

# Project-Management Exam Course | Project-Management Preparation



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The majority of people encounter the issue of finding extraordinary NCARB Project-Management exam dumps that can help them prepare for the actual ARE 5.0 Project Management (PjM) Exam exam. They strive to locate authentic and up-to-date NCARB Project-Management Practice Questions for the NCARB Project-Management exam, which is a tough ask.

## NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>• <b>Project Quality Control:</b> This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives</li></ul>
Topic 2	<ul style="list-style-type: none"><li>• <b>Project Work Planning:</b> This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>• <b>Project Execution:</b> This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.</li></ul>
Topic 4	<ul style="list-style-type: none"><li>• <b>Resource Management:</b> This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.</li></ul>
Topic 5	<ul style="list-style-type: none"><li>• <b>Contracts:</b> This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.</li></ul>

## Project-Management Preparation & Project-Management Test Valid

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### NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q76-Q81):

#### NEW QUESTION # 76

A key Project Manager leaves an architectural firm halfway through a project. Several days of lost productivity pass while the new Project Manager determines the customized organization that the previous Project Manager used. The new Project Manager recommends implementing new office policies to create standards and quality control methods for the entire office. Which methods should be implemented? Check the four that apply.

- A. change the project delivery sequence
- B. customize work flow
- C. review current processes
- D. measure performance
- E. improve quality continuously
- F. standardize work flow

**Answer: C,D,E,F**

Explanation:

Comprehensive Detailed Explanation:

Best practices in quality management include:

A). Reviewing existing methods to identify inefficiencies

B). Standardizing workflow to prevent variability and loss of knowledge D). Measuring performance to track productivity and outcomes E). Continuous improvement ensures the office adapts and grows C is incorrect as customization contradicts standardization and is the root of the issue. F is a drastic step not warranted by the situation.

References:

NCARB ARE 5.0 PjM Handbook - Quality management and office standards

Ballast ARE 5 Review Manual - Project Management tools and quality assurance AIA Best Practices - Office workflow documentation and training

#### NEW QUESTION # 77

Deliverable	Duration	Start Date	Completion Date
Kick off/Site Visit	1 week	March 1	March 8
SD 30%	3 weeks	March 8	March 29
DD 60%	6 weeks	March 29	May 10
CD 90%	9 weeks	May 10	July 17
Permitting	9 weeks	July 12	September 13
Bidding/Selection	12 weeks	July 12	October 4

Prior to the project kick-off, the architect requests to add an additional week of review time to the schedule for each design submission for coordination with their consultants. Based on the schedule provided, what is the earliest start date for construction with the additional review periods?

- A. November 1
- B. October 25
- C. October 11
- D. October 4

**Answer: B**

Explanation:

There are three phases with design submissions:

SD 30%  
DD 60%  
CD 90%

Adding 1 extra week for review to each of those phases results in 3 additional weeks total.

Original end of Bidding/Negotiation = October 4 # Add 3 weeks = October 25 Coordinating review time with consultants is a best practice and should be reflected in planning deliverables.

Reference: NCARB ARE 5.0 Handbook - PjM Content Area 3: Project Work Planning AIA Best Practices on project scheduling

### NEW QUESTION # 78

An architect is working on a very large and complex project consisting of multiple buildings with overlapping phases. Which tool should be used to communicate important deadlines to the team?

- A. Gantt Chart
- **B. Milestone Charts**
- C. Critical Path Method (CPM) Chart

**Answer: B**

Explanation:

Milestone charts are ideal for communicating high-level, key deadlines for different buildings and phases.

They provide quick reference points for project phases, deliverables, or deadlines. While Gantt and CPM charts are valuable for tracking detailed tasks and dependencies, milestone charts best serve communication of key dates across a large and complex project to a broad audience.

References:

NCARB ARE 5.0 PjM Handbook - Scheduling tools

AIA Best Practices - Communication and scheduling

### NEW QUESTION # 79

What type of contract involves payment based on actual costs plus a fee?

- A. Time and Materials Contract
- **B. Cost-Plus Contract**
- C. Lump Sum Contract
- D. Unit Price Contract

**Answer: B**

Explanation:

Cost-Plus Contracts reimburse the contractor for actual costs plus an agreed fee or percentage. This contract type shifts some risk to the owner but allows flexibility for uncertain scopes. Lump sum contracts are fixed price; unit price contracts pay per unit; time and materials pay based on labor and material costs but usually with a cap. ARE 5.0 PjM covers contract types and their implications.

### NEW QUESTION # 80

On a private project, which of the following actions by a subcontractor who had not been paid by the contractor is most likely to be an effective collection measure?

- A. Demanding payment from the surety
- **B. Placing a mechanic's lien on the owner's property**
- C. Hiring a collection agency
- D. Demanding payment from the owner

**Answer: B**

Explanation:

Verified Answer

On private projects, if a subcontractor is not paid, they may file a mechanic's lien against the owner's property. This legal tool can delay or block sale or refinancing until the debt is settled. It is often the most effective method for securing payment on private

projects.

\* A mechanic's lien attaches to the property, putting legal and financial pressure on the owner to resolve the issue.

\* This is more effective than a collection agency or contacting the surety (which applies only if there is a payment bond, usually on public projects).

\* Reference: AIA A201 §9.6.5

\* NCARB ARE 5.0 Handbook - PjM Content Area 5: Construction Phase Responsibilities

## NEW QUESTION # 81

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