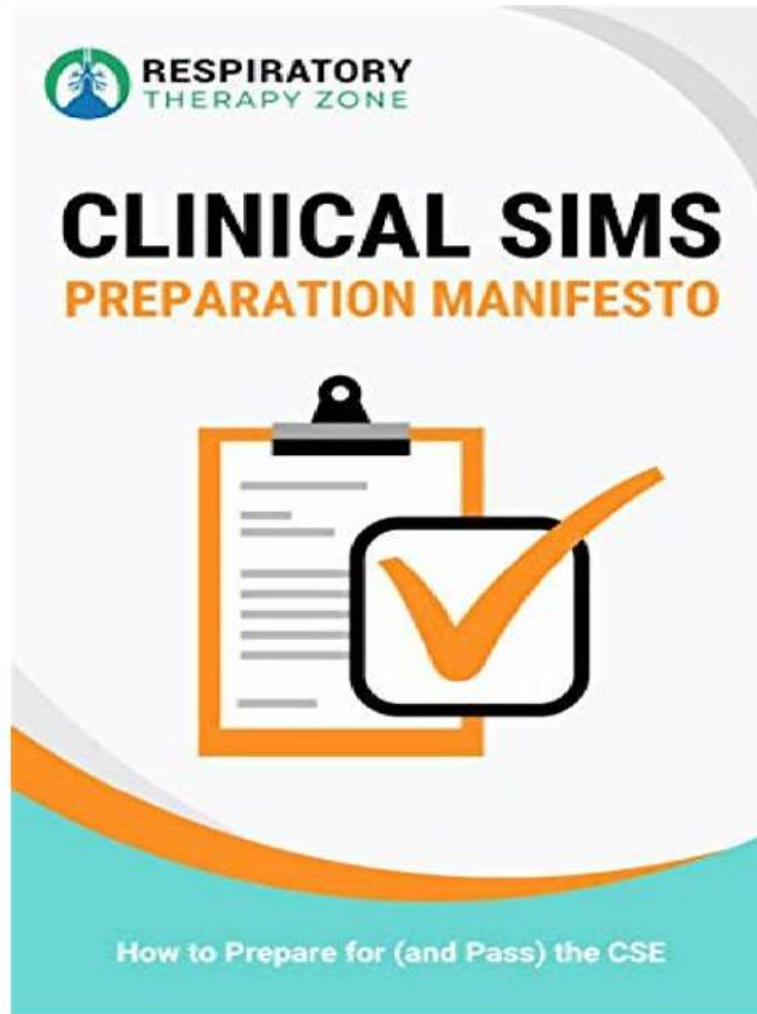


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CIPS Operations Management Sample Questions (Q41-Q46):

NEW QUESTION # 41

The RATER methodology looks at the key dimensions to providing an effective service. Which of the following is not a dimension of this framework?

- A. empathy
- B. responsiveness
- C. assurance
- D. tangibles

Answer: B

Explanation:

Responsiveness is incorrect. The R in RATER stands for reliability. The full acronym is; reliability, assurance, tangibles, empathy, responsiveness. P.58

NEW QUESTION # 42

Which of the following is not a key stakeholder in the implementation of Six-Sigma?

- A. suppliers
- B. processes
- C. customers
- D. employees

Answer: A

Explanation:

Suppliers are not a stakeholder for Six Sigma- the other three are- this is from p.136

NEW QUESTION # 43

When processing low volumes of a product, specialisation is high and it is therefore possible to create products at a lower unit cost. Is this TRUE?

- A. yes- staff gain specialities when there is less products to create
- B. yes- when producing low volumes of a product, cost savings can be transferred to the customer
- C. no- creating products in low volumes often leads to a higher unit cost
- D. no- the volume of products created does not impact upon unit costs as these are fixed in advance

Answer: C

Explanation:

3 is the correct answer. Firstly we look at if the sentence is true or not. It is not- so we can discount options 1 and 2. The study guide states that low volume = less specialisation and higher unit costs. It gives the example of McDonalds because of the high volume of meals they produce, they have Standard Operating Procedures and staff specialising in different areas of the kitchen to ensure efficiency (one person takes the order, another person fries the burger, another makes the drinks). The higher the volume of items produced, the lower the unit cost is. This means that Option 4 is therefore incorrect.

NEW QUESTION # 44

An Operations Manager is responsible for making many decisions. Which of the following would be a strategic decision made by an Operations Manager?

- A. creating quality standards
- B. deciding how to allocate key raw materials among the functional areas
- C. scheduling the production of manufactured goods
- D. deciding which inventory to carry

Answer: B

Explanation:

4 is the only strategic decision listed here. The other options are 'operations decisions' rather than 'strategic'. Strategic decisions influence the direction the company is going in and may have an effect on the long-term strategy of the company. Operational decisions are about ensuring everything runs smoothly and the Five Rights are achieved. This is from p.4-6 of the study guide.

NEW QUESTION # 45

There are four manufacturing companies located on Seashell Industrial Estate. Each company creates a different product and employs a different maintenance approach to its operations. For each company, select the corresponding maintenance approach and the key operating process characteristic.

Company 1: This company creates craft beer and offers customers a tour of the brewery for a small charge. The brewing equipment is serviced monthly and the brewery is kept extremely clean. All equipment is labelled with the last service date.

Company 2: This company produces seasonal items such as Easter Eggs and Christmas Cake. The equipment has a control panel where lights will flash red advising staff to check oil levels and components. Staff can then report issues to the maintenance team if remedial work is required. Product demand fluctuates throughout the year.

Company 3: This equipment does not often break down and is only fixed when it is reported by staff as no longer working.

Company 3 creates toys, providing a large range of product sizes and colours based on different customer requirements.

Company 4: Parts of the machine are serviced quarterly but in general, the machine is left to run its course and is then replaced when it is no longer financially viable to fix. The company produces cereal and the operating process is focused on the quantity produced and therefore uses standardised processes.

Complete the table below by listing the maintenance approach and operating process characteristic for each company. Each response should only be used once: preventative maintenance, run to breakdown maintenance, condition-based maintenance, mixed maintenance, volume, visibility, variation, variety

Which of the following will you put into box 5?

- A. variation
- **B. visibility**
- C. volume
- D. variety

Answer: B

Explanation:

The correct answers are as follows:

NEW QUESTION # 46

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