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Scrum Professional Scrum Product Owner II Sample Questions (Q11-Q16):

NEW QUESTION # 11

A new competitor has joined the market and has quickly gained market share, which leads to a loss of sales. After investigating, you have found out that the new competitor can release to the market faster than you three times.

What is the best first response? (choose one best answer)

- A. All of the above
- **B. Improve your Time-to-Market to compete with the competitor**
- C. Launch the promotion campaign and reduce the product's price to attract more customers.
- D. Add new features you think that can attract new customers to the next release.

Answer: B

NEW QUESTION # 12

What might indicate to a Product Owner that they need to work more with the Scrum Team?

(choose the best answer)

- A. People frequently leave the Scrum Team
- **B. The Increment presented at the Sprint Review does not reflect their expectations.**
- C. The acceptance criteria for the Product Backlog items do not appear to be complete.
- D. They are not working full time with the Scrum Team

Answer: B

Explanation:

Option D is the best answer because it indicates that the Product Owner and the Scrum Team are not aligned on the vision, goals, and value of the product. The Product Owner is responsible for maximizing the value of the product and the work of the Scrum Team. To do so, the Product Owner needs to work closely with the Scrum Team, communicate the product vision, provide clear and valuable Product Backlog items, collaborate on the Sprint Goal, and inspect and adapt the product based on feedback. If the Increment presented at the Sprint Review does not reflect the Product Owner's expectations, it means that there is a gap between what the Product Owner wants and what the Scrum Team delivers.

This gap can lead to waste, rework, dissatisfaction, and missed opportunities. The Product Owner should work more with the Scrum Team to ensure that they have a shared understanding of the product and its value proposition, and that they deliver Increments that meet the Definition of Done and the acceptance criteria.

Option A is not the best answer because it does not necessarily imply that the Product Owner needs to work more with the Scrum Team. People may leave the Scrum Team for various reasons, such as personal, professional, or organizational factors. While the Product Owner should care about the well-being and motivation of the Scrum Team members, and try to foster a positive and collaborative environment, the Product Owner is not accountable for the people management or the team composition. The Scrum Master is more likely to address the issues that cause people to leave the Scrum Team, such as impediments, conflicts, or dysfunctions.

Option B is not the best answer because it does not necessarily imply that the Product Owner needs to work more with the Scrum Team. The Product Owner is expected to spend enough time with the Scrum Team to provide them with the necessary guidance and feedback. However, the Product Owner also has other responsibilities, such as engaging with stakeholders, customers, and users, managing the Product Backlog, validating the product value, and aligning the product strategy with the business goals. The Product Owner does not need to work full time with the Scrum Team, as long as they are available and accessible when needed, and they empower the Scrum Team to make decisions and self-organize.

Option C is not the best answer because it does not necessarily imply that the Product Owner needs to work more with the Scrum Team. The acceptance criteria for the Product Backlog items are the conditions that must be met for the items to be considered done and valuable. The Product Owner is accountable for defining and communicating the acceptance criteria to the Scrum Team. However, the Product Owner can also collaborate with the Scrum Team and the stakeholders to refine and clarify the acceptance criteria, and to ensure that they are aligned with the Definition of Done and the Sprint Goal.

The acceptance criteria for the Product Backlog items may not appear to be complete at the beginning of the Sprint, but they can be refined and updated throughout the Sprint, as long as they do not change the scope or the value of the items. The Product Owner should work with the Scrum Team to ensure that the acceptance criteria are clear, testable, and valuable, but they do not need to

work more with the Scrum Team just because the acceptance criteria are not complete at a certain point in time.

References:

- 1: Product Owner Accountabilities
- 2: Product Backlog Management
- 3: Product Value
- 4: Product Vision
- 5: Sprint Review
- 6: Scrum Master Accountabilities
- 7: Stakeholders & Customers
- 8: Business Strategy
- 9: Definition of Done
- 10: Product Backlog Refinement
- 11: Sprint Planning
- 12: Sprint Backlog

NEW QUESTION # 13

When should the Product Owner update the project plan? (choose the best answer)

- A. Before the Sprint Planning to know how much work will have to be done in the Sprint.
- **B. The Product Backlog is the plan in Scrum. It is updated as new information and insights emerge.**
- C. After the Daily Scrum to ensure an accurate daily overview of project progress.
- D. Scrum forbids having a project plan.

