

# AgilePM-Practitioner Aktuelle Prüfung - AgilePM-Practitioner Prüfungsguide & AgilePM-Practitioner Praxisprüfung



Übrigens, Sie können die vollständige Version der ZertSoft AgilePM-Practitioner Prüfungsfragen aus dem Cloud-Speicher herunterladen: <https://drive.google.com/open?id=1Ixd1S01Zb0FgINHmHS1ubPyihnkWCPFE>

Einige Websites bieten auch die neuesten Lernmaterialien zur APMG-International AgilePM-Practitioner Prüfung im Internet. Aber sie haben keine zuverlässigen Garantie. Ich würde hier sagen, dass ZertSoft einen Grundwert hat. Alle APMG-International-Prüfungen sind sehr wichtig. Im Zeitalter der rasanten entwickelten Informationstechnologie ist ZertSoft nur eine von den vielen. Warum wählen die meisten Menschen ZertSoft? Dies liegt darin, die von ZertSoft gebotenen Prüfungsfragen und Antworten wird Sie sicherlich in die Lage bringen, das Exam zu bestehen. wieso? Weil es die neuerlich aktualisierten Materialien bietet. Diese haben die Mehrheit der Kandidaten schon bewiesen.

## APMG-International AgilePM-Practitioner Prüfungsplan:

Thema	Einzelheiten
Thema 1	<ul style="list-style-type: none"> <li>Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.</li> </ul>
Thema 2	<ul style="list-style-type: none"> <li>People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.</li> </ul>
Thema 3	<ul style="list-style-type: none"> <li>Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.</li> </ul>
Thema 4	<ul style="list-style-type: none"> <li>Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.</li> </ul>

## AgilePM-Practitioner Deutsch Prüfung & AgilePM-Practitioner Online Tests

Machen Sie sich noch Sorge darum, dass Sie keine echten und zuversichtlichen Schulungsunterlagen zur APMG-International AgilePM-Practitioner Zertifizierungsprüfung finden können? Schulungsunterlagen zur APMG-International AgilePM-Practitioner Zertifizierungsprüfung aus ZertSoft sind von den erfahrenen IT-Experten zusammengeschlossen, sie sind kombiniert von Fragen und Antworten, daher sind sie nicht vergleichbar. Ihre Genauigkeit ist auch zweifellos. Wählen Sie ZertSoft, dann wählen Sie Erfolg.

### APMG-International Agile Project Management (AgilePM) Practitioner Exam AgilePM-Practitioner Prüfungsfragen mit Lösungen (Q17-Q22):

#### 17. Frage

Which stakeholder should be placed within the 'primary' segment?

- **A. The Utilities company, who selected UniCo to provide services but will dictate their specific requirements and operational terms.**
- B. The UniCo investors, who have provided the finance to support the innovation and improvement needed to recover profitability.
- C. The Operations Director, who will consult with others to understand their requirements and decide on the approach.
- D. Industry-related professional associations, whose strong opinions and judgments about industry trends reach wide audiences.

**Antwort: A**

Begründung:

Comprehensive and Detailed Step-by-Step Explanation:

Understanding Stakeholder Segmentation in Agile Project Management

Stakeholders are segmented based on their level of influence, interest, and involvement in the project. The 'primary' segment consists of stakeholders who are directly impacted by the project's outcomes or who have the highest influence over its success.

The primary stakeholders often have the power to determine project requirements or outcomes and require significant attention from the project team.

Option Analysis

\* A. Industry-related professional associations

\* While their opinions influence industry trends, they are not directly involved in UniCo's project or operational terms. They fall under the secondary segment as their influence is indirect and focuses on broader trends rather than specific deliverables.

\* Incorrect.

\* B. The Utilities company

\* The Utilities company is UniCo's customer, directly dictating specific requirements and operational terms. As such, they hold significant influence and impact on the project's success.

They represent a key stakeholder group in the primary segment, as satisfying their requirements is essential for UniCo's strategic goals.

