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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.
Topic 2	<ul style="list-style-type: none">• Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.
Topic 3	<ul style="list-style-type: none">• Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.

BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q146-Q151):

NEW QUESTION # 146

Why is it important to establish governance for a Business Continuity Management System (BCMS)?

- A. To provide the foundation for further development, effective operation, support and continual improvement
- B. To align the governance of the BCMS with the structure of the organization's business sector
- C. To ensure that different parts of the organization can take independent approaches to reflect their preferences and timelines
- D. To monitor and review BC training programmes regularly to ensure that any skills gaps identified by the gap analysis are being addressed

Answer: A

Explanation:

BCMS governance exists to ensure the organization has clear direction, oversight, accountability, and decision-making for business continuity. In CBCI 7.0's PP1 focus, governance provides the structure for defining scope, setting policy and objectives, assigning roles, allocating resources, and ensuring the BCMS is operated and improved over time. Governance is therefore the foundation that enables consistent implementation and prevents BC from becoming fragmented or optional.

This aligns with internal audit/assurance concepts: effective governance is what allows an organization to evaluate and improve the effectiveness of risk management, control, and governance processes in a disciplined way-BCMS governance works similarly by ensuring BC processes are defined, owned, monitored, and improved.

Option B is too narrow (training is only one governance output). Option C contradicts BCMS intent-independent, inconsistent approaches create gaps and misalignment. Option D is irrelevant; governance must fit the organization's structure and objectives, not the "sector structure." Therefore, A is correct.

NEW QUESTION # 147

Which of the following is demonstrated where an organization includes Business Continuity in induction processes and sets Business Continuity objectives for personnel?

- A. The organization's approach to risk assessment
- B. The role of the Business Continuity professional
- C. The use of validation
- D. The organization's Business Continuity culture

Answer: D

Explanation:

Embedding Business Continuity into induction and setting objectives for personnel clearly indicates a mature Business Continuity culture. The CBCI 7.0 course details that a strong culture is characterized by widespread awareness, commitment, and integration of Business Continuity principles into everyday activities. Including continuity in induction familiarizes new staff with the organization's resilience expectations, while individual objectives reinforce personal accountability. This cultural embedding supports sustainable continuity practices and improves the likelihood of effective responses during disruptions. It reflects a proactive organizational mindset rather than isolated activities or roles.

NEW QUESTION # 148

Which of the following statements about embracing Business Continuity is correct?

- A. Embracing Business Continuity is relevant only to top management as other personnel are required to comply with tasks in their role description
- B. Embracing Business Continuity is a culture that exists separately from the organization's culture
- C. Embracing Business Continuity can be described as a corporate mandate driven by policy
- D. Embracing Continuity is where personnel commit to Business Continuity because they believe that is necessary to protect the organization and its interested parties

Answer: D

Explanation:

The CBCI 7.0 course defines embracing Business Continuity as a cultural commitment by personnel who recognize the importance

of Business Continuity in protecting organizational interests. It goes beyond policy mandates or role compliance and reflects genuine belief and ownership. Embracing Business Continuity is integrated with the broader organizational culture rather than existing separately. This deep commitment improves resilience and the effectiveness of continuity efforts at all levels.

NEW QUESTION # 149

When establishing governance for a Business Continuity Management System (BCMS), which of the following will be responsible for developing and communicating the Business Continuity policy and for promoting a Business Continuity culture by leading by example?

- A. Business Continuity Plan Owners
- **B. Top Management**
- C. Business Continuity Professional
- D. Departmental Representatives

Answer: B

Explanation:

Top management holds the ultimate responsibility for developing and endorsing the Business Continuity policy and fostering a culture of continuity within the organization. The CBCI 7.0 course emphasizes that leadership commitment is crucial for the BCMS's success, as top management's active involvement sets expectations, allocates resources, and leads by example. Their role extends beyond policy approval to include visible support and communication to embed Business Continuity values across all levels. Other roles such as plan owners and professionals support implementation but do not carry this overarching governance responsibility. Reference: CBCI 7.0 Study Guide, Module 1: Governance and Leadership, pages 22-26.

NEW QUESTION # 150

When developing an exercise programme, it is important to include:

- A. Only members of the response team
- B. All employees of the organization
- **C. Everyone with a role in a team relevant to the scenario being exercised**
- D. Only Business Continuity (BC) professionals

Answer: C

Explanation:

In CBCI 7.0, exercising sits within Validation (PP6) and is used to confirm that plans, procedures, and response structures can achieve the objectives set by the BC policy and BCMS requirements. An exercise programme must therefore be designed around the scenario and the capabilities being validated-meaning the correct participants are those who would actually perform roles during that type of disruption (strategic decision-makers, incident/crisis team roles, operational recovery leads, communications, IT/service owners, and key support functions), plus any dependent parties as needed.

That is exactly what option D states: include everyone with a role in a team relevant to the scenario being exercised. Including all employees (A) is unnecessary and often counterproductive; awareness activities can target all staff, but exercises should be role-based and objective-led. Including only the response team (B) excludes essential recovery and support roles that are frequently critical to product/service restoration. Including only BC professionals (C) turns an organizational capability test into a specialist discussion and fails to validate real execution.

NEW QUESTION # 151

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