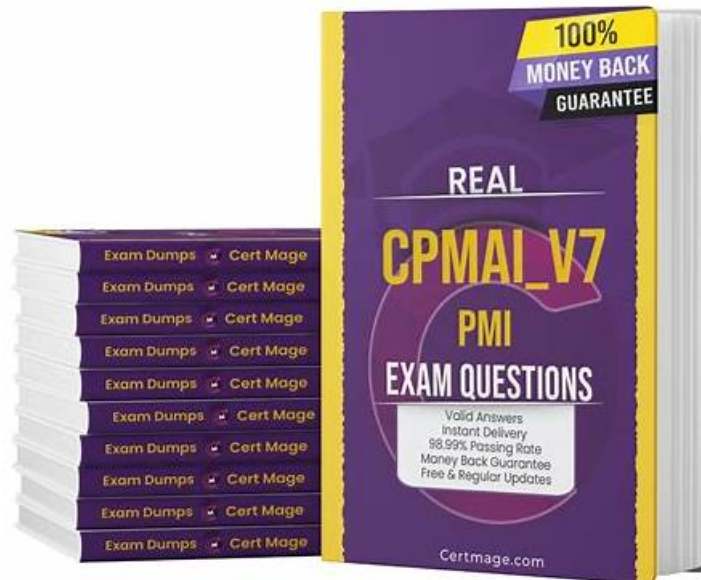


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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Managing Data Preparation Needs for AI Projects (Phase III): This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.
Topic 2	<ul style="list-style-type: none">The Need for AI Project Management: This section of the exam measures the skills of an AI Project Manager and covers why many AI initiatives fail without the right structure, oversight, and delivery approach. It explains the role of iterative project cycles in reducing risk, managing uncertainty, and ensuring that AI solutions stay aligned with business expectations. It highlights how the CPMAL methodology supports responsible and effective project execution, helping candidates understand how to guide AI projects ethically and successfully from planning to delivery.
Topic 3	<ul style="list-style-type: none">Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.

Topic 4	<ul style="list-style-type: none"> • Iterating Development and Delivery of AI Projects (Phase IV): This section of the exam measures the skills of an AI Developer and covers the practical stages of model creation, training, and refinement. It introduces how iterative development improves accuracy, whether the project involves machine learning models or generative AI solutions. The section ensures that candidates understand how to experiment, validate results, and move models toward production readiness with continuous feedback loops.
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PMI Certified Professional in Managing AI Sample Questions (Q64-Q69):

NEW QUESTION # 64

A financial services firm is building an AI model to detect fraudulent transactions. Identifying and validating data sources is critical to the model's success.

What is an effective method that helps to ensure data accuracy?

- A. Employing a federated database system for decentralized data access
- B. Setting up a batch processing system for data cleansing
- C. Implementing a blockchain-based ledger for transaction data
- **D. Utilizing data lineage tools to track data origin and transformations**

Answer: D

Explanation:

For a financial services firm building an AI model for fraud detection, the accuracy and trustworthiness of transaction data is critical. PMI-CPMAI's guidance on AI data governance stresses the need to understand where data comes from, how it flows, and what transformations it undergoes before being used for model training or inference. This is precisely what data lineage tools are designed to support.

Data lineage enables teams to trace data back to its original source, see each processing step (cleansing, aggregation, enrichment), and verify that transformations conform to defined business and regulatory rules. In regulated sectors like finance, this traceability is essential for audits, model validation, and demonstrating that AI decisions (such as fraud flags) are based on accurate, well-governed data. While technologies like blockchain (option C) or batch cleansing (option D) may have roles in specific architectures, PMI-style AI governance places primary emphasis on visibility, traceability, and control over the data lifecycle.

A federated database system (option B) addresses access architecture, not inherently accuracy. By contrast, utilizing data lineage tools directly supports identifying and validating data sources and understanding whether the data remains accurate after multiple hops. Therefore, in line with PMI-CPMAI data governance practices, option A is the most effective method listed to help ensure data accuracy.

NEW QUESTION # 65

A team is in the early stages of an AI project. They need to ensure they have the necessary data and technology to support AI solution development.

What is the first step the project team should complete?

- A. Identify the gaps and procure the needed tools
- B. Assess the team's current AI and data expertise
- **C. Verify the availability and quality of the required data**
- D. Outline the business objectives for the AI project

Answer: C

Explanation:

In the PMI-CP in Managing AI guidance, early AI project work includes confirming that the data foundation is viable before committing to specific tools or architectures. For AI initiatives, data is the primary constraint: if the right data does not exist, is incomplete, or is of low quality, no choice of technology will rescue the solution. Therefore, before assessing tooling gaps or even detailing the technology stack, teams are expected to verify the availability, accessibility, and quality of the required data for the intended use case.

PMI-CPMAI describes data readiness activities such as identifying key data sources, profiling them for completeness and consistency, assessing coverage of relevant populations and time periods, and checking for legal and regulatory constraints around access and use. Only after this verification can the team meaningfully evaluate whether existing platforms, infrastructure, and tools are sufficient, and then identify gaps.

