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# CIMA

Strategic Level

**F3**

## Financial Strategy

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CIMA CIMAPRA19-F03-1 (F3 Financial Strategy) Certification Exam consists of multiple-choice questions and is divided into three sections. The first section covers financial strategy, which includes topics such as capital structure, mergers and acquisitions, and dividend policy. The second section covers investment decisions, which includes topics such as risk and return, capital budgeting, and valuation. The third section covers financial instruments, which includes topics such as derivatives, hedging, and foreign exchange risk management.

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### CIMA F3 Financial Strategy Sample Questions (Q61-Q66):

#### NEW QUESTION # 61

A company based in Country D, whose currency is the D\$, has an objective of maintaining an operating profit margin of at least 10% each year.

Relevant data:

- \* The company makes sales to Country E whose currency is the E\$. It also makes sales to Country F whose currency is the F\$.
- \* All purchases are from Country G whose currency is the G\$.
- \* The settlement of all transactions is in the currency of the customer or supplier.

Which of the following changes would be most likely to help the company achieve its objective?

- A. The D\$ weakens against the G\$ over time.
- B. The F\$ weakens against the D\$ over time.
- **C. The D\$ strengthens against the G\$ over time.**
- D. The D\$ strengthens against the E\$ over time.

**Answer: C**

Explanation:

Revenues are in E\$ and F\$, costs are in G\$, and reporting currency is D\$.

If the D\$ strengthens against G\$ (option C), then G\$ costs translate into fewer D\$, so reported costs fall and operating profit margin improves.

A stronger D\$ against E\$ or F\$ (A or B) reduces the D\$ value of sales, hurting margins.

A weaker D\$ against G\$ (D) makes G\$-denominated costs more expensive in D\$, also hurting margins.

So the change that most helps maintain/improve margin is C.

#### NEW QUESTION # 62

Which of the following best explains why the interest rate parity model is highly effective in practice?

- A. Divergence from parity is impossible because exchange rates drive interest rates
- B. Speculative forces drive the interest rates and exchange rates together to achieve parity.
- **C. Any divergence from parity can be observed by the market and corrected by arbitrage**
- D. Governments actively manage their exchange rates so that parity holds

**Answer: C**

Explanation:

Interest rate parity (IRP) says the forward exchange rate adjusts so that investors earn the same return in different currencies once hedged, otherwise arbitrage profits would exist. If parity doesn't hold, traders can lock in risk-free gains, and their trades push rates back to parity.

So the model works well because:

#### NEW QUESTION # 63

The competition authorities are investigating the takeover of Company Z by a larger company, Company Y.

Both companies are food retailers.

The takeover terms involve using a part cash, part share exchange means of payment.

Company Z is resisting the bid, arguing that it undervalues its business, while lobbying extensively among politicians to sway public opinion against the bidder.

Which of the following actions by Company Y is most likely to persuade the competition authorities to approve the acquisition?

- A. Company Y guarantees to preserve employment at its central distribution depot.
- B. Company Y undertakes to pass on any cost savings to customers.
- **C. Company Y agrees to dispose of specified outlets which geographically overlap those of Company Z.**
- D. Company Y increases the cash element of its bid offer.

**Answer: C**

Explanation:

Competition authorities focus primarily on market structure and competition, not on whether the bid is generous or on employment promises. Their concern is: Will this merger substantially lessen competition?

In food retailing, a key issue is local market concentration - for example, a single group owning too many supermarkets in particular towns or regions. A classic remedy is for the bidder to divest overlapping outlets so that effective competition remains.

B). Agreeing to dispose of specified outlets which overlap geographically directly addresses the competition authority's main concern and is the standard structural remedy used in practice.

A (more cash) is irrelevant to competition issues.

C (job guarantees) is mainly a political/employment concern, not an antitrust one.

D (promise to pass on cost savings) is difficult to monitor and enforce and is normally viewed as less credible than structural remedies.

So the action most likely to persuade the competition authorities is B.

