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CCM Exam Outline

Content Categories	Scored Questions	Percentage of Examination
1. Care Delivery and Reimbursement Methods	42	28%
2. Psychosocial Concepts and Support Systems	38	25%
3. Quality and Outcomes Elevation and Measurements	29	19%
4. Rehabilitation Concepts and Strategies	16	11%
5. Ethical, Legal, and Practice Standards	25	17%

Time limit: 3 hours

Total questions: 180

Question format: Multiple-choice

Delivery format: Computer-delivered (in-person or online)

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Medical Professional Certified Case Manager Certification Exam (CCM) Sample Questions (Q44-Q49):

NEW QUESTION # 44

Under both FIDIC Yellow Book (YB) and Silver Book (SB) (edition 1999), if the Engineer (YB) / Employer (SB) instructs the Contractor based on Sub-Clause 8.6 to provide a revised programme, the acceptance by the Engineer (YB) / Employer (SB) of a revised programme with a completion within Time of Completion entitles the Contractor to a payment of the needed extra costs. Is this statement true or false?

- A. True
- B. False

Answer: B

Explanation:

This statement is false. Acceptance of a revised programme that shows completion within the Time for Completion does not automatically entitle the Contractor to extra payment. The Contractor must demonstrate additional costs arising from the instruction or circumstances to claim payment.

The acceptance of a compliant programme is a scheduling and administrative matter, not a compensation guarantee.

References:

FIDIC Yellow and Silver Books 1999 Editions, Sub-Clause 8.6 - Revised Programme FIDIC Contract Manager Study Guide, Module on Claims and Payment

NEW QUESTION # 45

Under FIDIC Red and Yellow Books (edition 2017), which two of the following elements shall form part of the revised programme?

Choose all of the correct answers (multiple possibilities)

- A. The sequence and timing of the remedial work.
- B. Only the delivery dates of Plant and Materials which have not been delivered on Site yet.
- C. The actual progress to date, any delay to such progress and the effects of such delay on other activities (if any).
- D. All internationally recognized holiday periods.

Answer: C,D

Explanation:

Under Sub-Clause 8.3 of the FIDIC Red and Yellow Books 2017, the revised programme must reflect:

The planned sequence and timing of works including recognized holidays (Option A) to ensure realistic scheduling.

The actual progress to date, delays, and impacts on subsequent activities (Option B) so that stakeholders can manage resources and risks effectively.

Option C (remedial work) is typically not part of the main programme but may be in a separate defect rectification schedule.

Option D is too narrow; the programme should include all activities, not only undelivered materials.

References:

FIDIC Red and Yellow Books 2017 Edition, Sub-Clause 8.3 - Programme
FIDIC Contract Manager Study Guide, Module on Time and Delay Management

NEW QUESTION # 46

Under the FIDIC Red Book (edition 1999), if the Contractor as per Sub-Clause 14.2 has to ensure the Employer receives an Advance Payment Guarantee as per the standard model, what type of instrument should this be?

- A. A parent company guarantee
- B. A declaration of joint and several liability
- C. A surety bond
- D. A bank guarantee

Answer: D

Explanation:

According to FIDIC Red Book 1999, Sub-Clause 14.2, the Advance Payment Guarantee must be a bank guarantee issued by a reputable bank acceptable to the Employer. This bank guarantee serves as security to ensure that the advance payment made by the Employer will be repaid if the Contractor fails to fulfill contractual obligations. The bank guarantee is a commonly used, reliable instrument providing direct financial assurance to the Employer.

Other instruments like surety bonds or parent company guarantees may be acceptable only if explicitly agreed, but the standard requirement is a bank guarantee.

Declaration of joint and several liability is not a typical form of guarantee for advance payments.

References:

FIDIC Red Book 1999 Edition, Sub-Clause 14.2 - Advance Payment Guarantee FIDIC Contract Manager Study Guide, Module on Payment Procedures and Guarantees

NEW QUESTION # 47

What does discharge confirm under the FIDIC Red Book (edition 1999)?

- A. None of the above three statements is correct.
- **B. It confirms full and final settlement of all money due to the Contractor.**
- C. It confirms the immediate end to the Contract unconditionally whenever issued.
- D. It confirms interim settlement of all money due to the Contractor

Answer: B

Explanation:

Discharge under FIDIC Red Book 1999 confirms full and final settlement of all money due to the Contractor.

It signifies the Contractor's acceptance of the Final Payment Certificate and releases the Employer from further financial obligations related to the contract.

Options A and C misrepresent the nature of discharge.

Discharge is not a unilateral immediate termination but a financial closure.

References:

FIDIC Red Book 1999 Edition, Sub-Clause 14.13 - Discharge

FIDIC Contract Manager Study Guide, Module on Final Account and Discharge

NEW QUESTION # 48

Which one answer holds two statements that are both correct with regards to risks and key considerations regarding the Golden Principles?

- A. "The Contractor should take advantage of its bargaining power every time possible" AND "Disputes are avoided to the extent achievable, minimised when they do arise, and resolved efficiently."
- B. "The Contractor/Subcontractor is paid adequately and in a timely manner in accordance with the Contract to maintain its cash flow" AND "The terms of the Contract are comprehensive and fair to primarily the Employer".
- **C. "The Employer obtains the best value for money" AND "Disputes should be avoided to the extent achievable."**
- D. "Only the Employer should be the one to obtain the best value for money" AND "The Contractor /Subcontractor is paid adequately and timely in accordance with the Contract to maintain its cash flow."

Answer: C

Explanation:

Comprehensive and Detailed Explanation:

Option A correctly reflects Golden Principles emphasizing the Employer's objective of obtaining value for money and the importance of avoiding disputes as much as possible.

Other options either misrepresent the balanced nature of FIDIC principles or promote unfair or unbalanced positions.

References:

FIDIC Contract Management Guidelines - Golden Principles

FIDIC Contract Manager Study Guide, Module on Legal and Ethical Considerations

NEW QUESTION # 49

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