

CBPA考試指南，最新CBPA考題



【招募精英队友】

BPA商业全能挑战赛

实战组别





近60年
学术沉淀



45000+
每年全球参与学生



400+
累计合作学校

全球三大商赛之一，获美国教育部(USED)、生涯规划教育协会(CTSO)官方认证及中学校长联盟(NASSP)推荐。自1966年创立，覆盖全球45000+学生、400+合作学校，得到微软、惠普、希尔顿等名企深度支持。

全球挑战者团队 - 实战组别

招募

全球挑战者队

队员 1

年级 / 体系： 十年级 / AP 体系
学校： 北京海淀外国语腾飞学校
学术：

- ▶ 校 GPA 92-95 (TOP3)
- ▶ 经济学专业基础扎实： AP 宏经 5 分 / 微经 4 分；精读曼昆《经济学原理》(2 册)；
- ▶ 竞赛荣誉： NEC 全国铜奖 + QT 金奖得主
- ▶ 学术研究 / 实践： 撰写过两篇商业学术论文（门头沟经济复苏、环保洗衣液营销），均在学校评优 + 公开展示

个人优势 & 目标

- 学术能力强，具备优秀组织策划能力。
- 申请方向： 经济 / 管理专业
- 寻求： 志同道合、共同冲击 BPA 全球赛奖项！

王老师

英国爱丁堡大学工商管理硕士 (MBA)
经济学硕士双学位



专业深耕：

6 年英国 IFRS 咨询经验, 服务欧洲标普 350 企业, 曾任 ACCA 大型年报研究员, 上市公司资本运作专家: 9 年港、内资本市场经验 (IPO、跨境并购、海外融资、PE、IR、海外拓展), 指导学生成功晋级 BPA 2025 全球总决赛。

P.S. Testpdf在Google Drive上分享了免費的、最新的CBPA考試題庫: https://drive.google.com/open?id=1yHQDYyAiv3XHDvOZqn3hesyynj1PF_Vh

最近, 身邊考 ABPMP 認證的人也是相當多的, 那麼, 怎麼去準備 CBPA 考試呢? 建議大家, 可以先到考試中心去打聽這科考試的有關的情況。了解考試的流程, 考試的注意事項。預約一個合適的時間去報名參加考試即可。為了更有把握的通過考試, 可以看看Testpdf考題網的CBPA題庫, 上面的題目都是真題, 很准, 我做了很多遍的練習。練習題有些部分超出了 ABPMP 的要求, 但是對於扎實的掌握知識是很有幫助的, 建議做完, 搞懂。這是你輕鬆通過考試的最好的方法。

ABPMP CBPA 考試大綱:

主題	簡介
主題 1	Process Analysis: This section of the exam measures the skills of Process Analysts and covers methods for examining business processes to identify inefficiencies and areas for enhancement. It involves data collection, performance metrics, and root cause analysis to inform process improvement initiatives.
主題 2	Process Organization: This section of the exam measures the skills of Process Analysts and covers the structuring of an organization around its processes. It includes defining roles, responsibilities, and governance structures to support a process-centric organizational model.
主題 3	Process Design: This section of the exam measures the skills of Business Analysts and covers the creation of optimized process solutions. It includes designing workflows that meet business objectives, incorporating best practices, and ensuring alignment with organizational strategies.
主題 4	Process Modeling: This section of the exam measures the skills of Business Analysts and covers techniques for representing business processes visually. It encompasses modeling standards, notations, and tools used to depict current and future state processes for analysis and improvement.

>> CBPA考試指南 <<

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Testpdf的CBPA考古題有著讓你難以置信的命中率。這個考古題包含實際考試中可能出現的一切問題。因此, 只要你好好學習這個考古題, 通過CBPA考試就會非常容易。作為ABPMP的一項重要的考試, CBPA考試的認證資格可以給你帶來很大的好處。所以你絕對不能因為失去這次可以成功通過考試的機會。Testpdf承諾如果考試失敗就全額退款。為了你能順利通過CBPA考試, 趕緊去Testpdf的網站瞭解更多的資訊吧。

最新的 BPM Certification CBPA 免費考試真題 (Q80-Q85):

問題 #80

What do support processes provide?