#### NEW QUESTION # 64

Company A plans to acquire Company B in a 1-for-1 share exchange.

Pre-acquisition information is as follows:

Post-acquisition information is as follows:

\* Annual earnings are expected to increase by \$4 million.

\* The P/E multiple of the combined company is expected to be 12 times.

If the acquisition proceeds, what is the expected percentage increase in the post acquisition share price of Company A?

- A. 50%
- B. 8%
- C. 6%
- **D. 0%**

**Answer: D**

#### NEW QUESTION # 65

TTT pic is a listed company. The following information is relevant:

TTT pic's board is considering issuing new 6% irredeemable debt to re-purchase equity. This is expected to change TTT pic's debt to equity mix to 40: 60 by market value. The corporate tax rate is 20%.

What will be TTT pic's WACC following this change in capital structure?

- A. 13.43%
- B. 12.67%
- **C. 11.66%**
- D. 11.09%

**Answer: C**

Explanation:

Step 1 - Work out current gearing

Current values:

Equity = \$80m

Debt = \$20m

Total value VVV = 80 + 20 = \$100m

So:

$$DE=2080=0.25 \frac{\{D\}}{\{E\}} = \frac{\{20\}}{\{80\}} = 0.25 \quad ED=8020=0.25$$

Tax rate  $T=20\%$   $T = 20\%$   $T=20\%$  # after-tax cost of debt:

$$K_d(1-T)=6\%(1-0.2)=4.8\% \quad K_d(1-T) = 6\%(1-0.2) = 4.8\% \quad K_d(1-T)=6\%(1-0.2)=4.8\% \quad \text{Given cost of equity } K_e=14\% \quad K_e=14\%$$

Step 2 - Find the ungeared (asset) cost of capital  $K_u$

Use Modigliani-Miller with tax for equity:

$$K_e = K_u + (K_u - K_d)(1-T) \frac{\{D\}}{\{E\}} \quad K_e = K_u + (K_u - K_d)(1-T) \frac{\{D\}}{\{E\}} \quad \text{ED Substitute:}$$

$$14 = K_u + (K_u - 6) \times 0.8 \times 0.25 \quad 14 = K_u + (K_u - 6) \times 0.8 \times 0.25 \quad 14 = K_u + 0.2(K_u - 6) \quad 14 = K_u + 0.2K_u - 1.2 \quad 14 = 1.2K_u - 1.2 \quad 14 + 1.2 = 1.2K_u \quad 15.2 = 1.2K_u \quad K_u = 12.67\%$$

Step 3 - Re-gear the cost of equity for the new structure New target mix: Debt : Equity = 40 : 60 #  $DE=4060=0.6667 \frac{\{D\}}{\{E\}} = \frac{\{40\}}{\{60\}} = 0.6667$  ED = 6040 = 0.6667 Reapply MM with tax:

$$K_e = K_u + (K_u - K_d)(1-T) \frac{\{D\}}{\{E\}} \quad K_e = K_u + (K_u - K_d)(1-T) \frac{\{D\}}{\{E\}} \quad ED \quad K_e = 12.67 + (12.67 - 6) \times 0.8 \times 0.6667$$

$$K_e = 12.67 + (12.67 - 6) \times 0.8 \times 0.6667 \quad K_e = 12.67 + 3.56 = 16.23\% \quad K_e = 12.67 + 3.56 = 16.23\%$$

Step 4 - Calculate new WACC New proportions:

$$E/V = 60/100 = 0.6, D/V = 40/100 = 0.4 \quad E/V = \frac{\{60\}}{\{100\}} = 0.6, D/V = \frac{\{40\}}{\{100\}} = 0.4$$

$$WACC = 0.6 \times 16.23\% + 0.4 \times 4.8\% = 0.6 \times 16.23\% + 0.4 \times 4.8\% = 9.74\% + 1.92\% = 11.66\%$$

$$WACC = 0.6 \times 16.23\% + 0.4 \times 4.8\% = 9.74\% + 1.92\% = 11.66\%$$

## NEW QUESTION # 66

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