

便利なPMO-CP過去問題一回合格-高品質なPMO-CP テスト模擬問題集



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PMI PMO-CP 認定試験の出題範囲：

トピック	出題範囲
トピック 1	Establishing the PMO Processes: In this module, PMO managers and process improvement specialists will learn how to set up the essential processes for the PMO. It involves designing and implementing standardized processes that enhance project management effectiveness across projects.
トピック 2	Assessing the PMO Maturity and Planning Its Evolution: This module guides PMO managers and strategic planners through the process of assessing the maturity of their PMO.
トピック 3	Collecting Stakeholders' Expectations: In this module, PMO managers, project management professionals, and business analysts will learn how to effectively gather and understand the expectations of various stakeholders. This includes identifying key stakeholders, capturing their needs and expectations, and aligning those with the goals of the Project Management Office (PMO).

トピック 4	Defining the PMO Headcount and Competencies: In this module, PMO managers and HR professionals will focus on determining the appropriate headcount for the PMO and defining the necessary competencies for its staff.
トピック 5	Defining PMO Key Indicators and Measuring Performance: This module teaches PMO managers and performance analysts how to define key performance indicators (KPIs) for the PMO.
トピック 6	Calculating the PMO ROI (Return On Investment): In this module, PMO managers and financial analysts will learn how to calculate the return on investment (ROI) for the PMO. This involves assessing the financial benefits delivered by the PMO relative to its costs and effectively communicating this value to stakeholders and senior management.

>> PMO-CP過去問題 <<

躊躇してないPMO-CP過去問題: PMO Certified Professional絶対試験を助けるPMO-CPテスト模擬問題集

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PMI PMO Certified Professional 認定 PMO-CP 試験問題 (Q10-Q15):

質問 # 10

A PMO is selecting performance indicators for its functions and discussing why certain indicators might carry more weight than others. Why can the performance indicators of each function have different relevance?

- A. Because the relevance of indicators is influenced by the overall maturity of the PMO
- B. Because each indicator has varying potential to contribute to the PMO's financial returns
- C. Because each indicator plays a unique role in measuring the value perception generated for stakeholders
- D. Because the relevance of indicators is determined by the importance of each specific function

正解: C

解説:

Performance indicators vary in relevance because they reflect the unique contributions of each function to stakeholder value. For example, a strategic function may prioritize benefits realization, while an operational function focuses on efficiency metrics. This tailored approach ensures meaningful evaluation.

Reference:

PMI's Key Performance Indicators (KPIs) framework.

Performance Management in PMOs - Tailoring metrics for functions.

質問 # 11

The PMO VALUE RING uses as a basis to provide recommendations:

- A. The opinion of a renowned expert on the topic.
- B. The user's successful experiences.
- C. The best academic references available.
- D. The collective intelligence of the global community of PMO professionals.

正解: D

解説:

Comprehensive Detailed Explanation with All PMI PMO Professional Reference The PMO VALUE RING is built upon the

collective intelligence of a global community of PMO professionals. It leverages insights, experiences, and best practices from numerous practitioners to provide comprehensive, practical, and validated recommendations. This ensures the methodology is widely applicable and grounded in real-world experience rather than theoretical or individual viewpoints.

質問 # 12

The PMO processes, when formally defined:

- A. Can generate conflicts among stakeholders, by clearly establishing how the PMO should act.
- B. Should be considered as a rule, with no possibility to be adjusted or improved during the cycle.
- C. Generate unnecessary bureaucracy, which does not contribute to the success of the PMO.
- **D. Should compose the PMO Service Catalog, which will be used to align expectations with stakeholders.**

正解: D

質問 # 13

The PMO Expectation Adherence indicator (pmo-EAI) is:

- A. The sum of 80% of the functions capable of generating 20% cumulative contribution probability.
- **B. The sum of the selected functions' contribution probabilities.**
- C. The sum of 20% of the functions capable of generating 80% cumulative contribution probability.
- D. The sum of the results of executed projects.

正解: B

解説:

The PMO Expectation Adherence Indicator (PMO-EAI) measures how well the PMO adheres to its expected contributions within an organization. The selected functions of the PMO are analyzed based on their contribution probabilities, which reflect how much they are expected to contribute to the overall project success.

The correct approach to calculating the PMO-EAI involves summing the probabilities of the contributions from these selected PMO functions. This method allows a clear assessment of the effectiveness of the PMO in meeting its objectives. It aligns with the principle of focusing on measurable outcomes in PMO performance evaluation, as seen in the application of frameworks like the PMBOK Guide and project evaluation models.

質問 # 14

A PMO is reviewing its service strategy and considering whether to focus on tools and processes or on the benefits desired by its stakeholders. Why is it important for PMOs to understand stakeholder expectations in terms of benefits?

- A. It allows the PMO to choose and implement tools that they find most suitable
- **B. It ensures that PMOs can deliver solutions that align with real, value-driven stakeholder needs**
- C. It reduces the need for ongoing improvements in PMO functions and approaches
- D. It simplifies the PMO's internal processes, making them more efficient to manage

正解: B

解説:

Understanding stakeholder expectations ensures that the PMO delivers value-driven solutions aligned with real needs. This approach helps focus on outcomes and benefits rather than internal tools or processes, enhancing satisfaction and impact across the organization.

References:

- * PMI's The Standard for Benefits Realization Management.
- * Stakeholder-Centric Approaches in PMOs.

質問 # 15

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JPTesKingの助けのもとで君は大量のお金と時間を費やさなくても復業にPMIのPMO-CP認定試験に合格のは大

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PMO-CPテスト模擬問題集: <https://www.jpctestking.com/PMO-CP-exam.html>

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