

# Project-Management Der beste Partner bei Ihrer Vorbereitung der ARE 5.0 Project Management (PjM) Exam



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Gott will, dass ich eine Person mit Fähigkeit, statt eine gute aussehende Puppe zu werden. Wenn ich IT-Branche wähle, habe ich dem Gott meine Fähigkeiten bewiesen. Aber der Gott ist mit nichts zufrieden. Er hat mich gezwungen, nach oben zu gehen. Die NCARB Project-Management Zertifizierungsprüfung ist eine große Herausforderung in meinem Leben. So habe ich sehr hart gelernt. Aber das macht doch nichts, weil ich EchteFrage die Fragenkataloge zur NCARB Project-Management Zertifizierung gekauft habe. Mit ihr kann ich sicher die die NCARB Project-Management Prüfung bestehen. Der Weg ist unter unseren Füßen, nur Sie können ihre Richtung entscheiden. Mit den Prüfungsmaterialien zur NCARB Project-Management Prüfung von EchteFrage können Sie sicher eine bessere Zukunft haben.

## NCARB Project-Management Prüfungsplan:

Thema	Einzelheiten
Thema 1	<ul style="list-style-type: none"> <li>Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives</li> </ul>
Thema 2	<ul style="list-style-type: none"> <li>Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.</li> </ul>
Thema 3	<ul style="list-style-type: none"> <li>Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.</li> </ul>
Thema 4	<ul style="list-style-type: none"> <li>Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.</li> </ul>
Thema 5	<ul style="list-style-type: none"> <li>Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.</li> </ul>

## Project-Management Torrent Anleitung - Project-Management Studienführer & Project-Management wirkliche Prüfung

Wie weit ist der Anstand zwischen Worten und Taten? Es hängt von der Person ab. Wenn man einen starken Willen haben, ist Erfolg ganz leicht zu erlangen. Wenn Sie NCARB Project-Management Zertifizierungsprüfung wählen, sollen Sie die Prüfung bestehen. Die Prüfungsmaterialien zur NCARB Project-Management Zertifizierungsprüfung von EchteFrage ist die optimale Wahl, Ihnen zu helfen, die Prüfung zu bestehen. Die Qualität der Prüfungsmaterialien von EchteFrage ist sehr gut. Wenn Sie die NCARB Project-Management Zertifizierungsprüfung bestehen wollen, wählen Sie doch Lernhilfe von EchteFrage.

### NCARB ARE 5.0 Project Management (PjM) Exam Project-Management Prüfungsfragen mit Lösungen (Q32-Q37):

#### 32. Frage

The management of architectural projects by a project manager consists of which responsibilities? Check the four that apply.

- A. Producing construction documents
- B. Facilitating the work
- C. Providing liability insurance
- D. Monitoring progress
- E. Concluding the project
- F. Planning, organizing, and staffing the project

**Antwort: B,D,E,F**

Begründung:

The project manager's role in architectural projects is centered on overseeing and guiding the project from inception through completion. The key responsibilities include:

\* Planning, organizing, and staffing the project (B): The project manager is responsible for organizing the project team, assigning roles, and ensuring that the project is staffed with the appropriate personnel.

\* Facilitating the work (D): This involves coordinating communication, resolving conflicts, and ensuring smooth collaboration among team members and consultants.

\* Monitoring progress (E): The project manager tracks project milestones, schedules, budgets, and quality control to ensure the project stays on track.

\* Concluding the project (F): This includes finalizing all project documentation, conducting closeout meetings, and ensuring all contractual obligations have been met.

Responsibilities not typically part of the project manager's role:

\* Producing construction documents (A): This is the responsibility of the design team (architects, drafters, and consultants), not the project manager per se.

\* Providing liability insurance (C): This is an administrative or firm responsibility, not a direct function of the project manager managing the project.

References from ARE 5.0 Project Management (PjM) division:

- \* Roles and responsibilities of the project manager in architectural projects
- \* Project management principles: planning, organizing, staffing, monitoring, and closing projects
- \* NCARB ARE 5.0 PjM study materials discussing project manager duties and scope
- \* AIA contract and management guidelines emphasizing project management functions

#### 33. Frage

The architect's estimate of the cost of the work at the end of the construction documents phase exceeds the owner's stated budget for the cost of the work.

According to AIA Document B101, what should the architect recommend to the owner?

- A. Revise project scope, without additional compensation
- B. Make reductions in the project program, with additional compensation
- C. Change the quality of materials, with additional compensation

- D. Alter the project delivery method, without additional compensation

**Antwort: A**

Begründung:

Verified Answer

According to AIA Document B101 §6.7, if the lowest bona fide bid or negotiated proposal exceeds the budget, the architect is required to make reasonable modifications to bring the cost in line with the budget - at no additional compensation - provided the architect's cost estimate was based on current market conditions.

\* This clause ensures the architect takes responsibility for staying within budget expectations.

\* Reference: AIA B101-2017 §6.7

\* NCARB ARE 5.0 Handbook - PjM Content Area 2: Cost Estimating and Budgeting

### 34. Frage

Which of the following is a primary responsibility of the architect during construction observation?

- A. Supervise contractor's workforce
- **B. Inspect the work for conformity to the contract documents**
- C. Issue building permits
- D. Manage contractor's payroll and payments

**Antwort: B**

Begründung:

During construction observation, the architect inspects the work to confirm compliance with contract documents, identifies deficiencies, and documents progress. The architect does not supervise or manage contractor workforce or finances, nor issue permits. This observation helps verify quality and adherence to design intent. ARE 5.0 PjM covers the architect's limited but critical role in construction administration and quality control.

### 35. Frage

Which document authorizes the contractor to proceed with work?

- A. Certificate of Substantial Completion
- B. Purchase Order
- C. Change Order
- **D. Notice to Proceed**

**Antwort: D**

Begründung:

The Notice to Proceed is a formal document issued by the owner or architect authorizing the contractor to begin work on the project and establishing the contract start date. Purchase orders are for procurement; change orders modify contracts; certificates of substantial completion recognize project milestones. ARE 5.0 PjM tests knowledge of construction administration documents.

### 36. Frage

A construction project is one week away from the date of substantial completion as defined by an AIA A201 agreement. The owner comes forward with a major change to the work. The contractor and owner disagree on how much to extend the contract time. The project needs to proceed without delay while the contractor and owner work out the difference.

Which one of the following steps should the architect take?

- A. Issue a waiver of subrogation.
- B. Issue a minor change in the work.
- **C. Issue a construction change directive.**

**Antwort: C**

Begründung:

When there is a disagreement over cost or time but the work must proceed, the architect can issue a Construction Change Directive



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