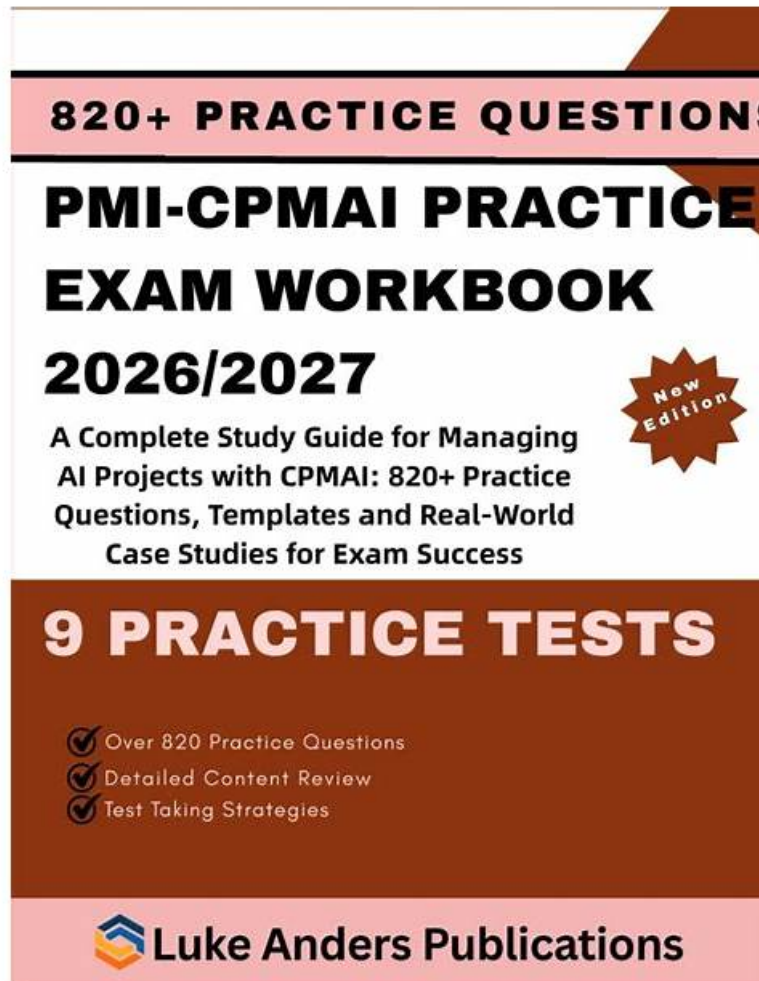


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## PMI Certified Professional in Managing AI Sample Questions (Q108-Q113):

### NEW QUESTION # 108

After completing an AI project, the project manager begins preparing the final report and reflecting on lessons learned. They identified that the project team lacked sufficient AI and data knowledge. If adequate knowledge was available, how would the result be different?

- A. The AI model would have achieved higher accuracy rates.
- **B. The AI project team would have required less external consultation.**
- C. The AI project would have faced fewer governance issues.
- D. The AI project timeline would have been shorter.

**Answer: B**

Explanation:

The best answer is D. The AI project team would have required less external consultation . PMI's CPMAI exam content outline explicitly includes identifying project resources, assessing skill requirements for AI project team composition , and identifying gaps in needed capabilities. That means PMI expects project managers to recognize when internal AI and data expertise is insufficient and when outside specialists, contractors, or other support may be needed to fill those gaps. If the team already had adequate AI and data knowledge, the most direct difference would be reduced dependence on external experts or consultants.

The other options are weaker because they are less certain. Better knowledge can help governance, schedule, and even model performance, but those outcomes also depend on many other factors such as data quality, stakeholder alignment, tooling, and deployment conditions. PMI's framework is careful about linking capability gaps to resourcing and staffing decisions rather than automatically assuming improvements in accuracy or timeline. So the clearest PMI-aligned lesson learned is that stronger in-house knowledge would have reduced the need to seek outside assistance. That interpretation is also consistent with the broader PMI emphasis on building the right team capability mix for AI initiatives before and during delivery.

### NEW QUESTION # 109

During the evaluation of an AI solution, the project team notices an unexpected decline in model performance. The model was previously achieving high accuracy but has recently shown increased error rates. Which action will identify the cause of the performance decline?

- A. Increasing the amount of regularization to prevent overfitting
- **B. Analyzing the distribution of real-world data for potential shifts**
- C. Reviewing recent changes made to the model's architecture and parameters
- D. Checking for issues in the data preprocessing pipeline that may have introduced noise

**Answer: B**

Explanation:

In the PMI-CP in Managing AI guidance, monitoring and diagnosing AI model performance is framed as a lifecycle responsibility, not a one-time task. When a model that previously performed well suddenly shows increased error rates, PMI emphasizes first checking for data drift and concept drift—that is, changes in the distribution or meaning of the real-world input data compared with the data the model was trained and validated on. The material explains that teams should "systematically compare current production data distributions with training and validation distributions to detect shifts that may degrade model performance, even when the model architecture has not changed." This is because many performance issues in production are driven not by the model code itself, but by changes in user behavior, population characteristics, upstream systems, or environmental conditions. By analyzing the distribution of real-world data for potential shifts, the project team can determine whether the cause is data drift, data quality issues, or a change in the underlying patterns the model is supposed to learn. Only once this is understood should they proceed to architectural changes, hyperparameter tuning, or retraining strategies. Therefore, the action that best identifies the root cause of the performance decline is to analyze the distribution of real-world data for potential shifts.

