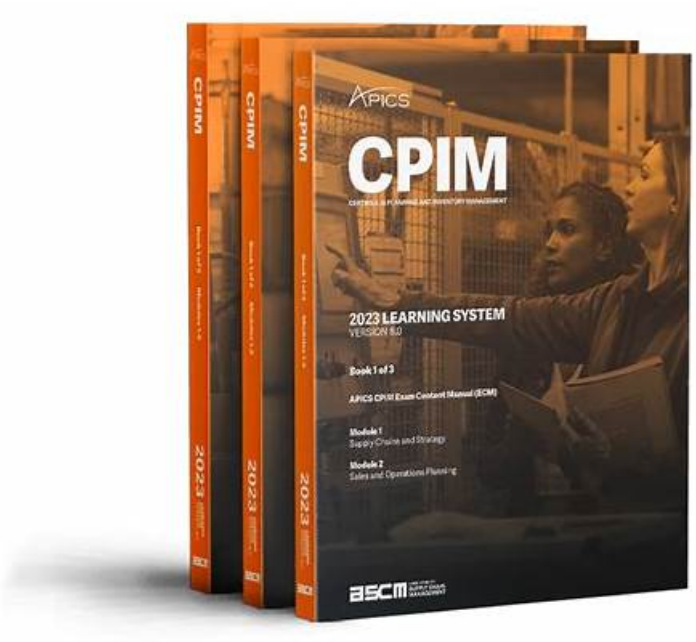
APICS CPIM-8.0認定試験 & CPIM-8.0クラムメディア



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>> APICS CPIM-8.0認定試験 <<

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APICS Certified in Planning and Inventory Management (CPIM 8.0) 認定 CPIM-8.0 試験問題 (Q185-Q190):

質問 # 185
An organization is updating an Application Programming Interface (API) to support requests coming from mobile applications distributed on public application stores. The API's primary function is to supply confidential documents when users request them within the mobile application. Which approach would BEST respond to this use case?

- A. Require that the user supplies their credential to access confidential documents.
- B. Require a Virtual Private Network (VPN) connection to the organization's network to access confidential documents.
- C. Implement Open Authorization (OAuth) 2.0 to require the users to request permission to access confidential documents.
- D. Implement Security Assertion Markup Language (SAML) to validate the identity of the user requesting access to confidential documents.

正解：C

質問 # 186
Which of the following planning modules considers the shortest-range planning goals?

- A. Rough-cut capacity planning (RCCP)
- B. Resource planning
- C. Capacity requirementsplanning(CRP)
- D. Input/output analysis

正解：C

解説：
Capacity requirements planning (CRP) is a planning module that considers the shortest-range planning goals. CRP is a process of determining the amount of available capacity and comparing it with the required capacity to execute the planned orders in the master production schedule (MPS) and the material requirements planning (MRP). CRP is usually done at the work center level and for a time horizon of a few weeks or months. CRP helps to identify and resolve capacity issues, such as overloads or underloads, and to adjust the production plan accordingly. CRP is the most detailed and accurate method of capacity planning, as it considers the actual routings, lead times, and lot sizes of the orders. The other options are not correct, as they either consider longer-range planning goals or less detailed capacity information:
* Input/output analysis is a technique of monitoring the input (planned orders) and output (actual production) of a work center or a product family, and comparing them with the available capacity. Input/output analysis is usually done at the aggregate level and for a time horizon of a few months or quarters. Input/output analysis helps to measure the performance of the production plan and to identify and correct deviations from the plan.
* Resource planning is a process of determining the long-range capacity requirements for labor, equipment, facilities, and other resources, based on the sales and operations plan (S&OP). Resource planning is usually done at the aggregate level and for a time horizon of a few years. Resource planning helps to support the strategic decisions and investments related to the resource capacity.
* Rough-cut capacity planning (RCCP) is a process of verifying the feasibility of the master production schedule (MPS) in terms of the available capacity of critical resources, such as key machines or labor skills. RCCP is usually done at the product family level and for a time horizon of a few months or quarters. RCCP helps to validate the MPS and to identify and resolve potential capacity bottlenecks or gaps. Reference:
* [CPIM Part 2 - Section A - Topic 2 - Capacity Planning]
* Capacity Requirements Planning (CRP)
* Input/Output Control
* Resource Planning
* Rough Cut Capacity Planning (RCCP)

質問 # 187
An example of a flexibility metric for an organization Is:

- A. average batch size.
- B. scrap rate.
- C. percentageof orders delivered late.
- D. cycle time.

