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## IBFCSM Certified Emergency and Disaster Professional Sample Questions (Q41-Q46):

### NEW QUESTION # 41

What term describes an emergency management model of authority?

- A. Vertical
- B. Coordinated
- C. Inclusive

**Answer: A**

Explanation:

In the traditional hierarchy of emergency management and the Incident Command System (ICS), the model of authority is described as Vertical. This refers to a "Top-Down" command structure where decisions flow from the Incident Commander (at the top) down

to the operational personnel. This verticality ensures a clear Chain of Command, which is essential for maintaining order, accountability, and safety during the high-stress environment of a disaster response.

The vertical model is designed to prevent "management by committee," which can be slow and indecisive. In a life-safety situation, a single individual (the Incident Commander) must have the ultimate authority to make rapid decisions. This structure is reinforced by the principle of Unity of Command, which dictates that every individual in the organization reports to exactly one supervisor. This vertical reporting relationship ensures that instructions are not conflicting and that every responder knows exactly where they fit within the organizational chart.

While modern emergency management often involves "Coordinated" (Option A) efforts between multiple agencies (through Unified Command), the authority within each agency or within the integrated ICS structure remains strictly vertical. Even in a Unified Command scenario, where leaders from different jurisdictions work together to develop a single set of objectives, those objectives are carried out through a vertical chain of subordinates. An "Inclusive" (Option B) model is often used in the planning or mitigation phases to gather diverse stakeholder input, but it is not the "model of authority" used during active incident operations. For a CEDP professional, understanding the vertical nature of authority is critical for ensuring that the organization can scale up or down (modularly) while maintaining a strict and reliable flow of information and orders from the command level to the tactical field units.

### NEW QUESTION # 42

What agency publishes guidelines for hospital emergency water management?

- A. Department of Homeland Security
- **B. Centers for Disease Control and Prevention**
- C. Centers for Medicare and Medicaid Services

**Answer: B**

Explanation:

The Centers for Disease Control and Prevention (CDC), in collaboration with the American Water Works Association (AWWA), is the primary agency that publishes technical guidelines for hospital emergency water management.<sup>1</sup> Their seminal document, the Emergency Water Supply Planning Guide for Hospitals and Healthcare Facilities, provides a comprehensive roadmap for healthcare institutions to prepare for and respond to water supply interruptions.<sup>2</sup> While CMS (Option C) mandates that hospitals have an emergency preparedness plan to maintain accreditation, they do not provide the granular technical guidance found in the CDC materials. The CDC guidelines focus on the public health implications of water loss, emphasizing the "four-step process" for developing an Emergency Water Supply Plan (EWSP): performing a water use audit, analyzing alternatives, developing the plan, and exercising it. These guidelines help hospitals calculate the minimum amount of water needed for patient care, sanitation, HVAC (chillers), and laundry during a crisis.

For the CEDP professional, the CDC's water management guidelines are critical because a hospital cannot function without water for more than a few hours. The guidance includes specific advice on "Short-term" versus "Long-term" alternatives, such as using municipal backup lines, private wells, or tankered water. It also details the chemical and microbiological monitoring required when transitioning between water sources to prevent outbreaks of waterborne illnesses like Legionella. By following CDC standards, disaster professionals ensure that even when the municipal grid fails, the clinical and life-support systems of the facility remain safe for patients and staff.

### NEW QUESTION # 43

What EOP (Emergency Operations Plan) element provides information about response and recovery activities?

- A. Communication documents
- B. Situational assumptions
- **C. Hazard specific annexes**

**Answer: C**

Explanation:

In a standard Emergency Operations Plan (EOP), the Hazard-Specific Annexes (sometimes called Incident-Specific Annexes) provide the detailed, actionable information regarding response and recovery activities tailored to a particular type of threat. While the Basic Plan provides the general framework for all-hazards, the annexes focus on the unique operational requirements of specific disasters, such as a hurricane, a hazardous material spill, or a biological outbreak.

Situational assumptions (Option B) are found in the Basic Plan and describe the "what if" scenarios that the planners believe to be true (e.g., "we assume 20% of the workforce will be unavailable"). Communication documents (Option C) refer to the actual forms and logs used during the event, but they do not contain the strategic or tactical information found in an annex. Hazard-specific

annexes describe the unique triggers for action, the specialized resources required, and the specific recovery milestones for that hazard. For example, a

"Tornado Annex" would specify the immediate search and rescue protocols, whereas a "Pandemic Annex" would focus on vaccination clinics and quarantine procedures.

