

Valid PMP Exam Materials - PMP Practice Questions

Free PMP Exam Practice Questions

Project Management Academy's free PMP exam practice questions are based on relevant *A Guide to the Project Management Body of Knowledge (PMBOK® Guide)* topics. Below you will find 50 PMP exam questions to help prepare you for the PMP exam. Upon completion please enter your information in the fields below to access the results and complete explanations.

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1. The executive steering committee of your organization is in the process of selecting projects for the next fiscal year. During that meeting you are called in to explain to the committee various approaches to selecting projects. One committee member prefers to use a method that shows the series of the sum of discounted cash flows, given a specific interest rate. Which of the following methods will you use?

- A. Net present value
- B. Present value
- C. Benefit-cost ratio
- D. Multi-objective programming

2. As a project manager for the development of a new internal payroll system, you are meeting with the Chief Financial Officer, who is also the project sponsor, to gather requirements. In your meeting she states that she requires the new payroll system to be completed and internally tested no later than March 30, so the new system can go live at the beginning of the fiscal year on July 1st. Which of the following is the best description for this date and where will it be documented?

- A. This is a requirement and will be documented in the requirements documentation
- B. This is a deadline and will be documented in the project charter
- C. This is a constraint and will be documented in the constraints log
- D. This is a project requirement and is documented in the requirements documentation

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The Project Management Professional (PMP) certification examination is a highly sought-after credential for project managers worldwide. PMP - Project Management Professional (2026) certification is offered by the Project Management Institute (PMI), a nonprofit organization that promotes project management excellence. The PMP Certification demonstrates a project manager's proficiency in managing projects and leading teams.

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PMI PMP Practice Questions - Valid PMP Practice Questions

Based on our years of experience, taking the PMI PMP exam without proper preparation is such a suicidal move. The PMP - Project Management Professional (2026) is not easy to achieve because you first need to pass the PMP - Project Management Professional (2026) PMP exam. The only way to be successful with your PMP - Project Management Professional (2026) exam is by preparing it well with PMI PMP Dumps. This PMP - Project Management Professional (2026) PMP exam is not even easy to go through. Most people failed it due to a lack of preparation.

To prepare for the PMI PMP certification exam, candidates can take advantage of various resources, such as training courses, study guides, and practice exams. PMI offers a range of training courses, including online courses, virtual instructor-led courses, and self-paced courses. These courses provide candidates with the knowledge and skills required to pass the exam. Additionally, PMI provides study guides and practice exams that help candidates assess their readiness for the exam.

Preparing for the PMP exam requires significant time and effort. PMI recommends that candidates have at least three to five years of project management experience before attempting the exam. In addition, candidates must complete 35 hours of project management education before applying to take the exam. PMP Exam itself is four hours long and consists of 180 multiple-choice questions. To pass the exam, candidates must demonstrate a thorough understanding of project management concepts and practices, as well as the ability to apply them in real-world situations.

PMI PMP - Project Management Professional (2026) Sample Questions (Q904-Q909):

NEW QUESTION # 904

A project manager is managing a project for a government owned company using an iterative approach. The first useful release to production consisted of three iterations. Each iteration was successfully checked by the client's representatives in the test environment. However, when the team started deploying to the production environment, the security team declined it. What should the project manager have done to prevent this?

- A. Planned smaller iterations to review the results more often
- B. Deployed to production after the first iteration
- C. Reviewed the compliance requirements with stakeholders
- D. Implemented the authorization in the first iteration

Answer: C

Explanation:

To prevent the situation where the security team declined the deployment to the production environment, the project manager should have reviewed the compliance requirements with stakeholders. Here's why:

1. Compliance Requirements: Compliance requirements are essential for any project, especially in government-owned companies.

These requirements ensure that the project adheres to legal, regulatory, and security standards. By reviewing compliance requirements early in the project, the project manager can identify any potential gaps or issues related to security.

2. Stakeholder Alignment: Engaging stakeholders, including the security team, during the planning phase allows the project manager to understand their expectations and concerns. It also provides an opportunity to address security-related matters proactively.

3. Risk Assessment: By reviewing compliance requirements, the project manager can assess potential risks related to security and take necessary actions. This includes implementing security measures, conducting vulnerability assessments, and ensuring that the project aligns with organizational security policies.

4. Iterative Approach: The iterative approach used in this project allows for incremental development and testing. However, security considerations should be part of each iteration. By involving stakeholders early and continuously, the project manager can address security concerns throughout the development process.

5. Communication: Regular communication with stakeholders ensures that everyone is on the same page regarding security expectations. It also helps in identifying any changes or updates to compliance requirements during the project lifecycle.

In summary, reviewing compliance requirements with stakeholders and addressing security concerns throughout the iterative process would have helped prevent the security team's decline during deployment to the production environment.

References:

*PMI, PMBOK Guide, 6th Edition, p. 357

*PMI, PMP Certification Exam Outline, p. 9

*Additional Reference: Asana - Understanding the Iterative Process

*Additional Reference: Monday.com - How to Use an Iterative Process for Projects

*Additional Reference: Asana - Understanding the Iterative Process

*Additional Reference: Monday.com - How to Use an Iterative Process for Projects

NEW QUESTION # 905

In an effort to modernize the technology for a project, the project manager has been discussing risk prioritization with the project team. The project manager determines that additional parameters are needed to iteratively assess and prioritize the project risks.

Match the project manager's goals on the left with the relevant risk parameter on the right.

Answer:

Explanation:

NEW QUESTION # 906

A project manager develops a risk breakdown structure (RBS) and divides it into four categories. Later, the team identifies a regulation issue with one of the customer's requirements.

In what category should this new risk be included?

- A. External
- B. Technical
- C. Organizational
- D. Project management

Answer: A

Explanation:

Section: Executing

NEW QUESTION # 907

You are project manager on a systems engineering project designed to last six years and to develop the next- generation corvette for use in military operations. You and your team recognize that requirements may change as new technologies, especially in sonar systems, are developed. You are concerned that these new technologies may lead to changes in the scope of your product, which then will affect the scope of your project.

Therefore your requirements traceability matrix should include tracing requirements to all the following project elements EXCEPT _____

- A. Business needs
- B. Project verification
- C. Product design
- D. Product development

Answer: B

Explanation:

Section: Mix Questions

Explanation:

The requirements traceability matrix is an output of the collect requirements process. It includes tracing requirements to business needs, opportunities, and objectives; project objectives; project scope: WBS deliverables; product design; product development; test strategy and scenarios; as well as high-level requirements to more detailed requirements.

NEW QUESTION # 908

In an ongoing project, stakeholders have been approaching team members for status reports and changes without consulting the project manager. What should the project manager do to ensure a successful project?

- A. Send the project charter to all stakeholders for information.
- B. Review the stakeholder engagement plan and inform the stakeholders.
- C. Send an email to all stakeholders directing them to approach the project manager directly.
- D. Review the change management plan and ask the change control board (CCB) to be involved.

Answer: B

NEW QUESTION # 909

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