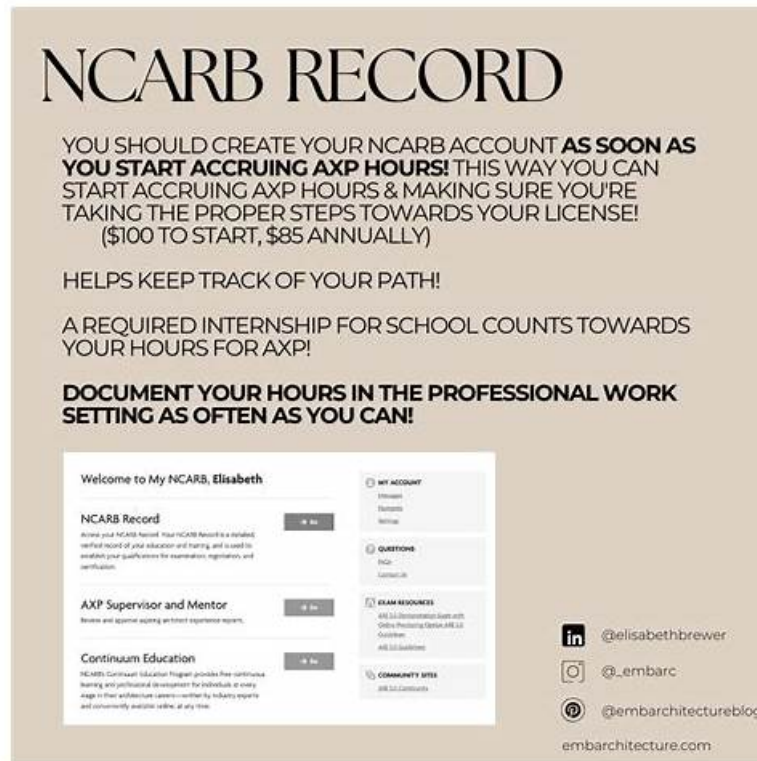


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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.
Topic 2	<ul style="list-style-type: none"> Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.
Topic 3	<ul style="list-style-type: none"> Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.

Topic 4	<ul style="list-style-type: none"> • Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives
Topic 5	<ul style="list-style-type: none"> • Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.

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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q60-Q65):

NEW QUESTION # 60

Which project delivery method allows the owner to engage the architect, contractor, and key consultants in a single collaborative contract?

- **A. Integrated Project Delivery (IPD)**
- B. Design-Bid-Build
- C. Construction Manager at Risk (CMAR)
- D. Design-Build

Answer: A

Explanation:

Integrated Project Delivery (IPD) is a project delivery method characterized by a single, multiparty contract involving the owner, architect, contractor, and key consultants. IPD promotes early collaboration, shared risk/reward, and transparency to optimize project outcomes. This contrasts with traditional methods like Design-Bid-Build where contracts are separate. ARE 5.0 PjM includes IPD as a critical topic, focusing on teamwork, roles, and responsibilities unique to this delivery method.

NEW QUESTION # 61

During the predesign phase of a project, the architect discovers that the owner's budget is insufficient to meet the program requirements.

Which of the following should the architect do?

- **A. Inform the owner that the project as budgeted is not feasible.**
- B. Scale down the program to meet the budget.
- C. Recommend that the owner complete the project in two phases.
- D. Advise the owner to increase the budget.

Answer: A

Explanation:

Comprehensive Detailed Explanation:

During the predesign or programming phase, it is the architect's responsibility to advise the owner when the scope and budget are misaligned. The correct professional approach is to notify the owner that the program cannot be met within the current budget.

Solutions (phasing or budget increase) may be discussed after this acknowledgment. The architect should not unilaterally scale down the program without owner input.

References:

NCARB ARE 5.0 Handbook - Budget evaluation in Programming/Predesign

NEW QUESTION # 62

During the preparation of the construction documents, it was noted that the survey inaccurately located the property line.

Consequently, the parking layout had to be redesigned to fit within the corrected property boundary.

The architect's additional costs and associated delay are the responsibility of which one of the following parties?

- A. Architect
- B. Surveyor
- C. Civil Engineer
- **D. Owner**

Answer: D

Explanation:

According to AIA B101 §5.1, the owner is responsible for providing the site survey and other site-related documentation. If the survey is inaccurate and causes delays or extra services, the owner is responsible for costs incurred. The architect should submit a claim for additional services.

* Surveyors are contracted by the owner (not by the architect unless explicitly stated).

* The architect is not liable for incorrect information furnished by the owner.

* Reference: AIA B101 §5.1 and §3.6

* NCARB ARE 5.0 Handbook - PjM Content Area 2: Budget and Contracts

NEW QUESTION # 63

Which of the following best describes "value engineering"?

- A. Eliminating structural components to reduce cost
- **B. Reviewing project design and construction for cost-saving alternatives without compromising function**
- C. Reducing the project schedule by adding labor
- D. Increasing the project scope to add value

Answer: B

Explanation:

Value engineering is a systematic method to improve the value of a project by analyzing functions and identifying cost-saving alternatives without sacrificing performance or quality. It encourages collaboration between design and construction teams and is often conducted during design development or early construction documents phase. ARE 5.0 PjM highlights value engineering as a risk and cost management tool.

NEW QUESTION # 64

A project achieves refinement and coordination in which of the following phases?

- A. Construction Documents
- **B. Design Development**
- C. Schematic Design

Answer: B

Explanation:

Design Development (DD) is the phase where schematic concepts are refined and systems are coordinated across disciplines. This includes structure, MEP, and materials. While Schematic Design focuses on high-level form and layout, and Construction Documents focus on detailed drawings/specifications, DD ensures integration and alignment before detailing.

References:

NCARB ARE 5.0 Handbook - Design phases

NEW QUESTION # 65

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