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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.
Topic 2	<ul style="list-style-type: none">Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.
Topic 3	<ul style="list-style-type: none">Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.
Topic 4	<ul style="list-style-type: none">Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.
Topic 5	<ul style="list-style-type: none">Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives

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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q34-Q39):

NEW QUESTION # 34

What is the primary purpose of a construction schedule?

- A. To prepare construction contract documents
- B. To determine project budget and cost
- C. To identify building code requirements
- D. To allocate resources and sequence construction activities

Answer: D

Explanation:

A construction schedule outlines the timing and sequence of construction activities and resource allocation. It helps manage workflow, coordinate trades, minimize conflicts, and track progress. It is a tool for project control and communication among all parties. While budgets and code compliance are important, the schedule's main function is organizing the sequence and timing of work. This fundamental principle is emphasized in the ARE 5.0 PjM division's construction phase and project management practices.

NEW QUESTION # 35

The architect's contract with the owner has a budget of construction cost, and the architect has established a budget of cost in the mechanical engineer's contract. The mechanical bid package is 36% over the budget.

What is the engineer required to do?

- A. Negotiate cost savings with the subcontractor
- B. **Modify the documents to reduce the cost**
- C. Obtain additional bidders for this part of the project

Answer: B

Explanation:

When bids exceed the established budget for construction costs, the architect and their consultants are typically obligated under AIA B101 and C401 to modify the design or documentation at no additional cost to bring the project back within budget. This clause protects the owner and ensures adherence to cost constraints established in the agreements.

References:

AIA B101 Section 6.7 - Budget overruns and architect's responsibility

AIA C401 - Flow-down of responsibility to consultants

NCARB ARE 5.0 PjM Handbook - Budget conformance procedures

NEW QUESTION # 36

Which insurance policy protects the architect against claims of negligence?

- A. General Liability Insurance
- B. Workers' Compensation Insurance
- C. Builder's Risk Insurance
- D. **Professional Liability Insurance**

Answer: D

Explanation:

Professional Liability Insurance (Errors and Omissions Insurance) covers architects against claims of negligence, errors, or omissions in their professional services. General Liability covers bodily injury/property damage; builder's risk covers construction site damage; workers' compensation covers employee injuries.

ARE 5.0 PjM includes knowledge of professional risk management.

NEW QUESTION # 37

The main goals on a large project are ease of communication and commitment from the project team.

Which scheduling technique should be used?

- A. Critical path method
- B. Milestone chart
- C. Interactive bar chart

Answer: C

Explanation:

Interactive bar charts are ideal for large projects where team commitment and communication are priorities.

Unlike a simple milestone chart or the more complex Critical Path Method (CPM), interactive bar charts provide a visual, time-based representation of tasks that facilitates easy understanding across disciplines.

When developed in a collaborative setting (such as pull-planning or in-person planning sessions), these charts help the project team see their roles, identify dependencies, and commit to deliverables.

The ARE 5.0 Handbook (Project Management division) describes interactive bar charts as excellent tools for collaborative environments where schedule visibility and team accountability are essential.

These charts promote communication across team members and are easier for non-technical stakeholders to interpret.

Reference: NCARB ARE 5.0 Handbook - PjM Content Area 3: Project Work Planning

NEW QUESTION # 38

During the preparation of the construction documents, it was noted that the survey inaccurately located the property line.

Consequently, the parking layout had to be redesigned to fit within the corrected property boundary.

The architect's additional costs and associated delay are the responsibility of which one of the following parties?

- A. Civil Engineer
- B. Owner
- C. Surveyor
- D. Architect

Answer: B

Explanation:

According to AIA B101 §5.1, the owner is responsible for providing the site survey and other site-related documentation. If the survey is inaccurate and causes delays or extra services, the owner is responsible for costs incurred. The architect should submit a claim for additional services.

* Surveyors are contracted by the owner (not by the architect unless explicitly stated).

* The architect is not liable for incorrect information furnished by the owner.

* Reference: AIA B101 §5.1 and §3.6

* NCARB ARE 5.0 Handbook - PjM Content Area 2: Budget and Contracts

NEW QUESTION # 39

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