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PECB Certified ISO/IEC 27035 Lead Incident Manager Sample Questions (Q32-Q37):

NEW QUESTION # 32

Scenario 2: NoSpace, a forward-thinking e-commerce store based in London, is renowned for its diverse products and advanced technology. To enhance its information security, NoSpace implemented an ISMS according to ISO/IEC 27001 to better protect

customer data and ensure business continuity. Additionally, the company adopted ISO/IEC 27035-1 and ISO/IEC 27035-2 guidelines. Mark, the incident manager at NoSpace, strategically led the entire implementation. He played a crucial role in aligning the company's ISMS with the requirements specified in ISO/IEC 27001, using ISO/IEC 27035-1 guidelines as the foundation. During a routine internal audit, a minor anomaly was detected in the data traffic that could potentially indicate a security threat. Mark was immediately notified to assess the situation. Then, Mark and his team immediately escalated the incident to crisis management to handle the potential threat without further assessment. The decision was made to ensure a swift response. After resolving the situation, Mark decided to update the incident management process. During the initial phase of incident management, Mark recognized the necessity of updating NoSpace's information security policies. This included revising policies related to risk management at the organizational level as well as for specific systems, services, or networks. The second phase of the updated incident management process included the assessment of the information associated with occurrences of information security events and the importance of classifying events and vulnerabilities as information security incidents. During this phase, he also introduced a "count down" process to expedite the evaluation and classification of occurrences, determining whether they should be recognized as information security incidents. Mark developed a new incident management policy to enhance the organization's resilience and adaptability in handling information security incidents. Starting with a strategic review session with key stakeholders, the team prioritized critical focus areas over less impactful threats, choosing not to include all potential threats in the policy document. This decision was made to keep the policy streamlined and actionable, focusing on the most significant risks identified through a risk assessment. The policy was shaped by integrating feedback from various department heads to ensure it was realistic and enforceable. Training and awareness initiatives were tailored to focus only on critical response roles, optimizing resource allocation and focusing on essential capabilities. Based on scenario 2, did Mark follow the guidelines of ISO/IEC 27035 series regarding the incident management phases in the updated incident management process?

- A. No, the second phase of the incident management process should include the collection of information associated with the occurrences of information security events
- B. No, the decision on whether to classify events as information security incidents should be assessed before initiating the incident management process
- C. Yes, all phases of the incident management process were established according to the ISO/IEC 27035-1 guidelines

Answer: A

Explanation:

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Comprehensive and Detailed Explanation From Exact Extract:

ISO/IEC 27035-1:2016 outlines a structured five-phase approach to information security incident management, which includes:

1. Prepare
2. Identify (or detect and report)
3. Assess and Decide
4. Respond
5. Lessons Learned

According to the standard, the "Assess and Decide" phase must include the collection, review, and analysis of information associated with the occurrence of a potential incident. This phase ensures that the organization bases its classification decisions on factual data and contextual analysis, allowing the organization to determine whether the event should be categorized as a formal security incident. In the scenario, Mark does introduce an accelerated "count down" process to evaluate and classify incidents, which is a commendable improvement in efficiency. However, there is no mention of gathering or documenting the actual event data prior to classification. This oversight fails to fully align with the standard.

Option A is incorrect because not all phases were implemented as defined-specifically, phase 3 ("Assess and Decide") lacks an essential component: the collection of evidence/information from the anomaly or event.

Option C is also incorrect. According to ISO/IEC 27035, assessment and classification take place within the formal incident management process-not before it. The initiation of the process includes the evaluation of whether a security event becomes an incident.

Reference Extracts:

* ISO/IEC 27035-1:2016, Clause 6.2.2: "The assessment and decision process involves analyzing the information associated with reported events to decide whether they should be treated as incidents."

* ISO/IEC 27035-2:2016, Clause 7.3: "This phase includes collecting information from available sources...

such as logs, reports, and alerts, to support classification and response decisions." Therefore, the correct answer is B: No, the second phase of the incident management process should include the collection of information associated with the occurrences of information security events.

NEW QUESTION # 33

What role does the incident coordinator play during the response phase?

- A. Coordinating the activities of IRTs and monitoring response time
- B. Initiating the response actions immediately
- C. Assessing if the event is a potential or confirmed security incident

Answer: A

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

The incident coordinator plays a vital managerial and operational role in guiding and synchronizing the efforts of Incident Response Teams (IRTs). ISO/IEC 27035-2:2016, Clause 7.2.2 describes the role as one that involves coordination of resources, communication, and oversight to ensure that all phases of the response are executed according to procedure and within acceptable timelines.

