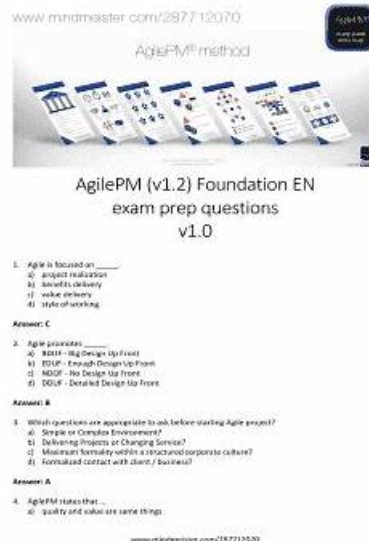


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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q42-Q47):

NEW QUESTION # 42

Identify the missing words in the following statement.

In projects, especially when using non-agile methods, governance often seems to focus on [?].

- A. Following a plan
- B. Comprehensive documentation
- C. Process and tools
- D. Contract negotiation

Answer: A

Explanation:

Comprehensive and Detailed 150 to 300 words Explanation From Exact Extract of Agile Project Management (paraphrased): Agile principles highlight a contrast with traditional governance, which frequently centers on adherence to a predetermined plan. The Agile Manifesto instead values responding to change over following a plan. AgilePM operationalizes this by fixing time and cost, protecting quality, and flexing scope using MoSCoW prioritization. Planning remains essential, but it is lightweight, iterative, and continuously refined through empirical feedback from delivered increments. Governance, therefore, is reframed around evidence of value and outcomes rather than strict conformance to upfront schedules and documents. The statement points to the non-agile tendency to prioritize following a plan, which AgilePM deliberately rebalances with timeboxing, frequent review, and collaborative decision-making that allows teams to incorporate learning and change while keeping projects on track. Hence, the missing words are "Following a plan."

NEW QUESTION # 43

How are the business roles critical to the success of a DSDM project?

- A. Provide formal progress reporting
- B. Guide the evolution of the solution at the detailed level
- C. Lead Solution Developer demonstrations
- D. Make all decisions

Answer: B

Explanation:

Business roles are critical in a DSDM project as they guide the evolution of the solution at a detailed level⁶. They provide day-to-day business direction and ensure that the solution being developed aligns with the business needs and objectives.

NEW QUESTION # 44

What kind of power is conveyed by a manager who is admired and respected by their subordinates and seen as a role model?

- A. Legitimate.
- B. Coercive.
- C. Reward.
- D. Referent.

Answer: D

Explanation:

* Referent Power: This form of power is derived from the personal qualities of the leader, such as charisma, integrity, or ability to inspire, making them a role model for others. AgilePM values leaders who lead by influence rather than authority.

* Other Options:

* Legitimate: Based on a formal position or title.

* Reward: Tied to the ability to offer incentives.

* Coercive: Involves using fear or threats, which is not ideal in Agile environments.

Key AgilePM Concepts Referenced:

* Leadership Styles: AgilePM Handbook, Chapter 4, Section 4.5.

NEW QUESTION # 45

Why do Line Leaders make effective Change Agents?

- A. As leaders, they are unaffected by the change.
- B. They have the time to dedicate to the change.
- C. They have local decision-making authority.
- **D. They can support and influence local staff.**

Answer: D

Explanation:

* Supporting and Influencing Local Staff: Line leaders play a vital role in translating the change vision into action at the team level. They understand the specific needs and concerns of their teams and can act as a bridge between staff and senior management.

* Other Options:

* A: Local decision-making authority is beneficial but not their primary role.

* B: Leaders are often deeply impacted by change.

* D: Line leaders often juggle multiple responsibilities.

Key AgilePM Concepts Referenced:

* Role of Line Leaders: AgilePM Handbook, Chapter 5, Section 5.6.

NEW QUESTION # 46

Which of the following reasons support why Agility in project management is always advantageous?

Assumptions are often flawed

Flexibility enables competitive advantage

Uncertainty leads to reduced ambiguity

Deferring decisions is advantageous

- A. 1, 2, 3
- B. 2, 3, 4
- C. 1, 3, 4
- **D. 1, 2, 4**

Answer: D

Explanation:

AgilePM is designed for environments where change and learning are expected. First, assumptions are often flawed; short, empirical cycles expose errors quickly, reducing waste and rework. Second, flexibility-via timeboxing, MoSCoW prioritization, and incremental delivery-enables organizations to pivot faster than competitors as market and stakeholder insights emerge, creating competitive advantage. Third, the statement "uncertainty leads to reduced ambiguity" is incorrect-uncertainty increases ambiguity; agile practices counter this by making work and progress visible and by validating value early. Fourth, deferring decisions to the last responsible moment is advantageous when it avoids premature commitment and keeps options open until better information is available. That balance preserves adaptability without causing decision paralysis. Together, (1), (2), and (4) capture why agility consistently helps organizations navigate complexity and volatility while safeguarding time, cost, and quality through scope flexibility.

NEW QUESTION # 47

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