\* Correct.

\* C. The Operations Director

\* The Operations Director is an internal stakeholder involved in decision-making and execution.

While they play a crucial role, they are part of the project delivery team rather than an external primary stakeholder. Therefore, they do not belong in the 'primary' segment.

\* Incorrect.

\* D. The UniCo investors

\* Investors are critical for funding and overall company strategy but are not directly involved in defining project requirements or operational terms for this specific initiative. They fall under the key supporting stakeholders rather than the 'primary' segment.

\* Incorrect.

Why B is the Correct Answer

The Utilities company directly dictates project requirements and operational terms. Their satisfaction is crucial for the project's success and aligns with Agile principles emphasizing delivering value to the customer.

This makes them a part of the 'primary' stakeholder segment.

References:

\* AgilePM Foundation Handbook, Chapter 3: Stakeholder Engagement.

- \* Agile Business Consortium: Stakeholder Influence and Segmentation.
- \* PMBOK Guide, Chapter 13: Stakeholder Management - Primary and Secondary Stakeholders.

## 18. Frage

(During Sprint Planning, the Delivery Team identifies a potential risk in integrating Spa systems with the resort 's client management system.

Which 2 statements describe how this risk should be handled within the AgilePM framework?)

- A. Hira should instruct Sukra Aroon to resolve the issue independently to ensure there is no risk to the overall solution.
- **B. The Delivery Team should address technical challenges collaboratively while keeping project-level roles informed.**
- C. The Delivery Team should escalate to project level roles and focus on other work until a resolution is found.
- **D. Hira should coordinate with Sukra Aroon and Brinda Vyas to align team risk management activities with overall project priorities.**
- E. Escalate immediately to Hira who will devise and implement a mitigation plan.

**Antwort: B,D**

Begründung:

The correct answers are B and E .

In AgilePM, risk management is both team-level and project-level . Risks should be handled at the lowest appropriate level first , with collaboration and visibility, and then aligned upward when they could affect wider priorities, architecture, business value, or delivery plans.

This scenario involves a technical integration risk between the Spa systems and the resort's client management system. That kind of risk should not automatically be pushed upward for others to solve, nor should it be handled in isolation by one person. AgilePM favors a collaborative, transparent, and proportionate response .

Why B is correct

"The Delivery Team should address technical challenges collaboratively while keeping project-level roles informed." This is strongly aligned with AgilePM because:

- \* the Delivery Team is closest to the work and best placed to explore the issue first,
- \* technical risks should be surfaced early and addressed collaboratively,
- \* and relevant project roles should stay informed in case the issue affects broader delivery, dependencies, architecture, or business priorities.

AgilePM does not encourage unnecessary escalation of every problem. Teams are empowered to work through delivery issues where possible. At the same time, transparency matters, so project-level roles such as Hira and Sukra should not be left unaware of a risk that could grow.

Why E is correct

"Hira should coordinate with Sukra Aroon and Brinda Vyas to align team risk management activities with overall project priorities." This also fits AgilePM very well. If an integration risk has the potential to affect:

- \* solution integrity,
- \* business outcomes,
- \* scope decisions,
- \* sequencing,
- \* or delivery trade-offs,

then Hira, as Project Manager, should help ensure that team-level mitigation is aligned with the wider project context.

Why these specific roles matter:

- \* Sukra Aroon brings architectural and technical oversight.
- \* Brinda Vyas safeguards alignment with the project vision and business priorities.
- \* Hira ensures coordination, visibility, and alignment across the project.

This reflects AgilePM's principle that risk management is shared , not isolated.

Why the other options are incorrect

A). Escalate immediately to Hira who will devise and implement a mitigation plan.

This is too centralized. AgilePM does not say every identified risk should immediately be handed to the Project Manager to solve personally. The Delivery Team should first engage with the issue directly where appropriate.

C). Hira should instruct Sukra Aroon to resolve the issue independently to ensure there is no risk to the overall solution.

