

Quiz 2026 Professional BCI CBCI: Certificate of the Business Continuity Institute (CBCI) Minimum Pass Score



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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q10-Q15):

NEW QUESTION # 10

For a strategic response team to be effective, its members should have:

- A. Decisiveness and the ability to make decisions quickly
- B. Ability to identify commercial opportunities in adverse situations
- C. Skill in coordinating resources, operations and suppliers
- D. A detailed understanding of each requirement set out in Business Continuity plans

Answer: A

Explanation:

Strategic response teams play a crucial role in managing crises by making timely, high-level decisions that guide the organization's overall continuity response. The CBCI 7.0 course emphasizes that decisiveness and rapid decision-making are essential qualities for

such teams, as delays can exacerbate disruptions and increase impacts. While coordination skills and understanding of Business Continuity plans are important, the strategic team must prioritize swift, confident decisions to steer operational teams and allocate resources effectively during dynamic and stressful situations. Identifying commercial opportunities is beneficial but secondary to ensuring continuity and stability.

Reference:CBCI 7.0 Study Guide, Module 2: Response Structures and Roles, pages 80-83.

NEW QUESTION # 11

Which of the following solutions in the context of building and work environment resources would support a strategy of relocating operations to another work area belonging to the organization should an incident occur?

- A. Advise personnel that they will have to work around the existing workstations and equipment in the alternative site as it will be an emergency situation
- B. Contract former employees and contractors to undertake work at the replacement during a disruption
- **C. Re-purpose work areas and facilities to enable working arrangements for organization personnel during a disruption**
- D. Create a separate supply chain to support the alternative site in the case of an incident occurring

Answer: C

Explanation:

The CBCI 7.0 course outlines that a key solution to support relocation strategies involves re-purposing existing work areas and facilities to accommodate essential personnel and functions during disruptions. This may involve modifying spaces, reallocating equipment, or adapting layouts to maintain operations efficiently.

Such pre-planning ensures that the organization can resume activities quickly and safely. Contracting former employees or creating separate supply chains may assist but are secondary to establishing viable physical environments. Expecting personnel to adapt to unprepared facilities risks inefficiency and morale issues.

Proactive adaptation of workspace is a cornerstone of effective relocation strategies.

Reference:CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 90-92.

NEW QUESTION # 12

In relation to validation, what is meant by review?

- A. The process to identify an event that could lead to disruption
- **B. The process for assessing the suitability, adequacy, and effectiveness of the Business Continuity Management System (BCMS) and identifying opportunities for improvement**
- C. The process to ensure that personnel have embraced business continuity and are complying with requirements
- D. The ability of an organization to develop business continuity solutions and to train personnel to implement them effectively

Answer: B

Explanation:

The CBCI 7.0 course explains that review refers to the systematic process of evaluating the BCMS to assess whether it remains suitable, adequate, and effective in meeting organizational needs and objectives. Reviews identify areas for improvement, ensuring continual enhancement of Business Continuity capabilities. This encompasses analysis of internal and external factors, performance data, audit results, and feedback from exercises and incidents. It differs from compliance checks or personnel engagement assessments by focusing on the overall system's fitness for purpose, promoting proactive adaptation to changing risks and environments.

Reference:CBCI 7.0 Study Guide, Module 6: Audit and Review, pages 135-137.

NEW QUESTION # 13

Which of the following is an outcome of personnel embracing Business Continuity and the organization's Business Continuity Management System (BCMS)?

- A. A reduction in the need to update and review the BCMS due to the commitment of personnel in the development stage
- B. Increased sales of products and services due to public confidence in the published information about the organization's resilience capability
- **C. A Business Continuity programme that is tailored specifically for the organization, taking into account its organizational culture**

- D. Validation of plans is no longer needed due to the high level of commitment from relevant personnel to their effective implementation

Answer: C

Explanation:

Personnel embracing Business Continuity fosters a culture that supports the design and implementation of a BCMS tailored to the organization's unique culture, risks, and operational realities. The CBCI 7.0 course underscores that when personnel actively engage with continuity practices, the BCMS reflects actual organizational needs, leading to practical, accepted, and effective continuity programs. Commitment does not reduce the necessity for regular updates or validation; instead, it enhances the quality and relevance of those processes. While public confidence may improve indirectly, the key outcome is the fit-for-purpose nature of the BCMS driven by engaged personnel.

Reference: CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 67-70.

NEW QUESTION # 14

Which of the following is used to determine the organization's prioritised activities and the recovery timeframes and resource requirements?

- A. An exercise
- **B. A Business Impact Analysis (BIA)**
- C. A risk assessment
- D. A meeting with owners of product and services activities

Answer: B

Explanation:

The CBCI 7.0 course explains that the Business Impact Analysis (BIA) is the foundational tool used to identify and prioritize organizational activities, establish Recovery Time Objectives (RTOs), and determine the resources required for recovery. The BIA evaluates the impact of disruptions on critical activities and quantifies acceptable downtime, guiding the prioritization of recovery efforts. Unlike risk assessments, which identify potential threats, the BIA focuses on operational impacts and recovery priorities. While meetings with activity owners contribute to data collection, it is the structured BIA process that synthesizes this information into actionable recovery targets. Exercises test plans but do not determine priorities.

Reference: CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 38-42.

NEW QUESTION # 15

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