

ISACA COBIT-Design-and-Implementation Study Dumps - COBIT-Design-and-Implementation Official Study Guide



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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

| Topic | Details |
|---------|---|
| Topic 1 | <ul style="list-style-type: none">Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices. |
| Topic 2 | <ul style="list-style-type: none">Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key. |
| Topic 3 | <ul style="list-style-type: none">Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems. |

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ISACA COBIT Design and Implementation Certificate Sample Questions (Q49-Q54):

NEW QUESTION # 49

Which of the following needs to be resolved when finalizing the initial governance design?

- A. Conflicting inputs and priorities
- B. Objectives exceeding enterprise appetite
- C. Budgeted versus actual resources
- D. Misaligned enterprise and IT goals

Answer: A

Explanation:

The initial governance design process involves gathering inputs from various stakeholders, including business units, IT, and external partners. These inputs can sometimes conflict, and it is crucial to resolve these conflicts to create a unified governance system that supports enterprise objectives.

Key Steps:

* Stakeholder Alignment: Ensuring that all stakeholders are on the same page regarding priorities and objectives.

* Conflict Resolution: Addressing and resolving any discrepancies or conflicts in inputs to ensure a consistent and aligned governance system.

* Prioritization: Establishing clear priorities to guide decision-making and resource allocation.

COBIT 2019 Framework References:

* COBIT 2019 Design Guide, Chapter 4: Discusses the importance of resolving conflicting inputs and establishing a cohesive governance framework that aligns with enterprise priorities.

* COBIT 2019 Framework: Governance and Management Objectives: Emphasizes the need for alignment between IT and enterprise goals, requiring the resolution of any conflicting priorities.

Resolving conflicting inputs and priorities ensures that the governance system is well-aligned and effective in achieving enterprise goals.

NEW QUESTION # 50

When adapting the goals cascade of the COBIT 2019 framework, an enterprise with a growth strategy is MOST likely to select which of the following enterprise goals?

- A. Managed digital transformation programs
- B. Portfolio of competitive products and services
- C. Optimization of business process costs
- D. Quality of management information

Answer: B

Explanation:

When adapting the goals cascade of the COBIT 2019 framework, an enterprise with a growth strategy is most likely to select the enterprise goal "Portfolio of competitive products and services." This goal aligns with the enterprise's focus on growth through innovation and market competitiveness.

In COBIT 2019, the goals cascade is used to translate stakeholder needs into specific, actionable goals for IT governance and management. For an enterprise with a growth strategy, focusing on a competitive portfolio ensures that the organization is continually innovating and improving its products and services to capture market share and drive growth.

COBIT 2019 Framework References:

* COBIT 2019 Framework: Introduction and Methodology, Chapter 5: Describes the goals cascade and how it aligns enterprise goals with IT-related goals and enablers.

* COBIT 2019 Design Guide, Chapter 2: Discusses how to adapt the goals cascade based on the enterprise's strategic objectives, such as growth.

By selecting the goal "Portfolio of competitive products and services," the enterprise can ensure that its IT initiatives support and drive its growth strategy.

NEW QUESTION # 51

Ensuring the program team knows and understands the enterprise goals is a part of which of the following implementation phases?

- A. What are the drivers?
- B. How do we get there?
- C. Where are we now?
- D. Where do we want to be?

Answer: A

Explanation:

In the COBIT 2019 Implementation Guide, Phase 1 - What are the drivers? focuses on establishing a shared understanding of why change is needed. This includes clarifying enterprise goals, strategic priorities, and stakeholder expectations.

Before assessing current state or defining a target state, the implementation team must understand what the enterprise is trying to achieve. Without this understanding, governance improvements risk being misaligned or ineffective.

The guide explicitly links drivers to enterprise goals, pain points, and trigger events. Ensuring the program team understands enterprise goals at this stage enables consistent decision-making throughout the implementation lifecycle and supports alignment between governance activities and business value creation.

NEW QUESTION # 52

Which of the following is a design factor workflow component for determining the initial scope of a governance system?

- A. Considering the enterprise's market position
- B. Considering the risk profile of the IT portfolio
- C. Considering the enterprise's culture
- D. Considering the risk profile of the enterprise

Answer: D

Explanation:

The COBIT 2019 Design Guide defines Step 2: Determine the Initial Scope of the Governance System, which explicitly includes considering the risk profile of the enterprise as a formal design factor. The enterprise risk profile identifies the types of IT-related risks that are most significant and therefore influence which governance and management objectives should be prioritized.

Enterprise culture and market position are contextual elements but are not listed as formal design factors in the initial scoping workflow. Similarly, the risk profile of the IT portfolio is a narrower operational view, whereas COBIT requires an enterprise-wide perspective to ensure governance decisions reflect overall business exposure.

By analyzing the enterprise risk profile early, governance designers can identify critical areas requiring stronger controls, assurance, or capability levels. This directly impacts the initial scope by determining which objectives fall inside or outside the governance system boundary.

Therefore, considering the enterprise risk profile is a core workflow component for determining the initial governance scope.

NEW QUESTION # 53

A recent merger requires an IT initiative to consolidate administrative systems. Where can the implementation team find the details of the intended future state?

- A. Business case
- B. Third-party review results
- C. The board's published announcement of the initiative
- D. Capability assessment results

Answer: A

Explanation:

The COBIT 2019 Implementation Guide explains that the business case documents both the drivers for change and the intended future (to-be) state. In merger scenarios, the business case outlines how systems should be consolidated, what capabilities are required, and what outcomes are expected.

Board announcements communicate intent but lack operational detail. Capability assessments describe the current state. Third-party reviews provide independent opinions but do not define the enterprise's desired future configuration.

The business case serves as the authoritative reference for scope, objectives, benefits, and target capabilities, making it the correct source for future-state details.

NEW QUESTION # 54

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