This is not AgilePM-aligned because it isolates the risk with one technical authority. Sukra's input is important, but integration risks usually need collaboration with the team, not independent resolution in a silo.

D). The Delivery Team should escalate to project level roles and focus on other work until a resolution is found.

This is too passive and reduces team ownership. Unless the risk fully blocks progress, the team should actively collaborate on the issue and continue managing work intelligently rather than simply waiting.

AgilePM perspective

AgilePM encourages:

- \* early identification of risk ,
- \* team ownership where appropriate ,
- \* cross-role collaboration ,
- \* visibility to project leadership ,
- \* and alignment of local actions with overall business and technical priorities .

So the best two answers are:

B, E

### 19. Frage

Which 2 statements represent appropriate entries for the Development Approach Definition?

- A. The Sales Manager will introduce an awards or bonus scheme, designed to create competition between the sales assistants.
- B. The Finance Director has requested a detailed report be produced after 12 weeks, showing costs to date and forecast cost to complete.
- C. Accessibility and performance of the new online quotation area is to be tested using a tool called Sitebeam.
- D. An easy to use web development tool called 'WebMatrix' is to be used to develop and maintain the website extension.
- E. Once deployed, the number of policies sold through traditional telephone sales will be compared with the number of sales processed online through the website.

**Antwort: C,D**

Begründung:

For the XAN Insurance Company Web Project, the Development Approach Definition document should outline the methodologies, tools, and techniques to be used during the development process of the project. It focuses on how the project will be executed in terms of technical and management practices.

Selected Statements for the Development Approach Definition:

C; An easy to use web development tool called 'WebMatrix' is to be used to develop and maintain the website extension.

E; Accessibility and performance of the new online quotation area is to be tested using a tool called Sitebeam.

C: This statement directly specifies a tool (WebMatrix) that will be used for web development and maintenance in the project. It is a clear choice regarding the technical approach and infrastructure, making it suitable for inclusion in the Development Approach Definition.

E: Mentioning Sitebeam as a tool for testing accessibility and performance outlines specific methods for ensuring quality and usability in the development process. It provides actionable information on how testing will be conducted, fitting the criteria for the Development Approach Definition.

Why Other Statements Are Excluded:

A: Introducing an awards or bonus scheme to create competition among sales assistants pertains more to internal sales team management and motivation strategies rather than the technical or methodological approach to developing the project.

B: Comparing traditional telephone sales with online sales is related to the project's performance measurement and post-implementation review, not the development approach or methodology used during the project.

D: The request from the Finance Director for a detailed cost report is related to project financial management and monitoring. While important, it does not detail the technical or methodological approach to developing the project's deliverables.

### 20. Frage

Using the Project Scenario and the additional information provided for this question in the Scenario Booklet, answer the following question about the responsibilities of the roles in the Agile team.

Lines 1 to 5 in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate option, from options A to E, that applies.

Each option can be used once, more than once or not at all.

□ Assertion

\* The Marketing Director, in the role of Business Visionary, is empowered to overrule cost restrictions advised by the Chief Accountant, who is appointed as Business Ambassador.

BECAUSE

The Project-level roles are responsible for directing, managing and co-ordinating the project.

\* The Procurement Manager is an appropriate representative of the end user of the solution.

BECAUSE

The Business Ambassador should be empowered to make decisions within the boundaries of their role, without referral to higher authorities outside the Solution Development Team.

\* The other specialist gardening team members from Earth Excavations would be suitable as Solution

\* Developers, assigned alongside the Head Landscape Gardener.

BECAUSE

Extra Solution Developers can provide a supporting role for a Lead Developer.

\* The 'Hoy for Hoy Hall' Action Group members should be assigned as Business Ambassadors.

BECAUSE

The Business Ambassador is responsible for ensuring that business needs are properly analysed.

\* The Project Manager should plan the communication needed between the Marketing Director, in the role of Business Visionary, and the 'Hoy for Hoy Hall' Action Group.

