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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q24-Q29):

NEW QUESTION # 24

Which of the following investigation techniques involves following a user for one or two days in order to find out what a particular job entails?

- A. Activity sampling.
- **B. Shadowing.**
- C. Scenario analysis.
- D. Protocol analysis.

Answer: B

NEW QUESTION # 25

Which of the following models might include the documentation of scenarios?

- **A. A use case model.**
- B. A corporate data model.
- C. A class model.
- D. A business activity model.

Answer: A

NEW QUESTION # 26

A business analyst is reviewing the stakeholder management strategy for a high profile Human Resources (HR) project Following an organisational restructure, Harvey's role has changed from Director of Operations to Director of HR and he has inherited sponsorship of the project Harvey was previously involved in the project, but had little interest because his focus was on the Operational Projects that he sponsored.

Which of the following sets of stakeholder management strategies represent appropriate approaches for Harvey; firstly, for when the project started and secondly now that his role has changed?

- A. Constant active management, keep informed
- B. Ignore, Constant active management
- C. Keep informed; Constant active management
- **D. Watch, Constant active management**

Answer: D

Explanation:

To determine the appropriate stakeholder management strategies for Harvey, we need to analyze his role and level of interest at two points in time:

When the project started: Harvey was the Director of Operations and had little interest in the HR project because his focus was on operational projects.

Now that his role has changed: As the Director of HR, Harvey has inherited sponsorship of the HR project, making him a key stakeholder with high interest and influence.

Stakeholder Management Strategies:

Watch: This strategy is used for stakeholders with low interest and low influence. It involves monitoring their behavior without actively engaging them.

Constant active management: This strategy is used for stakeholders with high interest and high influence. It involves frequent communication and collaboration to ensure their needs and expectations are met.

Evaluation of Each Option:

A . Keep informed; Constant active management:

"Keep informed" is appropriate for stakeholders with moderate interest but does not align with Harvey's initial lack of interest.

Conclusion: This is not correct .

B . Ignore, Constant active management:

Ignoring a stakeholder is inappropriate, especially for someone in a senior leadership role like Harvey.

Conclusion: This is not correct .

C . Watch, Constant active management:

Initially, Harvey had low interest and low influence on the HR project, making "watch" an appropriate strategy.

After becoming the Director of HR and inheriting sponsorship, Harvey now requires "constant active management" due to his high interest and influence.

Conclusion: This is the correct answer .

D . Constant active management, keep informed:

This reverses the order of strategies and does not align with Harvey's initial lack of interest.

Conclusion: This is not correct .

NEW QUESTION # 27

In which of the following business analysis areas does the traditional systems analyst role primarily operate?

- A. Defining the needs of the business.
- B. Implementing business changes.
- **C. Specifying IT system requirements.**
- D. Quantifying costs and benefits.

Answer: C

NEW QUESTION # 28

Business analysis bridges the gap between which two disciplines?

- **A. IT Systems Analysis and Acceptance Testing.**
- B. Business Case Definition and Requirements Analysis.
- C. Strategic Analysis and IT Systems Analysis.
- D. Requirements Analysis and IT Systems Development

Answer: A

NEW QUESTION # 29

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