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PRINCE2 Practitioner certification exam is a globally recognized certification that is highly valued by employers. It is an excellent way for project managers to demonstrate their expertise and knowledge of the PRINCE2 methodology. PRINCE2 Practitioner Exam certification is also an excellent way for professionals who are new to project management to gain a solid understanding of the PRINCE2 methodology and its application to real-world projects.

PRINCE2 Practitioner Exam is a challenging and rigorous exam that requires a deep understanding of the PRINCE2 methodology. PRINCE2-Practitioner Exam is designed to test the candidate's ability to apply the PRINCE2 principles, themes, and processes to real-life project scenarios. Candidates are expected to have a thorough understanding of the PRINCE2 framework and be able to apply it to different project situations. PRINCE2-Practitioner exam is divided into two parts – the objective testing part and the scenario-based part.

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PRINCE2 Practitioner Exam Sample Questions (Q177-Q182):

NEW QUESTION # 177

Which statement best explains the purpose of Tailor to suit the project environment?

- A. To pick which PRINCE2 processes to apply and which to leave out
- **B. Ensure project controls are based on project's scale, complexity, importance, capability and risk**
- C. To tailor the use of the principles to suit the project
- D. To use a set of pre-defined templates for the size of project

Answer: B

NEW QUESTION # 178

CLOSING A PROJECT

The Health and Safety Training Project is part of a strategic program for ABC. The updated benefits management approach needs to be checked when the products are being handed over. This check should ensure that it includes appropriate activities to assess whether the actual course sales meet the agreed forecast in the business case.

Which role should undertake this review as part of the 'closing a project' process?

- **A. Project manager.**
- B. Project assurance.
- C. Program management.
- D. Project board.

Answer: A

NEW QUESTION # 179

Scenario

Product Summary

A list of customers will be collated. This will use existing information from the Accounts department about current customers, and existing information from the Marketing department about prospective customers.

Using the tariff of mailing costs available from the Post Office, a production cost forecast will be produced to allow the CEO and the Marketing Director to decide whether to continue with the project. If they decide to continue, they will give the approval to launch the internal label design competition. Competition rules will be required to communicate details of the competition to the staff. The chosen label design will then be selected from the competition entries.

The photos for the calendar must be based on existing photo design ideas available from the Marketing department. The selected photos will be chosen from these. Monthly calendar displays will be created to show the required layout of each page.

Product Breakdown Structure (contains errors)

□ Extract from Stage Plan for stage 3.

(All entries are true statements but may not be shown under the correct heading or in the correct document).

□ Using the Project Scenario and the Extract from Stage Plan for stage 3 provided as additional information for this question in the Scenario Booklet, answer the following 5 questions.

The Stage Plan for stage 3 has been produced.

The Engineering Manager insists that there are to be no interruptions to operations whilst photographs are being taken of the engineering staff performing their everyday duties and operating machinery. Two weeks ago the professional photographer produced the photo session schedule based on the operational staff schedule. The operational staff schedule is produced weekly and maintained by the Engineering Manager.

None of the £500 change budget has been used to date and this is available for the stage.

Which 2 statements apply to the Planning assumptions section?

- A. Move entry 8 to External dependencies because the label designs are created outside of the scope of the project.
- **B. Delete entry 10 because the inclusion of different members from the Engineering team in each photo should be shown in the Product Description for the photos.**
- C. Delete entry 9 because the photo session schedule should have been approved as part of stage 2.
- **D. No change to entry 8 because this cannot be confirmed until all of the label designs entries have been received and an assessment made.**
- E. Move entry 9 to External dependencies because the photo session schedule is created by the professional photographer.

Answer: B,D

NEW QUESTION # 180

Scenario

Additional Information

Extract from the Communication Management Strategy.

The project information in the table below is true, but it may not be recorded under the correct heading or be in the correct document.

Using the Project Scenario, select the appropriate response to each of the following 5 questions which have been raised by the Project Board.

The project is now at the end of the initiation stage. Having decided that the Calendar project is a relatively simple project, the Project Manager combined the Starting Up a Project process and the Initiating a Project process. No Project Brief has been produced. Instead the Project Manager used the project mandate to produce a simple Project Initiation Documentation (PIO). The PIO includes the Business Case, a product checklist and several Product Descriptions, Including the Project Product Description. Short sections are also included for each of the strategies and the controls to be applied. The Project Manager has elected to use the Daily Log to record all risks, issues, lessons and quality - results.

After the initiation stage there will be two further stages during which a small number of Work Packages will be authorized. While these are being managed, the Project Manager will hold regular checkpoints, which will support the production of weekly Highlight Reports to the Project Board.

There is no Project Brief. How can there be a common understanding of the desired outcomes for the prepared calendar pack?

- A. The simple Project Initiation Documentation contains the Quality Management Strategy. This contains details of the acceptance criteria for this project.
- **B. The simple Project Initiation Documentation contains the project definition.**
- C. The Project Brief should have been produced and approved before the project progressed into the initiation stage.

Answer: B

NEW QUESTION # 181

Scenario

Additional Information

During the initiation stage the Project Manager met with the Marketing Director to find out more about the requirements of the promotional calendar and recorded the following notes:

There has been a reduction in the order numbers at the MNO Manufacturing due in part to the increased marketing activities of its competitors. 10% of customers have not re-ordered in this financial year and staff morale is poor. A number of skilled staff have left as a result and replacement staff have not been recruited due to the reduced operation. If the project is successful, a recruitment campaign will be required to fill the existing staff vacancies and there may be a requirement for additional staff. Operational costs are likely to increase because skilled staff are expensive and difficult to find.

In financial terms, there were a total of 1,500 orders in the last financial year, each with an average profit of £2k. The Marketing department believes that sending a promotional calendar to our current and prospective customers would increase orders by at least 10% with a minimum of 10 further orders from the list of prospective customers within 12 months from the date of distribution.

The Marketing Director will be funding the project from the business marketing budget. She believes that the effect of a good company image portrayed by a successful calendar would last into a second year. She has forecast the same increase in orders for a second year and predicts that the annual employee satisfaction survey will show a measurable improvement in staff morale.

A number of alternatives were explored, including:

- * 20% discount for all repeat customers - not cost-effective and very short term
- * A promotional calendar as a free Christmas gift - would target current and prospective customers and the benefits would last into a second year
- * A series of television and press advertisements was too expensive
- * A direct mail shot to all customers - benefit would be short term
- * Creation of an internet website - would not suit all customers

The calendar is seen as the favored option, as long as the company's competitors do not increase their marketing activity. Whilst the Marketing department wants a very high quality, glossy product, the project management team must be aware of the cost this will incur.

Using the Project Scenario and the additional Information provided for this question In the Scenario Booklet, answer the following question.

Which 2 statements should be recorded under the Expected benefits heading?

- A. Increase orders by at least 10% with a minimum of 10 further orders from the list of prospective customers within 12 months.
- B. It will be similar to calendars sent out in previous years
- C. The calendar will contain photos of both staff and company products.
- D. The Marketing department want a very high quality, glossy product as they believe this will be more appealing to customers.
- E. The Marketing department believes that the benefits of a good company image, as portrayed by a successful calendar, will last into a second year and bring the same increase in orders.

Answer: A,E

NEW QUESTION # 182

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