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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q46-Q51):

NEW QUESTION # 46
Which of the following describe a decentralized P3O model?
1. Uses hub offices to support local need
2. Has a single office providing support to the entire organization
3. Has a central office typically providing portfolio support
4. Uses standards set by a central COE with local variations

- **A. 1,3,4**
- B. 1,2,4

- C. 2,3,4
- D. 1,2,3

Answer: A

Explanation:
The P3O Foundation (2013) manual describes a decentralized P3O model as using hub offices, a central office for portfolio support, and COE standards with local variations. Section 5.3.1 states, "A decentralized P3O model utilizes hub offices to meet local needs, maintains a central office for portfolio oversight, and applies standards set by a central COE with tailored local variations." A single office (2) defines a centralized model, not decentralized. The 2013 edition highlights this structure for flexibility and consistency, making C the correct choice. This ensures effective support across diverse regions.
Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 47
Which factor will NOT influence the size of a P3O?

- A. Size of the programmes and projects it will support
- B. Number and type of functions it will deliver
- C. Training requirements for its members of staff
- D. Budget of the programmes and projects it will

Answer: C

Explanation:
The size of a P3O, according to the P3O Foundation (2013) manual, is influenced by factors such as the number and type of functions (A), the size of programmes and projects (B), and the budget available (C), as these directly impact resource and structural needs. Section 5.2.1 states, "The size and complexity of a P3O are determined by the scope of functions, the scale of supported programmes/projects, and the allocated budget." However, training requirements for staff (D) do not directly determine the P3O's size but rather its operational capability and efficiency post-establishment. The 2013 guidance focuses on structural and financial factors for sizing, with training addressed as a support function (Section 7.4) to enhance skills, not as a size determinant. This distinction ensures the P3O is scaled appropriately to its strategic role, not its training needs.
Reference: P3O Foundation (2013) manual, Sections 5.2.1 and 7.4, AXELOS.

NEW QUESTION # 48
What technique provides the benefit of checking the quality of the decision-support information being provided to the P3O?

- A. Gated reviews
- B. Capacity planning for resource management
- C. Management dashboards
- D. Business process swimlanes

Answer: A

Explanation:
Gated reviews provide the benefit of checking the quality of decision-support information, according to the P3O Foundation (2013) manual. Section 7.3.2 states, "Gated reviews offer an independent assessment to verify the quality and reliability of information used for P3O decision-making, ensuring governance standards are met." This contrasts with business process swimlanes (B), which map processes, capacity planning (C), which manages resources, and management dashboards (D), which visualize data. The 2013 edition highlights gated reviews as a key assurance technique, supporting P3O's role in maintaining high-quality decision support. This process enhances strategic alignment and risk management.
Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 49
What is used to assist senior managers to determine their core problems and the services to be delivered by a P3O model?

- A. P3O Value Matrix
- B. Capacity planning for resource management
- C. Knowledge management tools

- D. Business process swimlanes

Answer: A

Explanation:
The P3O Value Matrix is used to assist senior managers in identifying core problems and determining P3O services, per the P3O Foundation (2013) manual. Section 6.3.1 states, "The P3O Value Matrix helps senior managers articulate core problems and map these to the services a P3O should provide, ensuring alignment with organizational needs." This differs from business process swimlanes (A), which map processes, knowledge management (B), which shares experiences, and capacity planning (C), which manages resources.
The 2013 edition emphasizes its role in strategic planning, enabling tailored P3O design. This tool supports effective decision-making and service prioritization.
Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

NEW QUESTION # 50
Which is delivered by the Blueprint's information flows?

- A. Principle of management by exception
- B. Realization of benefits
- C. Management of risk
- D. P3O implementation plan

Answer: A

Explanation:
The P3O Foundation (2013) manual indicates that the Blueprint's information flows deliver the principle of management by exception. Section 4.3.3 states, "The Blueprint's information flows support the principle of management by exception by providing senior management with critical data to focus on deviations rather than routine operations." This differs from the implementation plan (A), risk management (B), or benefits realization (D), which are separate processes. The 2013 edition highlights this principle as a governance mechanism, enabling efficient oversight by escalating only significant issues. This enhances P3O's strategic focus during implementation.
Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION # 51
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