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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q31-Q36):

NEW QUESTION # 31

Which is a purpose of the Consultancy and Performance Management role?

- A. Assists with budget control
- B. Provides benefits realization support
- C. Identifies, monitors and resolves issues

- **D. Creates, maintains and distributes good practice**

Answer: D

Explanation:

The Consultancy and Performance Management role's purpose includes creating, maintaining, and distributing good practice, as per the P3O Foundation (2013) manual. Section 3.5.5 states, "The Consultancy and Performance Management function is responsible for creating, maintaining, and distributing good practice guidance to enhance PPM maturity across the organization." This differs from budget control (A), benefits realization (C), or issue management (D), which are handled by other roles like the Portfolio Analyst or Programme Office. The 2013 edition underscores this role's focus on standardizing processes, supporting P3O's goal of improving performance through shared knowledge. This ensures consistent application of best practices.

Reference: P3O Foundation (2013) manual, Section 3.5.5, AXELOS.

NEW QUESTION # 32

Who, as a minimum, should review the resourcing of a Programme Office whilst it is running?

- **A. Head of Programme Office and Programme Manager of the relevant programme**
- B. Head of P3O and P3O Sponsor
- C. P3O Sponsor and Portfolio Analyst
- D. Head of COE and Programme Specialist

Answer: A

Explanation:

The minimum review of a Programme Office's resourcing during operation involves the Head of Programme Office and the relevant Programme Manager, according to the P3O Foundation (2013) manual. Section 3.5.4 states, "The Head of Programme Office, in collaboration with the Programme Manager, is responsible for reviewing and adjusting resource allocation during the programme lifecycle." This ensures operational oversight and alignment with programme needs. Involving the Head of P3O and Sponsor (A), P3O Sponsor and Portfolio Analyst (C), or Head of COE and Programme Specialist (D) exceeds the minimum requirement, as their roles are more strategic or supportive. The 2013 guidance emphasizes this direct accountability to maintain efficiency and responsiveness in resource management.

Reference: P3O Foundation (2013) manual, Section 3.5.4, AXELOS.

NEW QUESTION # 33

Which is NOT a strategic planning or portfolio support function?

- A. Providing oversight, scrutiny and challenge
- **B. Providing a single flexible resource pool**
- C. Aligning programmes with strategic objectives
- D. Prioritizing programmes within the portfolio

Answer: B

Explanation:

The P3O Foundation (2013) manual lists prioritizing programmes, aligning with objectives, and providing oversight as strategic planning or portfolio support functions, but not providing a flexible resource pool.

Section 2.2.2 states, "Strategic planning and portfolio support functions include prioritizing programmes, aligning with strategic objectives, and providing oversight and challenge." A resource pool (B) is a delivery support function (Section 7.2), not a strategic one. The 2013 edition distinguishes these roles to clarify P3O's multifaceted support, ensuring strategic functions focus on direction and governance, not resource allocation.

Reference: P3O Foundation (2013) manual, Sections 2.2.2 and 7.2, AXELOS.

NEW QUESTION # 34

Which receives the benefit of the governance provided by a P3O?

- **A. Change initiatives**
- B. Business as usual
- C. Finance

- D. Commercial

Answer: A

Explanation:

The P3O Foundation (2013) manual states that change initiatives receive the benefit of P3O governance.

Section 2.1.2 notes, "The P3O model provides governance to ensure the success of change initiatives, including programmes and projects, by aligning them with strategic objectives." This differs from finance (A), business as usual (C), or commercial (D), which are supported indirectly. The 2013 edition focuses on P3O's role in enhancing change delivery through oversight and decision support. This ensures change initiatives are effectively managed and delivered, maximizing organizational value.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 35

Which is NOT an objective of a programme?

- A. Align to strategic objectives
- B. Coordinate related projects and activities
- C. Deliver outcomes and benefits
- **D. Deliver business products according to a Business Case**

Answer: D

Explanation:

The P3O Foundation (2013) manual states that delivering business products according to a Business Case is not a programme objective. Section 2.1.1 notes, "Programme objectives include coordinating related projects and activities, delivering outcomes and benefits, and aligning with strategic objectives," while product delivery is a project-level task. This distinguishes programmes (A, C, D) from projects (B). The 2013 edition clarifies that programmes focus on outcomes, not specific deliverables, aligning with P3O's strategic oversight. This ensures clarity in role definitions within the change hierarchy.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 36

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