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We often ask, what is the purpose of learning? Why should we study? Why did you study for OGBA-101 exam so long? As many people think that, even if one day we forget the formula for the area of a triangle, we can still live very well, but if it were not for the knowledge of learning OGBA-101 Exam and try to obtain certification, how can we have the opportunity to good to future life? So, the examination is necessary, only to get the test OGBA-101 certification, get a certificate, to prove better us, to pave the way for our future life.

The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q119-Q124):

NEW QUESTION # 119

Which of the following is the element of a value stream stage that describes the end state condition denoting the completion of the value stream stage?

- A. Completion stage
- B. End point
- C. Target state
- D. Exit criteria

Answer: D

Explanation:

In the context of a value stream within TOGAF, a value stream stage represents a segment of the overall process that delivers value to stakeholders. Each stage has specific characteristics and elements that help define its progress and completion. The "exit criteria" is a key element that describes the end state condition, denoting the completion of a value stream stage. Here's how TOGAF defines and uses these concepts:

* Value Stream Definition:

* A value stream represents an end-to-end collection of activities that create a result for a customer, stakeholder, or end-user. It provides a visual representation of how value is delivered.

* Value Stream Stages:

* Each value stream consists of multiple stages, each contributing to the overall value delivery.

These stages need to be clearly defined to ensure the value stream can be effectively managed and improved.

* Exit Criteria:

* Definition: Exit criteria are the conditions that must be met to signify the completion of a value stream stage. These criteria ensure that all necessary tasks have been completed and that the output meets the required quality and performance standards.

* Purpose: By defining exit criteria, organizations can ensure that each stage of the value stream is completed before moving to the next, maintaining quality and consistency across the process.

* TOGAF References:

* Phase B: Business Architecture: In this phase, value streams and their stages are modeled.

Defining exit criteria for each stage helps in managing transitions and ensuring that each part of the value stream is delivering the intended value.

In summary, the exit criteria define the end state condition of a value stream stage, ensuring that all necessary tasks are completed and quality standards are met before proceeding to the next stage.

NEW QUESTION # 120

Which of the following are used for structuring a business capability map?

- A. Mapping, Sorting
- B. Stratification, Leveling
- C. Categorizing, Grouping
- D. Aligning, Layering

Answer: C

Explanation:

A Business Capability Map is structured by categorizing and grouping capabilities into high-level clusters that align with business objectives. This approach aligns with TOGAF principles for clarity and simplification in business capability representation, enabling a coherent view of business abilities.

References: TOGAF Standard, Capability Mapping Techniques.

Business capability maps provide a structured view of what an organization does to achieve its objectives. To create a clear and understandable map, capabilities need to be organized effectively. Categorizing and grouping are the primary methods used for this

purpose:

* **Categorizing:**This involves classifying capabilities into different types or categories based on their characteristics or purpose.

Common categories include:

* **Core capabilities:**Essential for the organization's core business.

* **Supporting capabilities:**Enable or enhance core capabilities.

* **Customer-facing capabilities:**Directly interact with customers.

* **Operational capabilities:**Focus on internal operations.

* **Grouping:**This involves grouping related capabilities together to create a hierarchical structure. This helps to visualize relationships between capabilities and understand how they contribute to broader business functions

NEW QUESTION # 121

In the diagram, what are the items labelled A, B, and C?

- A. A-Enterprise Repository, B-Governance Repository. C-Board Repository
- **B. A-Architecture Repository, B-Governing Board, C-Enterprise Capability**
- C. Enterprise Repository, B-Board repository, C-Enterprise Capability
- D. A-Architecture Repository, B-Governance Repository. C-Architecture Capability

Answer: B

Explanation:

In the provided diagram, item A refers to the Architecture Repository, which is a part of the TOGAF framework where all the architecture assets are stored. This includes the architectural models, patterns, architecture descriptions, and other artifacts relevant to the architecture. Item B is labeled as the Governing Board, which is likely referring to the Architecture Board or a similar governance structure responsible for oversight and decision-making regarding the enterprise architecture. Item C refers to Enterprise Capability, which encompasses the processes, tools, skills, and other capabilities that enable the architecture function within the enterprise.

NEW QUESTION # 122

Which of the following supports the need to govern Enterprise Architecture?

