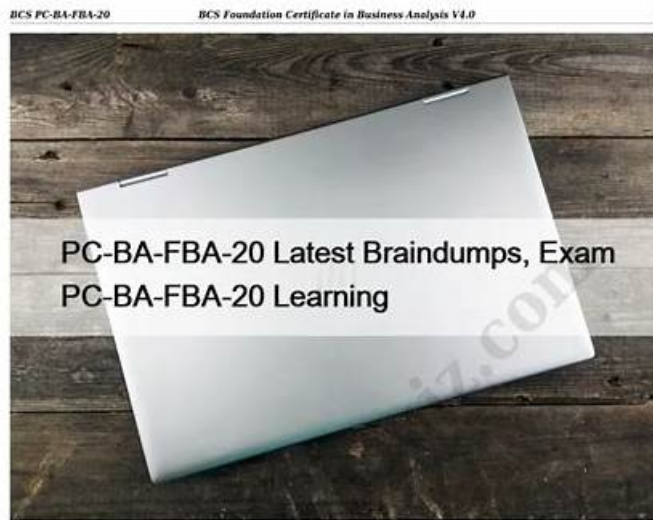


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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q15-Q20):

NEW QUESTION # 15

Which statement in relation to the role of the business analyst in the Business Change Lifecycle is TRUE?

- **A. A business analyst can be involved at every stage in the lifecycle.**
- B. Business analysis does not take place in the alignment stage of a business change.
- C. The business analyst is involved more heavily during the implementation stage of the lifecycle than any other stage.
- D. The business analyst would not be involved in the realisation stage of the lifecycle.

Answer: A

Explanation:

The Business Change Lifecycle encompasses multiple stages, including alignment, analysis, design, implementation, and realisation. The role of a business analyst (BA) is versatile and can span across all these stages, depending on the project's needs.

Key Considerations:

Involvement Across All Stages: A business analyst can contribute to every stage of the lifecycle, from identifying business needs during alignment to ensuring benefits realization post-implementation.

Implementation Focus: While BAs are often heavily involved in implementation, their role is not limited to this stage.

Realisation Stage: BAs may also be involved in the realisation stage to validate that the intended benefits have been achieved.

Alignment Stage: Business analysis plays a critical role in aligning project objectives with organizational goals.

Evaluation of Each Option:

A . A business analyst can be involved at every stage in the lifecycle:

This is true; BAs can contribute across all stages of the lifecycle.

Conclusion: This is correct .

B . The business analyst is involved more heavily during the implementation stage of the lifecycle than any other stage:

While BAs are often active during implementation, their involvement is not restricted to this stage.

Conclusion: This is not correct .

C . The business analyst would not be involved in the realisation stage of the lifecycle:

BAs can play a role in validating benefits realization, so this statement is false.

Conclusion: This is not correct .

D . Business analysis does not take place in the alignment stage of a business change:

Alignment involves understanding business needs and objectives, which is a core BA responsibility.

Conclusion: This is not correct .

NEW QUESTION # 16

Business rules define how actions are to be performed. Under which of the following headings are business rules considered?

- **A. Constraints and operational guidance.**
- B. Explicit or implicit management statements,
- C. Negotiable and non-negotiable limitations.
- D. Statutory and internal policies.

Answer: A

NEW QUESTION # 17

What are business case development, subject matter expertise and procurement all examples of?

- A. Personal knowledge competencies required by business analysts.
- B. Technique competencies required by business analysts.
- C. Behavioural skill competencies required by business analysts.

- **D. Business knowledge competencies required by business analysts.**

Answer: D

NEW QUESTION # 18

Which of the following is a stage in the Business Change Lifecycle?

- A. Strategy
- B. Analysis.
- **C. Realisation.**
- D. Feasibility

Answer: C

Explanation:

The BCS Business Change Lifecycle (which governs the entire change process from initial alignment to final benefit verification) typically comprises five key stages: Alignment, Definition, Design, Implementation, and Realisation. Realisation is the final, crucial stage where the actual benefits and expected business outcomes from the implemented solution are reviewed, measured, and confirmed against the original Business Case. Options A, B, and C are important activities or concepts that occur within the lifecycle but are not one of the five named stages of the complete end-to-end lifecycle model. (Reference: BCS Business Analysis Practice - Business Change Lifecycle)

NEW QUESTION # 19

Which variant of the business analyst role needs to think innovatively, embrace the pace of change and seek ways to exploit emerging technologies?

- A. Project business analyst.
- **B. Digital business analyst.**
- C. Enterprise business analyst.
- D. Test business analyst.

Answer: B

Explanation:

The digital business analyst role focuses on leveraging technology to drive innovation and transformation. This variant of the business analyst role requires creative thinking, adaptability to rapid change, and the ability to exploit emerging technologies.

Key Characteristics of Business Analyst Roles:

Enterprise Business Analyst: Focuses on aligning business strategies and objectives across the organization.

Digital Business Analyst: Emphasizes innovation, digital transformation, and the adoption of emerging technologies.

Project Business Analyst: Works within project teams to define and deliver specific solutions.

Test Business Analyst: Specializes in ensuring requirements are met through testing and quality assurance.

Evaluation of Each Option:

A . Enterprise business analyst:

While enterprise BAs focus on strategic alignment, they do not specifically emphasize innovation or emerging technologies.

Conclusion: This is not correct .

B . Digital business analyst:

This role explicitly involves thinking innovatively, embracing change, and leveraging emerging technologies.

Conclusion: This is correct .

C . Project business analyst:

Project BAs focus on delivering specific solutions rather than driving innovation or digital transformation.

Conclusion: This is not correct .

D . Test business analyst:

Test BAs focus on validation and quality assurance, not innovation or technology adoption.

Conclusion: This is not correct .

Final Recommendation:

The variant of the business analyst role that needs to think innovatively and embrace change is:

B . Digital business analyst.