Responsibilities include:

Assigning roles and responsibilities

Overseeing containment, eradication, and recovery efforts

Communicating with stakeholders

Tracking incident metrics and resolution progress

Initiating the response (Option B) is typically a decision taken collectively or by senior management or the IMT after classification.

Assessing the nature of an event (Option C) falls under the detection and classification phase, not the coordinator's primary role during response.

Reference:

ISO/IEC 27035-2:2016, Clause 7.2.2: "The incident coordinator is responsible for leading and coordinating the incident response process, ensuring timely and efficient execution." Correct answer: A

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NEW QUESTION # 34

According to scenario 4, what is the next action ORingo should take to prevent escalation when conducting exercises?

- A. Inform all participants and external entities involved that this was a simulated scenario and not a real threat immediately
- B. Proceed with the exercise as planned, considering this as a part of the learning process
- C. Wait until the exercise is completed to clarify the situation with all parties involved

Answer: A

Explanation:

Comprehensive and Detailed Explanation:

According to ISO/IEC 27035-2:2016, incident response exercises (including simulations such as phishing campaigns) must be carefully controlled to avoid confusion, escalation, or reputational damage. If an exercise is misunderstood by employees or external parties, it could lead to unintended consequences including external escalation, customer concern, or media involvement.

The best practice is to ensure that all involved-especially external stakeholders-are informed as soon as possible if they are exposed to simulated elements. Transparency ensures the organization maintains trust and mitigates potential fallout. This is part of effective communication during planned exercises.

Reference:

ISO/IEC 27035-2:2016, Clause 7.5 - "Exercises should be clearly identified, controlled, and followed by communication plans that inform affected parties of their simulated nature." Correct answer: C

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NEW QUESTION # 35

What roles do business managers play in relation to the Incident Management Team (IMT) and Incident Response Teams (IRTs)?

- A. Understanding how the IMT and IRTs support business processes and define authority over business systems
- B. Guiding on liability and compliance issues to the IMT and IRT and advise on which incidents constitute mandatory data breach notifications
- C. Developing policies and procedures for managing internal employees found engaging in unauthorized or illegal computer activities

Answer: A

Explanation:

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Comprehensive and Detailed Explanation From Exact Extract:

According to ISO/IEC 27035-1:2016 and ISO/IEC 27035-2:2016, business managers have a vital governance and operational oversight role in relation to information security incident response. Their main function is to ensure that incident management activities align with the organization's business processes and risk management strategies.

Clause 7.2.1 of ISO/IEC 27035-2 highlights that business managers are responsible for ensuring that the incident response teams (IRTs) understand business priorities, and that response activities reflect the criticality of affected systems and services. Business managers also help define the operational boundaries and authority of IMTs and IRTs when incidents impact key business systems. Their involvement ensures that decisions made during response efforts support overall organizational resilience and legal compliance. Option A is more aligned with human resources or legal/compliance functions, not core business manager responsibilities. Option B relates more closely to legal counsel or data privacy officers who are tasked with interpreting laws and regulations concerning breach notifications and liability.

Reference Extracts:

ISO/IEC 27035-2:2016, Clause 7.2.1: "Business managers are responsible for ensuring the coordination between business requirements and incident response activities, and for defining authority over the systems under their management." Clause 6.1.1: "Incident response activities must be aligned with business continuity plans and critical asset protection priorities." Therefore, the correct and most comprehensive answer is: C - Understanding how the IMT and IRTs support business processes and define authority over business systems.

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NEW QUESTION # 36

What is the primary objective of an awareness program?

- A. Enhancing the efficiency of the company's IT infrastructure
- B. Introducing new security technology to the IT department
- C. Reinforcing or modifying behavior and attitudes toward security

Answer: C

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

The core purpose of a security awareness program, as outlined in ISO/IEC 27035 and ISO/IEC 27001, is to influence behavior and attitudes toward security, making staff more conscious of threats and their responsibilities in preventing incidents. An effective awareness program helps reduce human errors, enhances response readiness, and builds a security-conscious culture.

ISO/IEC 27035-2:2016 clearly differentiates awareness from training. While training focuses on skills and procedures, awareness is about shaping the mindset, ensuring that employees understand the importance of security in their daily tasks.

Option A (technology introduction) and option C (IT efficiency) are not primary goals of awareness programs.

Reference Extracts:

ISO/IEC 27035-2:2016, Clause 7.3.1: "The objective of awareness activities is to change behavior and enhance understanding of security threats and how to prevent them." ISO/IEC 27001:2022, Control 6.3 and Annex A: "Personnel should be made aware of the importance of information security and their responsibilities in supporting it." Correct answer: B

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NEW QUESTION # 37

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