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## PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q34-Q39):

### NEW QUESTION # 34

Which is NOT a strategic planning or portfolio support function?

- A. Providing a single flexible resource pool
- B. Prioritizing programmes within the portfolio
- C. Providing oversight, scrutiny and challenge
- D. Aligning programmes with strategic objectives

**Answer: A**

Explanation:

The P3O Foundation (2013) manual lists prioritizing programmes, aligning with objectives, and providing oversight as strategic planning or portfolio support functions, but not providing a flexible resource pool.

Section 2.2.2 states, "Strategic planning and portfolio support functions include prioritizing programmes, aligning with strategic objectives, and providing oversight and challenge." A resource pool (B) is a delivery support function (Section 7.2), not a strategic

one. The 2013 edition distinguishes these roles to clarify P3O's multifaceted support, ensuring strategic functions focus on direction and governance, not resource allocation.

Reference: P3O Foundation (2013) manual, Sections 2.2.2 and 7.2, AXELOS.

### NEW QUESTION # 35

Which is NOT a functional role?

- A. Benefits and Value
- B. Planning
- **C. Project Officer**
- D. Information Management

**Answer: C**

Explanation:

The P3O Foundation (2013) manual lists Benefits and Value, Information Management, and Planning as functional roles, but Project Officer is not. Section 3.5.1 states, "Functional roles within a P3O include Benefits and Value, Information Management, and Planning, each providing specialized support." The Project Officer (C) is a delivery support role, not a functional one, as it focuses on execution (Section 3.5.6). The

2013 edition distinguishes these roles to clarify P3O's structure, ensuring functional roles drive strategy and support, while delivery roles handle operations. This delineation enhances organizational clarity.

Reference: P3O Foundation (2013) manual, Sections 3.5.1 and 3.5.6, AXELOS.

### NEW QUESTION # 36

Which activity occurs as part of the 'Identify' process?

- A. Plan tranches of delivery
- B. Deliver the new capability
- C. Refine the Vision Statement
- **D. Document an outline Business Case**

**Answer: D**

Explanation:

The P3O Foundation (2013) manual identifies documenting an outline Business Case as an activity in the 'Identify' process. Section 4.3.1 states, "The 'Identify' process involves developing an outline Business Case to justify the need for a P3O and outline initial benefits." This differs from refining the Vision (A), which occurs in 'Define,' or planning tranches (C) and delivering capability (D), which are later stages. The 2013 edition emphasizes this early justification to secure support, guiding subsequent P3O development. This ensures a solid foundation for implementation.

Reference: P3O Foundation (2013) manual, Section 4.3.1, AXELOS.

### NEW QUESTION # 37

Which is NOT an objective of a programme?

- A. Deliver outcomes and benefits
- B. Coordinate related projects and activities
- **C. Deliver business products according to a Business Case**
- D. Align to strategic objectives

**Answer: C**

Explanation:

The P3O Foundation (2013) manual states that delivering business products according to a Business Case is not a programme objective. Section 2.1.1 notes, "Programme objectives include coordinating related projects and activities, delivering outcomes and benefits, and aligning with strategic objectives," while product delivery is a project-level task. This distinguishes programmes (A, C, D) from projects (B). The 2013 edition clarifies that programmes focus on outcomes, not specific deliverables, aligning with P3O's strategic oversight. This ensures clarity in role definitions within the change hierarchy.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

## NEW QUESTION # 38

Which is a delivery support function?

- A. Provide a flexible resource pool
- B. Train and coach PPM staff
- **C. Report portfolio performance through management dashboards**
- D. Develop standard processes for producing Business Cases

**Answer: C**

Explanation:

The P3O Foundation (2013) manual identifies reporting portfolio performance through management dashboards as a delivery support function. Section 7.2.1 states, "Delivery support functions include reporting portfolio performance using management dashboards to provide real-time insights to stakeholders." This differs from training (B), resource provision (C), or process development (D), which are capacity or strategic functions. The 2013 edition emphasizes this reporting role to support ongoing project and programme delivery, ensuring visibility and control. This enhances operational effectiveness.

Reference: P3O Foundation (2013) manual, Section 7.2.1, AXELOS.

## NEW QUESTION # 39

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