According to FEMA's CPG 101, the use of annexes allows the EOP to remain organized and scalable. It prevents the Basic Plan from becoming too cluttered with technical details that only apply to one type of incident. For a CEDP professional, these annexes are the "playbooks" for the organization. They ensure that when a specific threat is recognized, the Incident Command has a ready-made set of response and recovery steps that have already been vetted and coordinated with subject matter experts, thereby reducing the time spent on decision-making during the "Golden Hour" of a disaster.

#### NEW QUESTION # 44

What did EMS personnel learn during initial involvement with injured Joplin tornado victims?

- A. A well-designed ICS contributed to less confusion at the disaster location
- **B. Adaptation to a variety of issues helped promote fluidity of the situation**
- C. Triage and medical treatment became more effective than victim transport

**Answer: B**

Explanation:

The response to the May 2011 Joplin, Missouri tornado serves as a foundational case study in the IBFCSM CEDP curriculum regarding the necessity of tactical flexibility. According to the NIST and FEMA After-Action Reports, the primary lesson learned by EMS and first responders was that adaptation to a variety of issues helped promote fluidity of the situation. The sheer scale of the EF-5 tornado caused a near-total collapse of standard communications, destroyed the city's main hospital (St. John's Regional Medical Center), and blocked primary transport routes with massive amounts of debris.

In this chaotic environment, rigid adherence to pre-planned protocols became impossible. EMS personnel had to adapt by utilizing unconventional transport vehicles (such as pickup trucks and flatbed trailers) when ambulances could not navigate the debris-strewn streets. They established "ad hoc" casualty collection points in parking lots and hardware stores because the designated facilities were gone. This "fluidity" was not a result of a lack of planning, but rather a high level of Operational Resilience where responders understood the intent of the mission (life safety) and adapted their methods to overcome physical barriers.

While a well-designed ICS (Option A) is always a goal, the Joplin reports indicated that the initial hours were characterized by significant "command fog" due to the loss of the primary EOC and radio towers. It was the "bottom-up" adaptation of field personnel that stabilized the incident. Option B is incorrect because, in Joplin, rapid transport to secondary facilities in nearby towns became the life-saving priority once the primary hospital was incapacitated. The Joplin event proved that in catastrophic "Black Swan" events, the ability of personnel to innovate, communicate through face-to-face relays, and utilize available local resources is what ensures the success of the response when the "ideal" system fails.

#### NEW QUESTION # 45

What agency oversees pipeline transport systems containing refined petroleum products?

- **A. Department of Transportation**
- B. Department of Energy
- C. Department of Commerce

**Answer: A**

Explanation:

The oversight of pipeline transportation systems, including those carrying refined petroleum products and natural gas, is the responsibility of the Department of Transportation (DOT).<sup>15</sup> Within the DOT, this mission is specifically managed by the Pipeline and Hazardous Materials Safety Administration (PHMSA). PHMSA develops and enforces regulations for the safe, reliable, and environmentally sound operation of the nation's

2.8 million miles of pipeline.<sup>16</sup>

PHMSA's oversight includes:

\* Integrity Management: Requiring pipeline operators to identify, prioritize, and evaluate risks to their pipelines, particularly in "High Consequence Areas" (HCAs) where a failure would have the greatest impact on life and the environment.<sup>17</sup>

\* Standard Setting: Establishing the minimum safety standards for design, construction, operation, and maintenance (49 CFR Parts 190-199).

\* Emergency Response Planning: Mandating that operators have comprehensive spill response plans and maintain a liaison with local emergency responders.

While the Department of Energy (Option A) is responsible for the overall security of the energy supply and the strategic petroleum reserve, the safety and regulatory oversight of the physical pipelines belongs to the DOT. For the CEDP professional, PHMSA is a critical resource for Hazardous Materials information. PHMSA publishes the Emergency Response Guidebook (ERG), which is the primary tool used by first responders to identify hazards and determine initial isolation distances during a pipeline breach. By regulating the transport of refined products, the DOT/PHMSA ensures that the energy infrastructure remains a safe and stable component of the national economy.

## NEW QUESTION # 46

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