Answer: B

NEW QUESTION # 14

When is the Sprint Backlog created?

(choose the best answer)

- **A. During Sprint Planning.**
- B. During the Sprint.
- C. At the beginning of the project.
- D. Prior to Sprint Planning.

Answer: A

Explanation:

Let's break down why the correct answer is C and why the others are incorrect, referencing the Professional Scrum Product Owner II (PSPO II) objectives and associated competencies:

* C. During Sprint Planning.

* Verification: This is the correct answer.

* Explanation and References:

* Professional Scrum Competency: Understanding and Applying the Scrum Framework - Applying the Scrum Framework - Scrum Events

* Sprint Planning is the event where the Scrum Team collaboratively plans the work for the upcoming Sprint. Creating the Sprint Backlog is a key part of this event.

* Professional Scrum Competency: Managing Products with Agility - Forecasting & Release Planning

* The Sprint Backlog represents the team's forecast of what they believe they can deliver in the Sprint to achieve the Sprint Goal. This forecasting occurs during Sprint Planning.

* Scrum Guide: The Scrum Guide states, "The work to be performed in the Sprint is planned at the Sprint Planning. This plan is created by the collaborative work of the entire Scrum Team. [...] Sprint Planning answers the following questions: What can be Done this Sprint? How will the chosen work get done?" The answer to the second question results in the creation of the Sprint Backlog.

* A. During the Sprint.

* Verification: This is incorrect.

* Explanation and References:

* Professional Scrum Competency: Understanding and Applying the Scrum Framework - Applying the Scrum Framework - Scrum Events

* While the Sprint Backlog can be updated during the Sprint as the Developers learn more, it is initially created before the Sprint

starts, during Sprint Planning.

* Scrum Guide: The Scrum Guide says "The Sprint Backlog is a plan by and for the Developers. It is a highly visible, real-time picture of the work that the Developers plan to accomplish during the Sprint in order to achieve the Sprint Goal. Consequently, the Sprint Backlog is updated throughout the Sprint as more is learned. It should have enough detail that they can inspect their progress in the Daily Scrum." This means that Sprint backlog is already created before sprint starts.

* B. Prior to Sprint Planning.

* Verification: This is incorrect.

* Explanation and References:

* Professional Scrum Competency: Understanding and Applying the Scrum

Framework - Applying the Scrum Framework - Scrum Events

* The Sprint Backlog is created during Sprint Planning through collaboration between the Developers and the Product Owner.

Before Sprint Planning, the Product Owner prepares a prioritized Product Backlog, but this is not the Sprint Backlog.

* Scrum Guide: The Sprint Backlog emerges from the discussion and negotiation that happens during Sprint Planning. It is not pre-defined.

* D. At the beginning of the project.

* Verification: This is incorrect.

* Explanation and References:

* Professional Scrum Competency: Managing Products with Agility - Forecasting & Release Planning

* The Sprint Backlog is specific to each Sprint and is created at the beginning of each Sprint, not at the beginning of the entire project.

* Scrum Guide: Scrum is iterative and incremental. Planning the work for the entire project upfront is not in line with Scrum principles. The Sprint Backlog is created anew during each Sprint Planning event.

In conclusion, the Sprint Backlog is created during Sprint Planning, where the Scrum Team collaboratively decides what work they will undertake in the upcoming Sprint and how they will accomplish it, aligning with the PSPO II competencies and the Scrum Guide.

NEW QUESTION # 15

For the 4th Sprint, the Product Owner observes that the Developers's velocity is decreasing. She/he decided to delay to start the new Sprint after the previous Sprint.

What could be a reason? (choose the best answer)

- A. None of the above
- B. The Product Owner needs more time to refine the Product Backlog for the upcoming Sprints.
- C. There is no reason to delay the new Sprint. It starts immediately after the conclusion of the previous Sprint.
- D. The QA team has not inspected the previous Increment.
- E. The stakeholders are upset with the Increment in the previous Sprint Retrospective.

Answer: C

NEW QUESTION # 16

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