- A. The rules and guidelines used to measure, monitor, and control business activities
- B. The information technology management of the primary processes
- C. The management procedures needed to execute primary processes
- D. Required resources and infrastructure needed to support primary processes

答案: D

解題說明：

Support processes are essential for enabling the operation of primary processes. They do not directly deliver value to customers, but they provide critical resources, infrastructure, services, and support that allow primary processes to function effectively.

"Support processes include IT services, HR, finance, and other internal services which provide resources and capabilities for primary process execution."

- Chapter 1, ABPMP CBOK

Reference: ABPMP CBOK, Chapter 1 - Introduction to BPM

問題 #81

Who should participate in a BPM Center of Excellence?

- A. Chief information officer
- B. Chairman of the board
- C. Financial controller
- **D. Process analyst**

答案： D

解題說明：

ABPM Center of Excellence (CoE) is typically composed of process professionals, including process analysts, BPM architects, and business SMEs who contribute expertise in modeling, analysis, and improvement.

"The CoE comprises BPM practitioners such as analysts, designers, and architects who provide support across projects, maintain BPM standards, and drive process maturity."

- ABPMP CBOK, Chapter 8 - Enterprise Process Management

Reference: ABPMP CBOK, Chapter 8 - Enterprise Process Management

問題 #82

The five phases of the BPM Lifecycle Framework align processes to strategy to enable operational execution by

- A. Strategic alignment, execution, measurement and improvement in primary processes
- **B. Strategic alignment, analysis and design, execution, measurement and improvement**
- C. Strategic alignment, modeling, analysis and design, measurement and improvement
- D. Strategic alignment, design and planning, execution, measurement and improvement

答案： B

解題說明：

The correct five phases in the BPM Lifecycle Framework as per ABPMP CBOK are:

* Strategic Alignment

* Analysis and Design

* Implementation

* Monitoring and Controlling

* Refinement

This makes option C correct, where analysis and design are included after alignment but before execution.

This lifecycle approach ensures that processes are designed to support strategy and can be continuously improved.

"The BPM Lifecycle Framework offers a structured way to align business processes to strategy, ensuring their effective execution and continuous improvement."

- Chapter 3, ABPMP CBOK

Reference: ABPMP CBOK, Chapter 3 - BPM Lifecycle

問題 #83

What drives Business Process Management process governance?

- A. Technology
- B. Operations
- C. Execution
- **D. Performance**

答案：D

解題說明：

The core driver of BPM governance is performance—specifically, the need to ensure that processes are aligned with business objectives and are performing at acceptable levels. Governance structures (like steering committees and process owners) exist to monitor, review, and adjust processes based on performance data.

"Governance in BPM ensures that processes are monitored and managed to meet performance targets. This requires oversight, accountability, and adjustments based on KPI trends."

- ABPMP CBOK, Chapter 9 - Process Organization; Chapter 6 - Process Performance Management Governance includes:

- * Establishing ownership and accountability
- * Setting performance expectations
- * Reviewing KPIs and continuous improvement actions

Reference: ABPMP CBOK, Chapters 6 & 9

問題 #84

What is important when creating a new process?

- A. Make job descriptions, work location, and task assignments flexible
- B. Impose constraints thinking
- C. Use design thinking and agile techniques
- D. Role-play in the team to test use cases

答案：C

解題說明：

In modern BPM practices, Design Thinking and Agile methodologies are increasingly applied to process design. They encourage user-centered, iterative, and innovative approaches to designing processes that are more adaptable and responsive.

"Applying Design Thinking to process design ensures that customer needs are addressed from the start. Agile principles allow for iterative testing, feedback, and refinement."

- ABPMP CBOK, Chapter 5 - Process Design

Benefits include:

- * Faster feedback loops
- * Continuous improvement from real-world usage
- * Higher customer and employee satisfaction

Reference: ABPMP CBOK, Chapter 5 - Process Design

問題 #85

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