

# Customizable Project-Management Exam Mode & New Project-Management Test Pattern

## Project Management Exam Template

Sample Project: Improving Waste Management on a College Campus

### Module 1: Project Definition

#### Q1. Define your "WHY":

To create a cleaner and more sustainable college campus by minimizing waste, improving waste segregation, and promoting recycling habits among students and staff.

#### Q2. Five potential project types (WHATs):

- 1. Installing smart segregated dustbins across the campus.
- 2. Running awareness and behavior change campaigns.
- 3. Introducing an incentive-based recycling program.
- 4. Partnering with waste management startups for collection and processing.
- 5. Launching a composting initiative for food and garden waste.

#### Q3. Uncertainty-Complexity Graph + Justification:

A table and plot are expected here. Example:

Project Type	Uncertainty	Complexity	Justification
Smart bins	Low	Medium	Known tech, but coordination required.
Awareness campaigns	Low	Low	Simple, with predictable outcomes.
Incentive program	Medium	Medium	Depends on student behavior.
Startup partnership	High	High	External dependencies & coordination.
Composting initiative	Medium	Low	Technically simple, but maintenance required.

#### Q4. Selected Project Type:

Installing Smart Segregated Dustbins

Reason: This project has a tangible, visible impact on reducing waste and can trigger a chain reaction of behavior change. It also requires moderate effort but brings scalable benefits.

#### Q5. Project Definition (SMART):

Install 25 smart segregated dustbins across the main campus areas within 8 weeks, with real-time monitoring capabilities, and achieve at least 70% correct segregation in collected waste within 3 months of deployment.

#### Q6. Stakeholders:

- Direct: Students, housekeeping staff, campus administration.
- Indirect: Visitors, local municipality, recycling vendors.

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## Management (PjM) Exam

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### NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q31-Q36):

#### NEW QUESTION # 31

A contractor has hired a subcontractor to construct a parking lot for 60 cars. The parking lot will be 60 feet x 270 feet. The subcontractor has quoted a price of \$13.25 per square yard to the contractor.

If the contractor adds a mark-up of 15%, what is the cost of each parking space?

- A. \$4,115
- B. \$457
- C. \$398
- D. \$3,578

**Answer: B**

Explanation:

Comprehensive Detailed Explanation:

Step 1: Calculate area in square feet:

$$60 \text{ ft} \times 270 \text{ ft} = 16,200 \text{ sq ft}$$

Step 2: Convert to square yards:

$$16,200 \text{ sq ft} \div 9 = 1,800 \text{ sq yd}$$

Step 3: Calculate base cost:

$$1,800 \text{ sq yd} \times \$13.25 = \$23,850$$

Step 4: Add 15% markup:

$$\$23,850 \times 1.15 = \$27,427.50$$

Step 5: Divide total cost by 60 parking spaces:

$$\$27,427.50 \div 60 = \$457.13 \text{ \# Approx. } \$457 \text{ per space}$$

References:

NCARB ARE 5.0 Handbook - Cost estimating and budgeting

CSI MasterFormat - Division 32 (Exterior Improvements)

ARE 5 Review Manual - Project Management, Cost and Quantity Takeoffs

#### NEW QUESTION # 32

What is the architect's role in project closeout?

- A. Approve contractor payroll records
- B. Conduct final inspections and issue certificates of substantial completion
- C. Conduct all warranty repairs
- D. Manage post-occupancy maintenance

**Answer: B**

Explanation:

During project closeout, the architect conducts final inspections, prepares punch lists, and issues certificates of substantial completion to mark the transition of responsibility. Payroll and maintenance are owner or contractor roles. Warranty repairs may involve the architect as a liaison but are typically contractor responsibilities. ARE 5.0 PjM includes closeout procedures in the construction administration phase.

#### NEW QUESTION # 33

Which of the following best describes the architect's role in cost estimating during schematic design?

- A. Developing a detailed quantity takeoff and vendor pricing
- B. Approving final project budget with the owner
- C. Providing a preliminary opinion of probable construction cost
- D. Verifying contractor bids and change order pricing

**Answer: C**

Explanation:

During schematic design, the architect provides a preliminary opinion of probable construction cost (OPCC) based on conceptual design. This estimate is less detailed but important for budgeting and feasibility analysis.

It helps the owner make informed decisions about project scope and design direction early in the process.

Detailed quantity takeoffs and vendor pricing occur later in the design development or construction documents phases. Verifying bids and approving final budgets are responsibilities tied to later stages. The ARE 5.0 PjM exam highlights early-stage cost estimating as a critical tool for scope control and project feasibility.

#### NEW QUESTION # 34

Evaluation and mitigation of indoor air quality in an existing facility assessment would include participation by which of the following? Check the three that apply.

- A. Mechanical engineer
- B. Architect
- C. Electrical engineer
- D. Industrial engineer
- E. Structural engineer
- F. Industrial hygienist

**Answer: A,B,F**

Explanation:

Comprehensive Detailed Explanation:

Indoor air quality (IAQ) assessments require:

A). Architect - for identifying spatial and operational sources of contamination and coordinating remediation.

B). Industrial hygienist - for monitoring pollutants (e.g., mold, VOCs, CO<sub>2</sub>) and recommending mitigation strategies.

F). Mechanical engineer - for assessing HVAC system functionality, filtration, and ventilation strategies.

References:

NCARB ARE 5.0 Handbook - Existing building evaluations

CSI Division 01 (General Requirements) and 23 (HVAC)

EPA IAQ Tools for Schools Guidelines

#### NEW QUESTION # 35

Which of the following best describes "value engineering"?

- A. Reviewing project design and construction for cost-saving alternatives without compromising function
- B. Eliminating structural components to reduce cost
- C. Reducing the project schedule by adding labor
- D. Increasing the project scope to add value

**Answer: A**

Explanation:

Value engineering is a systematic method to improve the value of a project by analyzing functions and identifying cost-saving alternatives without sacrificing performance or quality. It encourages collaboration between design and construction teams and is often conducted during design development or early construction documents phase. ARE 5.0 PjM highlights value engineering as a risk and cost management tool.

#### NEW QUESTION # 36

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