BECAUSE

The Business Visionary is responsible for promoting the business vision to all interested parties.

### Antwort:

Begründung:

□ Explanation:

Here are the appropriate options for each assertion and reason combination:

\* The Marketing Director, in the role of Business Visionary, is empowered to overrule cost restrictions advised by the Chief Accountant, who is appointed as Business Ambassador.

\* C. True (Assertion) False (Reason)

\* Rationale: While the Business Visionary may have the authority to make strategic decisions that could overrule cost restrictions, the reason given relates to project-level roles directing the project, not to the authority to overrule cost-related advice.

\* The Procurement Manager is an appropriate representative of the end user of the solution.

\* B. True (Assertion) True (Reason) BUT the reason does not explain the assertion

\* Rationale: The Procurement Manager, as part of the operational team, could represent the end user. However, the reason given talks about the empowerment of the Business Ambassador, which does not directly explain why the Procurement Manager is a representative of the end user.

\* The other specialist gardening team members from Earth Excavations would be suitable as Solution Developers, assigned alongside the Head Landscape Gardener.

\* A. True (Assertion) True (Reason) AND the reason explains the assertion

\* Rationale: Specialist gardening team members would be suitable as Solution Developers, providing support to the Lead Developer, which is a common practice in Agile teams.

\* The 'Hoy for Hoy Hall' Action Group members should be assigned as Business Ambassadors.

\* D. False (Assertion) True (Reason)

\* Rationale: While the Business Ambassador should ensure that business needs are analyzed, the 'Hoy for Hoy Hall' Action Group members being assigned as Business Ambassadors is not necessarily true as they are external stakeholders and not necessarily equipped to represent the business internally on a project.

\* The Project Manager should plan the communication needed between the Marketing Director, in the role of Business Visionary, and the 'Hoy for Hoy Hall' Action Group.

\* A. True (Assertion) True (Reason) AND the reason explains the assertion

\* Rationale: The Project Manager typically has the responsibility to plan and manage communication between the project team and external stakeholders, and the Business Visionary's role includes promoting the business vision to interested parties, which includes the 'Hoy for Hoy Hall' Action Group.

### 21. Frage

An external web developer is to be contracted to create the new coffee bar insurance area on the existing web site. The chosen web developer will only agree to work on a 'fixed price for a fixed specification' contract.

What action should the Project Manager take?

- A. Agree to a 'fixed price for a fixed specification' contract with a requirement for the web developer to provide daily progress reports.
- B. Refuse to employ the chosen web developer as this is not an Agile approach to project management.
- C. Ensure the later elements of the project reflect the most valuable features of the product being built by the contractor.
- **D. Divide the work into component parts to ensure the web developer is focused on, and is paid to deliver, only what is specified for each component.**

## Antwort: D

### Begründung:

Dividing the work into smaller, well-defined component parts is a strategic approach when dealing with fixed-price contracts within an Agile framework. This method allows for greater flexibility and adaptability, as each component can be specified in detail, making it clear what the external web developer is responsible for delivering. This approach aligns with Agile principles by enabling incremental development and delivery, allowing for adjustments and refinements to be made as the project progresses and more information becomes available.

### References:

In Agile Project Management, particularly when incorporating external resources or contractors, breaking down the project into smaller, manageable parts is a common practice. This not only facilitates better control and tracking of progress but also ensures that the project remains adaptable, with the capacity to respond to changes in requirements or priorities. This approach is in line with Agile methodologies that emphasize iterative development, customer collaboration, and responding to change over following a fixed plan.

## 22. Frage

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Sie brauchen nicht so viel Geld und Zeit, nur ungefähr 30 Stunden spezielle Ausbildung, dann können Sie ganz einfach die APMG-International AgilePM-Practitioner Zertifizierungsprüfung nur einmalig bestehen. ZertSoft bietet Ihnen die Prüfungsthemen, deren Ähnlichkeit mit den realen Prüfungsübungen sehr groß ist.

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