- A. The TOGAF standard cannot be used without executive governance.
- B. The stakeholder preferences may go beyond the architecture project scope and needs control.
- C. The Architecture Project mandates the governance of the target architecture.
- **D. Best practice governance enables the organization to control value realization.**

Answer: D

Explanation:

One of the reasons that supports the need to govern Enterprise Architecture is that best practice governance enables the organization to control value realization⁶. Value realization is the process of ensuring that the expected benefits from implementing an Enterprise Architecture are achieved and sustained over time⁶. Best practice governance provides a framework and mechanisms for monitoring and evaluating the performance and outcomes of Enterprise Architecture initiatives, as well as ensuring alignment with strategic objectives and stakeholder expectations.

https://pubs.opengroup.org/togaf-standard/adm-practitioners/adm-practitioners_15.html In short, the implementation team is directed to create changes with intentional value-based outcomes. Best practice governance enables the organization to control value realization.

NEW QUESTION # 123

Which of the following describes how business models are used within the TOGAF standard?

- **A. To help formulate architecture and business principles.**
- B. To tailor the enterprise architecture for the business.
- C. To document the factors impacting the business migration plan.
- D. To identify, classify, and mitigate risks to the business.

Answer: A

Explanation:

In the TOGAF standard, business models play a critical role in shaping the foundational elements of enterprise architecture. They are used to guide the development and understanding of architecture and business principles, which act as the cornerstones for effective enterprise architecture planning. Let's break down why option B is the correct choice and how it aligns with TOGAF standards.

- * **Role of Business Models in TOGAF** Business models provide a structured representation of how an organization creates, delivers, and captures value. In the TOGAF framework, business models offer insights into the organization's strategic priorities, customer segments, value propositions, and operational infrastructure. These elements are crucial for forming a coherent set of architecture and business principles, which are then used to design an architecture that aligns with the organization's goals and vision.

- * **Importance of Architecture and Business Principles** Architecture and business principles, as defined in the TOGAF standard, are essential for ensuring that enterprise architecture aligns with the business's strategy. These principles provide a basis for decision-making throughout the architecture development lifecycle (ADM) and are directly influenced by the organization's business model. They establish guidelines for creating architecture that supports business objectives, responds to stakeholder needs, and aligns with strategic goals.

- * **Alignment with TOGAF ADM Phases** Business models help in the Preliminary Phase and the Architecture Vision phase of the ADM:

- * **Preliminary Phase:** Business models are used to understand the organization's current strategic objectives and operational priorities. This understanding helps to establish architecture and business principles.

- * **Architecture Vision Phase:** Business models offer insights that shape the architecture vision by highlighting the enterprise's value proposition, customer needs, and key operational capabilities.

The architecture vision then defines principles based on the business model's elements.

- * **TOGAF Documentation Reference** According to the TOGAF standard, business models are instrumental in providing context for developing the architecture. TOGAF explicitly states that business models inform the formulation of principles by laying out the organization's goals, values, and operational approach, which are directly related to architecture principles.

Why Other Options are Incorrect:

- * **Option A (To tailor the enterprise architecture for the business):** While business models provide valuable insights, tailoring the enterprise architecture for the business is a broader activity involving various inputs, including business strategies, goals, and stakeholder needs. Business models specifically guide the formulation of principles rather than tailoring the entire architecture.

- * **Option C (To document the factors impacting the business migration plan):** Business models are not used to document migration factors. Migration planning is usually influenced by the transition architecture and roadmaps developed during the Phases E (Opportunities and Solutions) and F (Migration Planning), rather than by business models.

- * **Option D (To identify, classify, and mitigate risks to the business):** Risk management in TOGAF involves specific risk assessment methods and is addressed within the Architecture Governance Framework. Business models help in understanding business structure and value delivery but are not used explicitly to classify or mitigate risks.

Conclusion:

Option B accurately reflects the role of business models in TOGAF as they provide the necessary insight to establish architecture and business principles. These principles guide architecture design and ensure alignment with business strategies.

References:

- * TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Business Scenarios Section

- * TOGAF Standard, Version 9.2, Chapter 6, Architecture Principles

- * TOGAF Standard, Version 9.2, Architecture Development Method

NEW QUESTION # 124

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