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ISACA COBIT Design and Implementation Certificate Sample Questions (Q64-Q69):

NEW QUESTION # 64
An enterprise has been consistently growing over the years and has decided to adapt the COBIT framework from the growth perspective of the balanced scorecard dimensions. Which of the following enterprise goals is MOST relevant to select?

- A. Product and business innovation
- B. Optimization of business process costs
- C. Managed business risk
- D. Customer-oriented service culture

Answer: A

Explanation:
The COBIT 2019 framework aligns enterprise goals with balanced scorecard (BSC) dimensions. Under thegrowth and innovationBSC perspective, one of the core enterprise goals listed is:
"Product and business innovation" - which directly supports strategic growth by encouraging new products, services, and ways of operating.
This goal aligns with an enterprise that is expanding and looking to leverage innovation to sustain growth.
Other options like risk management or cost optimization fit different BSC dimensions (e.g., financial, internal process).
Reference:COBIT 2019 Design Guide, Appendix A (Enterprise Goals Table)

NEW QUESTION # 65
A CEO of a domestic enterprise plans to expand its operations globally. The CEO has selected enterprise goals using the COBIT goals cascade and has tasked the CIO with tailoring COBIT as required. After selecting the relevant alignment goals, which of the following should be the CIOsNEXTpriority?

- A. Organizational structure
- B. Management activities
- C. Management objectives
- D. Design factors

Answer: D

Explanation:
In the COBIT 2019 framework, after selecting the relevant alignment goals, the CIO's next priority should be identifying and understanding the design factors. Design factors are crucial as they influence the tailoring of the governance system to align with the specific needs and context of the enterprise.
The COBIT 2019 Design Guide emphasizes that design factors impact the governance and management objectives and help in customizing the COBIT framework. The selection and analysis of design factors ensure that the governance system is practical and relevant to the enterprise's environment.
Design Factors in COBIT 2019 include:
* Enterprise Strategy:Different strategies (e.g., growth, innovation, cost leadership) require different governance approaches.
* Enterprise Goals:Aligning IT-related goals with overall enterprise goals.
* Risk Profile:Understanding the risk appetite and tolerance.
* I&T-Related Issues:Identifying issues specific to information and technology.
* Threat Landscape:Assessing external and internal threats.
* Compliance Requirements:Meeting legal, regulatory, and contractual obligations.
* Role of IT:Determining IT's role in the enterprise (e.g., support, factory, turnaround, strategic).
* Sourcing Model:Whether IT services are in-house, outsourced, or a combination.
* IT Implementation Methods:Traditional, agile, or hybrid methods used in IT initiatives.
* Technology Adoption Strategy:How quickly the enterprise adopts new technologies.
* Enterprise Size:The size of the enterprise can affect governance and management practices.
The process of tailoring COBIT involves:
* Analyzing Design Factors:Understanding and documenting the enterprise's design factors.
* Designing the Tailored Governance System:Based on the analyzed design factors, select and
* customize the governance and management objectives.
COBIT 2019 Implementation Guide References:
* COBIT 2019 Framework: Introduction and Methodology, Chapter 4.This chapter provides an overview of the COBIT goals cascade and the importance of aligning enterprise goals with IT-related goals.
* COBIT 2019 Design Guide, Chapter 2.This chapter describes design factors in detail and their role in tailoring the governance system.
* COBIT 2019 Implementation Guide, Chapter 3.This chapter outlines the steps for implementing a tailored COBIT governance system, emphasizing the importance of understanding and leveraging design factors.
Thus, the CIO should prioritize understanding the design factors to ensure the tailored COBIT governance system aligns with the enterprise's specific context and requirements. This approach ensures the governance system is both effective and efficient, addressing the unique challenges and opportunities of the enterprise.

NEW QUESTION # 66

Which of the following situations is MOST likely the root cause for an enterprise lacking the required skills and competencies to execute an EGIT implementation program plan?

- A. Business staff are too often involved in IT processes that affect business processes and procedures.
- B. The enterprise relies too heavily on the use of COBIT as its EGIT framework.
- C. IT staff are too often focused on the achievement of business value.
- D. Enterprise training does not include business and management skill development.

Answer: D

Explanation:
"Challenge: Lack of required skills and competencies..." # "Root causes: ... Business and management skills often not included in training ..."

NEW QUESTION # 67

During CSF life cycle action plan review, which of the following tasks is associated with realizing benefits?

- A. Developing business cases indicating success factors
- B. Documenting risk issues and remediation plans
- C. Monitoring performance against objectives

Answer: C

Explanation:
During the Critical Success Factor (CSF) life cycle action plan review, the task associated with realizing benefits is "Monitoring performance against objectives." This task ensures that the expected benefits of the IT initiatives are being achieved by continuously assessing performance and making necessary adjustments.
Monitoring performance against objectives involves tracking the progress of IT initiatives to ensure they meet their goals and deliver the expected benefits. This includes using performance metrics, key performance indicators (KPIs), and regular reviews to evaluate whether the initiatives are on track and delivering value.
COBIT 2019 Framework References:
* COBIT 2019 Implementation Guide, Chapter 7:Emphasizes the importance of monitoring and measuring performance to ensure that benefits are realized and objectives are met.
* COBIT 2019 Design Guide, Chapter 4:Highlights the role of performance monitoring in managing and achieving IT governance and management objectives.
By monitoring performance against objectives, enterprises can ensure that their IT initiatives are successful and provide the intended benefits, making it a critical task in the CSF life cycle action plan review.

NEW QUESTION # 68

A highly successful start-up enterprise has decided to use the COBIT design guide to develop a tailored governance system. Which of the following design factors is MOST important to consider when the goal is to increase market share?

- A. IT-related issues
- B. Role of IT
- C. Enterprise strategy
- D. Risk profile

Answer: C

Explanation:
The COBIT 2019 Design Guide clarifies that enterprise strategy is a critical design factor when aligning governance with business goals:
"Enterprise strategy guides the prioritization and selection of governance and management objectives. For example, if the strategy is to grow market share, the objectives related to innovation and service delivery will be emphasized." Hence,enterprise strategyis the most important factor to consider in this scenario.
Reference:COBIT 2019 Design Guide, Section 4.4.1

NEW QUESTION # 69

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