### NEW QUESTION # 110

A project team is preparing to move to the next phase of their AI project. The team needs to ensure that all transparency and explainability requirements are met. Which activity should the project team perform?

- A. Conduct a thorough data quality assessment
- B. Establish a feedback mechanism for ongoing evaluation

- C. Document the decision-making process of the AI model
- D. Define the ethical guidelines for the AI project

**Answer: C**

Explanation:

PMI-CPMAI highlights transparency and explainability as core aspects of responsible AI. Transparency requires that stakeholders can understand how and why an AI system reaches its outputs, including underlying logic, features used, limitations, and assumptions. Explainability practices include documenting model design choices, data lineage, performance metrics, and decision rules in a way that is meaningful to technical and non-technical audiences.

PMI's guidance on responsible AI and governance stresses the need to capture and maintain thorough documentation of AI decision-making processes throughout the lifecycle. This documentation typically covers: model architecture, training data characteristics, feature importance, decision thresholds, known failure modes, conditions under which performance degrades, and interpretability artifacts (e.g., example explanations, model cards, or similar summaries). It serves as the primary mechanism for meeting transparency requirements and supporting audits, risk review, and stakeholder communication.

While data quality, ethical guidelines, and feedback mechanisms are all important, they address different aspects (reliability, values, and continuous improvement). The activity that directly ensures transparency and explainability requirements are met is documenting the decision-making process of the AI model.

#### NEW QUESTION # 111

A company is evaluating whether to implement AI for a project. They have defined their business objectives and determined the AI capability they want to use.

Which action will enable the project manager to move forward with the project?

- A. Conducting a data quality assessment
- B. Conducting a go/no-go assessment
- C. Implementing a preliminary version of the AI solution
- D. Identifying the contingency procedures

**Answer: B**

Explanation:

Within the PMI Certified Professional in Managing AI framework, once an organization has clearly defined its business objectives and selected the AI capability it intends to utilize, the next critical step before proceeding into development or implementation is to conduct a go/no-go assessment. PMI-CPMAI identifies this assessment as a formal checkpoint used to validate whether all foundational conditions-technical, organizational, ethical, and data-related-are sufficiently in place to justify advancing the AI project. The PMI AI Project Evaluation Guidance explains that the go/no-go assessment "ensures alignment of business objectives, validates feasibility, confirms readiness of data and technical environments, and verifies that risks are understood and acceptable." It serves as a structured decision-making mechanism that prevents premature adoption, scope misalignment, or investment in solutions that may not be viable. PMI stresses that this step is essential for reducing sunk costs and ensuring that only well-justified AI initiatives move forward: "AI projects must not proceed until baseline readiness indicators and feasibility criteria have been formally approved."

While data quality assessment (D) is important, PMI confirms that it is one of the inputs considered during the go/no-go process-not the decision gate itself. Implementing a preliminary version of the solution (A) would be inappropriate prior to confirming feasibility, and contingency planning (B) occurs later, within risk planning phases.

#### NEW QUESTION # 112

An aerospace company is exploring the potential of using AI for predictive maintenance. They need to determine if AI is the appropriate solution while weighing factors such as scalability, existing non-AI solutions, and data availability.

What should the project manager do first?

- A. Analyze the available data for AI suitability.
- B. Investigate the costs of implementing AI.
- C. Evaluate the scalability of current non-AI solutions.
- D. Create a detailed data plan for AI operationalization.

**Answer: C**

Explanation:

The best answer is B. Evaluate the scalability of current non-AI solutions . In PMI-CPMAI, the project manager should not assume

that AI is the right answer simply because the problem is important or data-rich.

The methodology emphasizes first determining whether an AI approach is actually needed and comparing it with non-cognitive or non-AI alternatives before moving deeper into data planning or implementation. PMI's official exam content outline includes conducting AI go/no-go assessments, separating cognitive from non-cognitive tasks, and aligning the solution approach to the real business need. It also stresses that understanding the AI pattern involved helps teams choose the right data strategy and scope responsibly.

Predictive maintenance is a recognized AI pattern area, but that still does not remove the need to assess whether a simpler existing solution can scale sufficiently.

Option A matters, but data suitability should be examined after the team has confirmed that AI is justified.

Option C is part of business-case work, and Option D is even later because operationalization planning only makes sense once AI has been chosen. Since the question asks what should be done first while weighing existing alternatives, PMI-aligned logic supports evaluating whether the current non-AI approach can already meet the need at scale.

## NEW QUESTION # 113

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