正解：D

解説：
A flexibility metric is a measure of how well an organization can adapt to changes in demand, supply, or technology. Flexibility metrics can be classified into three categories: volume flexibility, mix flexibility, and new product flexibility. Volume flexibility is the ability to adjust the output level to meet fluctuations in demand. Mix flexibility is the ability to produce different types of products or services with the same resources. New product flexibility is the ability to introduce new products or services quickly and efficiently. Cycle time is an example of a flexibility metric, as it measures the time required to complete a process or activity, from start to finish.

Cycle time can indicate the responsiveness and agility of an organization, as shorter cycle times imply faster delivery, lower inventory, and higher customer satisfaction. Cycle time can also reflect the efficiency and quality of an organization, as shorter cycle times imply less waste, fewer errors, and lower costs. Therefore, cycle time is a relevant metric for assessing the flexibility of an organization.
References := CPIM Part 2 Exam Content Manual, Version 8.0, ASCM, 2021, p. 29. CPIM Part
2 Learning System, Version 8.0, Module 3, Section A, Topic 3.

質問 # 188
Which of the following situations is most likely to occur when using a push system?

- A. Work centers operate using decentralized control.
- B. Work centers signal previous work centers when they are ready for more work.
- C. Work centers are scheduled using finite capacity planning.
- D. Work centers receive work even if capacity is not available.

正解：D

解説：
A push system is a production system that operates based on forecasts and schedules, rather than actual customer demand. A push system pushes products to the market regardless of the current demand, and often results in excess inventory and waste. A push system does not consider the capacity constraints of the work centers, and therefore may send work orders to them even if they are not able to process them. This can create bottlenecks, delays, and inefficiencies in the production process12.
The other options are not correct because:
*B. Work centers are scheduled using finite capacity planning. This is not a characteristic of a push system, but rather a pull system. Finite capacity planning is a method of scheduling that takes into account the actual capacity of the work centers, and only releases work orders when there is enough capacity to process them.
This reduces the risk of overloading the work centers and improves the flow of production3.
*C. Work centers operate using decentralized control. This is not a characteristic of a push system, but rather a pull system. Decentralized control is a method of management that gives more autonomy and decision-making power to the work centers, and allows them to adjust their production according to the actual demand and capacity. This increases the flexibility and responsiveness of the production system4.
*D. Work centers signal previous work centers when they are ready for more work. This is not a characteristic of a push system, but rather a pull system. This is a common practice in a pull system that uses kanban cards as visual signals to trigger the production or replenishment of a product. The work centers only request more work when they have enough capacity and demand for it, and avoid overproduction and waste5.
References := 1 Push System vs. Pull System: Adopting A Hybrid Approach To MRP1 2 Push Systems vs.
Pull System: Definitions and Differences4 3 Finite Capacity Planning - an overview | ScienceDirect Topics 4 Centralized vs. Decentralized Manufacturing | IndustryWeek 5 Kanban - an overview | ScienceDirect Topics

質問 # 189
Improvements in an Input/output control (I/O control) system will most likely lead to:

- A. a change in operation sequencing.
- B. reduction in queue size and queue time.
- C. flattened bills of material (BOMs).
- D. fewer engineering change notifications.

正解：B

解説：
Improvements in an input/output control (I/O control) system will most likely lead to a reduction in queue size and queue time. An I/O control system is a method of managing the flow of work orders in a production system by matching the input rate to the output rate. The input rate is the number of work orders that are released to the shop floor in a given period. The output rate is the number of work orders that are completed and shipped to the customers in a given period. An I/O control system aims to keep the input rate equal to the output rate, or slightly lower, to avoid overloading the system and creating excess inventory. By improving the I/O control system, the production system can achieve a smoother and more balanced flow of work orders, which reduces the queue size and queue time at each work center. Queue size is the number of work orders that are waiting to be processed at a work center. Queue time is the amount of time that a work order spends in the queue before being processed. A reduction in queue size and queue time can improve the production efficiency, quality, and flexibility, as well as the customer service and satisfaction. The other options are not correct, as they are not the most likely outcomes of improvements in an I/O control system, but rather possible

effects of other factors or methods:
* Flattened bills of material (BOMs) are the result of simplifying the product structure and reducing the number of components or levels in a BOM. Flattened BOMs can reduce the complexity and lead time of the production process, but they are not directly related to the I/O control system.
* A change in operation sequencing is the result of altering the order or priority of the work orders or operations in a production system. A change in operation sequencing can affect the production flow and capacity, but it is not necessarily caused by the I/O control system.
* Fewer engineering change notifications are the result of minimizing the changes in the product design or specification during the production process. Fewer engineering change notifications can reduce the disruption and cost of the production process, but they are not directly related to the I/O control system. References:
* [CPIM Part 2 - Section A - Topic 2 - Capacity Planning]
* Input/Output Control | SpringerLink
* Input/Output Control - an overview | ScienceDirect Topics
* Input/Output Control - InventoryOps.com

質問 # 190
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