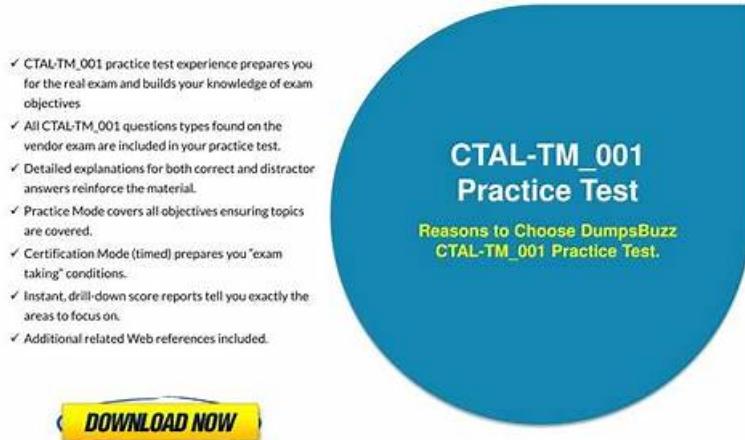


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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q136-Q141):

NEW QUESTION # 136

You are about to release a test progress report to a senior manager, who is not a test specialist. Which of the following topics should NOT be included in the test progress report? 1 credit

- A. Detailed overview of the risk-based test approach being used to ensure the exit criteria to be achieved

- B. Product risks which have been mitigated and those which are outstanding.
- C. Recommendations for taking controlling actions
- D. Status compared against the started exit criteria

Answer: A

Explanation:

Explanation/Reference:

Explanation:

NEW QUESTION # 137

Which of the following is an example of testing as part of the requirements specification phase? 1 credit

- A. A requirements review meeting
- B. A business analyst eliciting requirements
- C. Performing acceptance tests against requirements
- D. A test report showing requirements coverage

Answer: A

Explanation:

Topic 3, Scenario 3 "Tool Selection and Implementation"

Your company is considering whether or not to purchase a test tool suite from a respectable vendor. Your manager has searched the internet for comparable products but none of them meets his specific requirements. A tool demonstration has been arranged for next week and your team has been invited to attend. The tool suite consists of a test management tool, test execution tool and a requirements management tool. There is the possibility of adding a performance testing tool at a later stage. You have decided to attend the demo but raise some issues beforehand regarding expectations.

NEW QUESTION # 138

Assume that you are working for a company that has maintained and tested a car parking permit system for many years. The system holds the name and address of permit holders and automatically writes to the permit holder with a form to renew or cancel their permit each year.

The test plan states the following:

"since the system is considered a stable system. Boundary Value Analysis is the only test case design technique that needs to be applied during testing" Consider the following change that was detailed in the Requirements Specification for a replacement to an existing parameter held within the system:

* The specified renewal date for each permit must be not be after 31 st January 2020. Which one of the following is a valid test condition that satisfies both the requirement and the test plan?

SELECT ONE OPTION

- A. Input a date in an invalid format e.g. 31 FEB 2020, and select tests from the regression pack relating to renewal date, policy holder's name, address and printing.
- B. Input the date 01/02/2020 and confirm this is not accepted. and select tests from the regression test back relating to the renewal date only
- C. Input the date 01/02/2020 and confirm this is not accepted. and select tests from the regression testback relating to the renewal date only
- D. Input the date 31/01 /20 in the wrong field to see what happens, and run the whole of the regression test pack.
- E. Input the dates either side of and including 31/01/2020, and select tests from the regression pack relating to the renewal date and printing only.

Answer: E

NEW QUESTION # 139

Comparing TMMi and TPI, which is not a valid reason for choosing either TPI or TMMi? 2 credits

- A. TPI is much more a bottom-up model that is suitable for addressing test topics for a specific (test) project.
- B. TMMi can only be used with the traditional V model, whereas TPI can be used with all types of software life cycles.
- C. If the organization is already applying CMMI, TMMi may be preferred since it has the same structure and uses the same

terminology. TMMi addresses management commitment very strongly and is therefore more suitable to support a top-down improvement process.

- D. If the scope of test performance improvement covers all test levels, TMMi is preferred since TPI focusses mainly on black-box testing.

Answer: B

NEW QUESTION # 140

If the test manager must repeatedly step in to resolve conflicts within the team what phase is the team in and what competencies are required from the test manager?

- A. Performing Methodological
- B. Forming Professional
- C. Norming Personal
- D. **Storming Social**

Answer: D

Explanation:

* Understanding Team Development Phases:

* The Storming phase is where team members often experience conflicts as they establish their roles and relationships.

* Resolving conflicts in this phase is essential for team cohesion and productivity.

* Competencies Required:

* Social competencies are needed to mediate, facilitate communication, and encourage collaboration.

* Evaluation of Options:

* A. Forming Professional:

* Incorrect. The Forming phase involves team orientation, not conflict resolution.

* B. Storming Social:

* Correct. This phase requires social skills to address conflicts and foster a productive environment.

* C. Norming Personal:

* Incorrect. The Norming phase focuses on team cohesion and process standardization.

* D. Performing Methodological:

* Incorrect. The Performing phase assumes the team is high-functioning and requires minimal intervention.

* Syllabus Alignment:

* ISTQB emphasizes understanding team dynamics and applying social skills for effective team management during challenging phases (TM-3.1.5).

References:

ISTQB Advanced Level Test Management Syllabus (TM-3.1.5)

NEW QUESTION # 141

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