance control with flexibility, making it a key enabler of a fail-fast-learn-fast culture that drives innovation and value delivery.

NEW QUESTION # 154

Which is an advantage of using the PRINCE2 Agile behavior 'collaboration'?

- A. It uses learning to help improve products
- B. It uses experimentation to expand requirements
- C. It ensures that there are no surprises
- D. It allows people to provide cover for one another

Answer: A

NEW QUESTION # 155

Which is a purpose of the 'managing product delivery' process?

- A. To delegate day-to-day management of the project to the project manager
- B. To plan the delivery of the products before committing to significant expenditure
- C. To establish and deliver the project communications to the wider organization
- D. To agree on what is required for accepting, executing and delivering project work.

Answer: D

NEW QUESTION # 156

Which statement BEST describes the PRINCE2 Agile guidance for change?

- A. The delivery team should be authorized to make changes at the detailed level
- B. The delivery team should quickly approve changes to the project baseline
- C. The executive should manage changes dynamically at the detailed level
- D. The executive should approve delivery level changes to harness the benefits of positive change

Answer: A

NEW QUESTION # 157

Which two statements about tailoring the business case in an agile environment are CORRECT?

