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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.
Topic 2	<ul style="list-style-type: none"> Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.
Topic 3	<ul style="list-style-type: none"> COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.
Topic 4	<ul style="list-style-type: none"> Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.

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ISACA COBIT Design and Implementation Certificate Sample Questions (Q86-Q91):

NEW QUESTION # 86

At which stage of the governance system design flow are design factors translated into governance and management priorities?

- A. Refining the scope
- B. Concluding the governance system design
- C. Understanding the enterprise strategy
- D. Determining the initial scope

Answer: A

Explanation:

In the COBIT 2019 Governance System Design Workflow, design factors are essential elements that influence the tailoring and implementation of a governance system. These design factors include elements such as enterprise strategy, goals, risk profile, compliance requirements, and more. The stage where these design factors are translated into specific governance and management priorities is during the "Refining the Scope" phase.

Detailed Explanation with References:

* Concluding the Governance System Design (Option A):

* This stage involves finalizing and approving the design of the governance system. By this point, the design factors have already been considered and translated into actionable priorities.

* Understanding the Enterprise Strategy (Option B):

* At this stage, the focus is on understanding the enterprise's strategic direction and objectives.

While it is crucial to gather this understanding to inform the governance system design, the actual translation of design factors into governance and management priorities occurs later.

* Determining the Initial Scope (Option C):

* This stage involves setting the preliminary boundaries and focus areas for the governance system.

It identifies the broad areas that need governance attention but does not yet translate specific design factors into detailed priorities.

* Refining the Scope (Option D):

* During this phase, the initial scope is refined based on a deeper analysis of the design factors. It is at this stage that the design factors are critically analyzed and translated into specific governance and management priorities. This phase ensures that the governance system is tailored to the unique needs of the enterprise and aligns with its strategic goals, risk profile, and other key considerations.

* According to the COBIT 2019 Design Guide, refining the scope involves using the identified design factors to make informed decisions about where to focus governance efforts and how to prioritize various governance and management activities. This ensures a targeted and effective governance system.

Conclusion: The correct answer is D. Refining the scope. In this phase, design factors are systematically translated into specific governance and management priorities, ensuring that the governance system is precisely aligned with the enterprise's needs and objectives.

References:

* ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

ISACA.

* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 87

Which of the following is an example of a specific focus area to which COBIT could be customized?

- A. Information items
- B. Capability levels

- C. Cybersecurity
- D. Enterprise goals

Answer: C

Explanation:

An example of a specific focus area to which COBIT could be customized is "cybersecurity." COBIT 2019 allows for customization to address specific governance and management needs, and cybersecurity is a critical area that often requires tailored governance practices.

COBIT 2019 includes the concept of focus areas, which are specific governance topics that require a tailored approach.

Cybersecurity is a prime example of a focus area because it encompasses a range of activities and controls that need to be integrated into the overall governance framework.

Cybersecurity Focus Area in COBIT 2019:

* Tailoring Governance Practices: COBIT 2019 can be adapted to address specific cybersecurity needs, ensuring that the enterprise has robust policies, processes, and controls in place to protect its information assets.

* Aligning with Industry Standards: Customizing COBIT for cybersecurity helps align IT governance with industry standards such as ISO/IEC 27001, NIST Cybersecurity Framework, and others.

* Risk Management: Focused cybersecurity governance ensures that risks are identified, assessed, and mitigated effectively.

* Compliance: Helps ensure compliance with regulatory requirements related to cybersecurity, such as GDPR, CCPA, and others.

COBIT 2019 Framework References:

* COBIT 2019 Framework: Introduction and Methodology, Chapter 5: Discusses the concept of focus areas and how COBIT can be customized to address specific governance topics, including cybersecurity.

* COBIT 2019 Design Guide, Chapter 4: Provides guidance on how to tailor COBIT to specific focus areas, ensuring relevant and effective governance practices.

Customizing COBIT to focus on cybersecurity ensures that the enterprise can address specific security challenges, align with best practices, and maintain robust governance over its cybersecurity initiatives, making it the best choice among the given options.

NEW QUESTION # 88

What can management do to help ensure a planned IT initiative will meet future state objectives?

- A. Conduct stage gate reviews during implementation.
- B. Establish a return on investment (ROI) target.
- C. Monitor key risk indicators (KRIs).
- D. Define operational performance metrics.

