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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.
Topic 2	<ul style="list-style-type: none">• Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.
Topic 3	<ul style="list-style-type: none">• Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 4	<ul style="list-style-type: none">• Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q86-Q91):

NEW QUESTION # 86

Which of the following could the Business Continuity professional use to explain how embracing Business Continuity could add value

to the organization?

- A. It will resolve all conflicts between personnel and departments in the organization as personnel will re- focus their priorities to shared Business Continuity activities
- B. It will enable senior managers to delegate their responsibilities to team members as personnel will be willing to take on additional accountabilities leaving senior managers free to develop new products and services
- C. It will increase health and safety standards in the organization by reducing stress levels as personnel do not need to be concerned during disruptions
- **D. It increases competitive advantage by increasing the ability of the organization to remain operational in the face of a disruption**

Answer: D

Explanation:

The CBCI 7.0 course stresses that embracing Business Continuity adds value primarily by enhancing organizational resilience, which translates into a competitive advantage. Being able to maintain operations during disruptions preserves customer confidence, safeguards revenue, and protects reputation. While improved health and safety and conflict resolution are indirect benefits, they are not the primary value drivers.

Delegating responsibilities effectively supports continuity but does not capture the strategic benefit.

Communicating resilience as a competitive edge helps secure leadership buy-in and resource allocation for continuity initiatives.

Reference: CBCI 7.0 Study Guide, Module 4: Business Continuity Culture and Value, pages 66-69.

NEW QUESTION # 87

For a strategic response team to be effective, its members should have:

- **A. Decisiveness and the ability to make decisions quickly**
- B. Skill in coordinating resources, operations and suppliers
- C. A detailed understanding of each requirement set out in Business Continuity plans
- D. Ability to identify commercial opportunities in adverse situations

Answer: A

Explanation:

Strategic response teams play a crucial role in managing crises by making timely, high-level decisions that guide the organization's overall continuity response. The CBCI 7.0 course emphasizes that decisiveness and rapid decision-making are essential qualities for such teams, as delays can exacerbate disruptions and increase impacts. While coordination skills and understanding of Business Continuity plans are important, the strategic team must prioritize swift, confident decisions to steer operational teams and allocate resources effectively during dynamic and stressful situations. Identifying commercial opportunities is beneficial but secondary to ensuring continuity and stability.

Reference: CBCI 7.0 Study Guide, Module 2: Response Structures and Roles, pages 80-83.

NEW QUESTION # 88

Which of the following is NOT a critical requirement for an effective response structure?

- A. The number and type of teams required by the organization
- B. A plan to exercise the escalation and response
- C. A plan to communicate with internal and external interested parties
- **D. Guidance on when regulators should be notified and be included in the response**

Answer: D

Explanation:

While communication plans, team structure, and exercising escalation and response are essential for an effective Business Continuity response structure, specific guidance on regulator notification, although important, is not typically considered a core structural element. The CBCI 7.0 course outlines that regulatory communications are usually integrated within communication plans but are not a standalone requirement for response structures. The focus remains on establishing clear roles, responsibilities, and communication mechanisms.

Reference: CBCI 7.0 Study Guide, Module 2: Response Structures, pages 75-78.

NEW QUESTION # 89

Where social media is a key element in an organization's communications response strategy, it is important for the organization to:

- A. Limit social media engagement to one-way communications as only the organization's formal statements and opinions are required
- B. Ensure all staff who engage with social media are aware of the need to keep a note of their engagement in case valuable contacts are secured through this route
- C. Empower all staff to engage with social media to ensure that information during a disruption can be delivered quickly
- **D. Build up followers and establish a social media presence before an incident**

Answer: D

Explanation:

The CBCI 7.0 course highlights that an effective social media strategy requires establishing and nurturing a following before incidents occur. A pre-existing audience ensures messages disseminated during disruptions reach stakeholders promptly and credibly. While empowering staff to engage may lead to inconsistent messaging and risks, centralized management ensures accuracy and control. Recording engagement can be useful but is secondary. Limiting social media to one-way communications may reduce interaction but safeguards message consistency. Building presence early is foundational to effective crisis communications.

Reference: CBCI 7.0 Study Guide, Module 6: Crisis Communications, pages 110-114.

NEW QUESTION # 90

An outcome of the Solutions Design process is:

- A. Arrangements that protect the organization from negative publicity during business as usual operations
- **B. Business Continuity strategies and solutions that remain cost effective in terms of implementation and operational investment**
- C. Assurance that all personnel have high levels of occupational competence in their job roles
- D. Strategies and solutions that lead to financial savings due to the reduction in personnel engaged in operational activities

Answer: B

Explanation:

Solutions Design aims to develop strategies and solutions that effectively address Business Continuity requirements while balancing cost and practicality. The CBCI 7.0 course emphasizes that sustainable, cost-effective solutions ensure continuity measures are viable long-term and do not impose unnecessary financial burdens. Protecting reputation, reducing staff, or occupational competence, while important, are secondary or indirect outcomes. The focus remains on practical, affordable solutions.

Reference: CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 90-95.

NEW QUESTION # 91

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