Assessing team expertise or procuring tools are important, but they follow from the prior understanding of what data exists and what is needed for the model. Thus, the first step the project team should complete to ensure they have what they need for AI development is to verify the availability and quality of the required data.

NEW QUESTION # 66

A manufacturing company is operationalizing an AI-driven quality control system. The project manager needs to ensure data privacy and regulatory compliance due to the critical nature of protecting sensitive operational data.

What is an effective technique that addresses these requirements?

- A. Using a hybrid encryption scheme for storage
- **B. Applying data anonymization to the dataset**
- C. Utilizing a secure multiparty computation framework
- D. Implementing a zero-trust architecture for network security

Answer: B

Explanation:

PMI-CPMAI repeatedly highlights data privacy and regulatory compliance as core elements of responsible AI, particularly when operational data, trade secrets, or other sensitive information is involved. A key technique recommended in responsible data handling is data anonymization or de-identification, which reduces the risk of sensitive details being exposed while still allowing AI models to learn useful patterns.

From a governance and compliance standpoint, anonymization supports principles such as data minimization and privacy-by-design, both of which are prominent in modern regulatory regimes. Even when the data is not strictly "personal," sensitive operational data can present competitive, security, or safety risks if improperly exposed. Anonymization can involve removing or masking identifiers, aggregating data, and transforming features so that individual entities or critical operational specifics cannot be reverse-engineered, while preserving statistical utility for modeling.

Zero-trust architectures and encryption schemes (options A and D) are important security controls, but they focus primarily on controlling access and protecting data in transit or at rest, not on reducing identifiability of the data itself. Secure multiparty computation (option B) is specialized and often beyond what is pragmatically needed for typical operationalization scenarios. PMI-CPMAI's responsible AI practices emphasize anonymization as a direct and effective privacy technique. Therefore, applying data anonymization to the dataset (option C) is the most appropriate choice.

NEW QUESTION # 67

A company needs to launch an AI application quickly to be the first to the market. The project team has decided to use pretrained models for their current AI project iteration.

What is a key result of leveraging pretrained models?

- A. The project can face unexpected scalability challenges.
- B. The custom project development time can increase due to adjustments.
- **C. The team can see a reduction in the overall project timeline.**
- D. The team can encounter compatibility issues with existing systems.

Answer: C

Explanation:

Within PMI-CPMAI, one of the key strategic levers for AI projects is reusing existing AI assets, including pretrained models, to accelerate delivery and reduce initial development complexity. PMI describes pretrained and foundation models as allowing

organizations to "leverage previously learned representations so that teams can focus effort on adaptation, integration, and value realization rather than building models from scratch." This often results in a shorter experimentation cycle, reduced training time, and faster deployment, especially when speed-to-market is a primary objective.

PMI emphasizes that such reuse is particularly valuable in early iterations or minimum viable products (MVPs), where the aim is to "deliver functional AI capability quickly, validate value hypotheses, and gather user feedback." While the team still needs to handle integration, fine-tuning, and risk controls, the heavy lifting of initial training on massive datasets has already been done by the pretrained model provider. This is contrasted with full custom model development, which PMI characterizes as more resource-intensive and time-consuming, requiring substantial data preparation, training, and optimization. Potential challenges such as compatibility or scalability must be managed, but they are not the key, primary effect identified by PMI. The most central and intended result of using pretrained models in this context is that the overall project timeline is reduced, enabling the company to reach the market faster.

NEW QUESTION # 68

An AI project team is in the process of designing a security plan. The team needs to consider various aspects such as transparency, explainability, and compliance with data regulations. Which action should the project manager take?

- A. Assume compliance without reviewing current regulations
- B. Rely solely on encryption without considering other security aspects
- C. Focus only on technical security measures, ignoring transparency
- D. Ensure the AI system's decisions are transparent and explainable

Answer: D

Explanation:

In PMI-CPMAI, security planning for AI solutions goes beyond traditional technical controls; it explicitly includes transparency, explainability, and regulatory compliance as part of a responsible AI posture. The guidance states that security and trust in AI depend not only on encryption, access control, and infrastructure hardening, but also on whether stakeholders can understand how decisions are made and whether those decisions comply with applicable laws and policies.

PMI's AI management perspective includes requirements for explainable and auditable decision-making, particularly in public-sector and high-impact domains. This means designing systems so that model behavior can be interpreted, key features and factors identified, and decisions documented in a way that regulators, auditors, and affected users can review. The project manager is therefore expected to ensure that the AI system's design and governance support transparency and explainability, in addition to technical security controls.

Focusing only on technical measures or assuming compliance without review contradicts PMI-CPMAI's emphasis on proactive governance and legal/ethical due diligence. Reliance solely on encryption addresses confidentiality but not fairness, accountability, or understandability. Thus, the correct action is to ensure the AI system's decisions are transparent and explainable, embedded alongside other security and compliance safeguards.

NEW QUESTION # 69

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