試験の準備方法-完璧なCOBIT-Design-and-Implementation合格体験談試験-実用的なCOBIT-Design-and-Implementation試験番号

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質問 # 69
An enterprise's management team concludes that the successful realization of the business strategy for the next period will largely depend on the successful adoption and use of technology and information. Which of the following is the MOST applicable design factor and corresponding value?

- A. IT Implementation Methods design factor with the value "Agile"
- B. Technology Adoption Strategy design factor with the value "First Mover"

- C. Role of IT design factor with the value "Strategic"
- D. Role of IT design factor with the value "Turnaround"

正解：**C**

解説：
The COBIT 2019 Design Guide defines the "Role of IT" design factor, including the value "Strategic":
"If the role of IT is strategic, it means that IT is critical to the enterprise's business strategy, directly influencing its success." Given that technology is critical to achieving the business strategy, the role of IT as "Strategic" is the most appropriate selection.
Reference:COBIT 2019 Design Guide, Section 4.4.2

質問 # 70
Which of the following is a KEY consideration when determining the initial scope of a governance system?

- A. Current I&T-related issues of the enterprise
- B. Compliance requirements faced by the enterprise
- C. The role of IT within the enterprise
- D. The size of the enterprise

正解：**A**

解説：
According to the COBIT 2019 Design Guide:
"Current I&T-related issues or pain points help identify the most urgent areas for governance and are critical in determining the initial scope." This ensures the governance system is relevant and addresses the enterprise's most pressing needs.
Reference:COBIT 2019 Design Guide, Section 4.4.4

質問 # 71
When adapting the goals cascade of the COBIT 2019 framework, an enterprise with a growth strategy is MOST likely to select which of the following enterprise goals?

- A. Optimization of business process costs
- B. Portfolio of competitive products and services
- C. Managed digital transformation programs
- D. Quality of management information

正解：**B**

解説：
When adapting the goals cascade of the COBIT 2019 framework, an enterprise with a growth strategy is most likely to select the enterprise goal "Portfolio of competitive products and services." This goal aligns with the enterprise's focus on growth through innovation and market competitiveness.
In COBIT 2019, the goals cascade is used to translate stakeholder needs into specific, actionable goals for IT governance and management. For an enterprise with a growth strategy, focusing on a competitive portfolio ensures that the organization is continually innovating and improving its products and services to capture market share and drive growth.
COBIT 2019 Framework References:
* COBIT 2019 Framework: Introduction and Methodology, Chapter 5:Describes the goals cascade and how it aligns enterprise goals with IT-related goals and enablers.
* COBIT 2019 Design Guide, Chapter 2:Discusses how to adapt the goals cascade based on the enterprise's strategic objectives, such as growth.
By selecting the goal "Portfolio of competitive products and services," the enterprise can ensure that its IT initiatives support and drive its growth strategy.

質問 # 72
Which of the following is the BEST starting point when translating enterprise goals into actionable governance and management objectives?

- A. Prioritized enterprise goals

- B. Selective enterprise goals
- C. Generic enterprise goals
- D. Risk-based enterprise goals

正解：**C**

解説：
The COBIT 2019 Design Guide provides a set of generic enterprise goals which:
"Serve as the baseline for mapping to governance and management objectives. These generic goals help initiate the translation process and can be customized later." Thus, generic goals are the best starting point.
Reference:COBIT 2019 Design Guide, Appendix A

質問 # 73

Which of the following would a COBIT implementation expert consider as a COBIT design factor in tailoring enterprise strategy?

- A. Value delivery
- B. Cost leadership
- C. Risk optimization
- D. Business transformation

正解：**B**

解説：
In the context of COBIT 2019, design factors are essential for tailoring the governance system to the specific needs of an enterprise. These factors help shape the governance system to ensure it aligns with the enterprise's strategy, goals, and environment. When considering how to tailor the governance system to an enterprise strategy, a COBIT implementation expert would look at several design factors, one of which iscost leadership
.
Detailed Explanation with References:
* Cost Leadership (Option A): Cost leadership is a strategic objective where an organization aims to become the lowest-cost producer in its industry. This strategy can be a significant design factor in tailoring a governance system, as it impacts decisions on IT investments, process efficiencies, and cost management. In COBIT 2019, aligning IT governance with a cost leadership strategy involves ensuring that IT initiatives support cost reduction and operational efficiency, thereby enabling the organization to achieve competitive pricing.
* Risk Optimization (Option B): While risk optimization is an essential component of IT governance, it is more related to managing and balancing risk rather than a design factor specifically tailored to enterprise strategy.
* Business Transformation (Option C): Business transformation refers to major changes in an organization's processes, systems, or structure. It is more of a broader business objective rather than a design factor used specifically in the context of tailoring the governance system to an enterprise strategy.
* Value Delivery (Option D): Value delivery focuses on ensuring that IT delivers value to the business. It is a core principle of IT governance but is not typically categorized as a design factor for tailoring enterprise strategy in COBIT 2019.
Conclusion:The correct answer isA. Cost leadership. Cost leadership as a design factor directly influences how the governance system is tailored to support the enterprise strategy ofachieving the lowest cost production. This alignment ensures that the governance system supports strategic goals focused on cost efficiency and competitive pricing.
References:
* ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.
ISACA.
* ISACA. COBIT 2019 Framework: Governance and Management Objectives. ISACA.

質問 # 74

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