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## APM PFQ Exam Questions With correct Answers

Which of the following is not a stage in an issue resolution process?

- a. Share the issue with stakeholders.
- b. Track the issue to closure. c. Escalate to the sponsor.
- d. Apply change control. - correct answersA

Which of the following are challenges for a project manager developing and leading a project team?

- 1) Issues and Incompatibility amongst team members
- 2) Getting the right skills and attributes amongst team members
- 3) Co-location of team members in the same geographic area
- 4) Lack of accountability of team members

- a. 1, 2 & 3
- b. 1, 2 & 4
- c. 1, 3 & 4
- d. 2, 3 & 4 - correct answersC

Which of the following is an activity in a typical change control process?

- a. Recommendation.
- b. Justification.
- c. Planning.
- d. Continuous improvement - correct answersA

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## APM Project Fundamentals Qualification (PFQ) Sample Questions (Q404-Q409):

### NEW QUESTION # 404

One difference between an issue and a risk is an issue:

- A. must be recorded but a risk does not.
- B. always affects scope but a risk does not
- C. is an uncertain event but a risk is not.
- D. is a certain event but a risk is not.

**Answer: D**

### NEW QUESTION # 405

How does having a business case help an organisation?

- A. It provides a recognized framework by which project spending proposals can be recorded, reviewed and audited to learn lessons about how efficiently the organisation is deploying funds to achieve its targeted returns.
- B. It provides a means by which the sponsor can monitor the project manager's performance in relation to the plans documented in the business case and highlight points at which a change of project manager may be necessary.
- C. It provides an overview of how the project will deliver the scheduled progress over the period agreed between the project manager, sponsor and other key stakeholders associated with the project.
- D. It provides a documented account of the decisions that have been made and by whom in the planning of the project's finances, ensuring the project's compliance with recognized governance standards

**Answer: A**

### NEW QUESTION # 406

What is the main reason for an initial high-level review of a change request?

- A. To establish who might be the best stakeholders to be involved in the change.
- B. To ensure that the change request is considered as soon as possible.
- C. To consider if the change is feasible to evaluate at this stage.
- D. To implement the necessary actions to ensure the change has a smooth implementation.

**Answer: C**

### NEW QUESTION # 407

Which one of the following is a valid description of the phases of a complete project lifecycle?

- A. Start-up, definition, development and production closedown.
- B. Start-up, feasibility, planning, execution and roll-out.
- C. Concept, screening, implementation, handover and closeout.
- D. Concept, definition, implementation, handover and closeout.

**Answer: D**

### NEW QUESTION # 408

To be fully effective, the project manager:

- A. should manage the external stakeholders and external environment.
- B. need only deal with the internal environment since the sponsor will deal with the external environment.
- C. must take into consideration the internal and external environments.

## Answer: C

Explanation:

D must liaise with regulating bodies to ensure requirements include the latest legislation.

### NEW QUESTION # 409

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