Answer: A

Explanation:

To ensure a planned IT initiative meets future state objectives, management should conduct stage gate reviews during implementation. Stage gate reviews are a critical part of project management and governance, ensuring that projects are on track, meeting their objectives, and adhering to the planned schedule and budget.

Stage gate reviews are formal checkpoints at various phases of a project where progress is assessed, and decisions are made about whether to proceed to the next stage. These reviews help to ensure that:

* The project remains aligned with business objectives and stakeholder expectations.

* Risks are identified and managed effectively.

* Necessary adjustments are made based on the current project status and future state objectives.

COBIT 2019 emphasizes the importance of governance and management practices to ensure successful project outcomes. Stage gate reviews align with COBIT's governance objectives by providing oversight, ensuring alignment with business goals, and enabling course corrections when needed.

COBIT 2019 Framework References:

* COBIT 2019 Framework: Governance and Management Objectives, BAI01 Manage Programs and Projects: This objective highlights the importance of structured project management and governance practices, including stage gate reviews.

* COBIT 2019 Design Guide: Emphasizes the need for effective monitoring and control mechanisms throughout the project lifecycle to ensure alignment with enterprise goals.

Conducting stage gate reviews is a proactive measure to ensure that IT initiatives stay on track and achieve their intended future state objectives, making it the best choice among the given options.

NEW QUESTION # 89

At which stage of the EGIT implementation life cycle should the enterprise determine the impact of an improvement program on IT

and the business and how to maintain the improvement momentum?

- A. When defining the EGIT implementation road map
- B. When developing the EGIT implementation program plan
- **C. When executing the EGIT implementation program plan**
- D. When initiating an EGIT program

Answer: C

Explanation:

The COBIT 2019 framework outlines a structured approach to implementing Enterprise Governance of Information and Technology (EGIT). Understanding the impact of an improvement program on IT and the business, as well as maintaining the improvement momentum, is crucial during the execution stage of the EGIT implementation life cycle.

Detailed Explanation with References:

* Initiating an EGIT Program (Option A):

* At this initial stage, the focus is on understanding the current state, identifying stakeholders, and obtaining executive sponsorship.

The primary activities involve setting objectives and scope rather than assessing impacts or maintaining momentum.

* Defining the EGIT Implementation Road Map (Option B):

* This stage involves planning the high-level steps and timeline for the EGIT implementation.

While this includes identifying key milestones and dependencies, it is not the primary phase for determining the impact or maintaining momentum.

* Developing the EGIT Implementation Program Plan (Option C):

* Developing the program plan involves detailing the specific actions, resources, and responsibilities needed to implement the EGIT.

It sets the foundation for execution but focuses more on preparation and organization rather than assessing impact or maintaining momentum.

* Executing the EGIT Implementation Program Plan (Option D):

* During execution, the organization puts the plan into action. This is the stage where the actual improvements are implemented, and their impacts on IT and the business can be observed and assessed. Maintaining the improvement momentum becomes critical as the changes start to take effect. Continuous monitoring, managing resistance, addressing issues, and ensuring that the improvements are sustained are key activities during this phase.

Conclusion: The correct answer is D. When executing the EGIT implementation program plan. At this stage, the enterprise is actively implementing the changes, and it is crucial to determine the impact on IT and the business, as well as to maintain the improvement momentum to ensure the success and sustainability of the program.

References:

* ISACA. COBIT 2019 Implementation Guide: Implementing and Optimizing an Information and Technology Governance Solution. ISACA.

* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 90

While tailoring design factors, which of the following roles of IT demonstrates the HIGHEST level of enterprise dependency on I&T?

- A. Turnaround
- B. Support
- **C. Strategic**
- D. Factory

Answer: C

Explanation:

In COBIT 2019, the role of IT that demonstrates the highest level of enterprise dependency on Information and Technology (I&T) is Strategic. This role indicates that IT is not only integral to the business but is also a driver of innovation and strategic initiatives.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Design Guide, Chapter 3: This chapter explains the various roles of IT within an enterprise. The strategic role is where IT is pivotal for business transformation, competitive advantage, and achieving strategic business goals.

* COBIT 2019 Framework: Introduction and Methodology, Chapter 4: This chapter highlights the impact of the strategic role of IT on the governance system, emphasizing the high dependency on IT for achieving business objectives.

Enterprises with IT in a strategic role rely heavily on IT to drive business strategies, innovate, and gain a competitive edge, making it the highest level of dependency on I&T.

NEW QUESTION # 91

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