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## ISACA Certified in the Governance of Enterprise IT Exam Sample Questions (Q451-Q456):

### NEW QUESTION # 451

Which of the following is NOT a valid maturity level of the Software Capability Maturity Model (CMM)?

- A. Managed level
- B. Fundamental level
- C. Defined level
- D. Repeatable level

**Answer: B**

### NEW QUESTION # 452

Which of the following should be done FIRST when developing an IT strategy to support a new AI business strategy?

- A. Build a team of AI professionals
- B. Establish guidelines and policies for responsible use of AI
- C. Create use cases to understand the impact of AI
- D. Assess current AI capabilities and infrastructure

**Answer: D**

Explanation:

Before any strategic direction can be set for AI initiatives, assessing the current AI capabilities and infrastructure is essential. This foundational step provides a baseline of where the organization currently stands, what assets or skills it possesses, and what gaps may exist.

Subsequent actions, such as developing use cases, forming teams, or crafting policies, rely heavily on this understanding. Without a proper assessment, strategic decisions may be misaligned with the organization's actual readiness or capabilities.

Reference:

CGEIT Review Manual: Domain 2 - IT Resources and Strategic Alignment: "Assessment of current-state capabilities is a prerequisite for any IT strategic development effort." COBIT 2019 Design Guide: "Define and analyze the current state before building the target state roadmap."

### NEW QUESTION # 453

Which of the following IT governance actions would be the BEST way to minimize the likelihood of IT failures jeopardizing the corporate value of an IT-dependent organization?

- A. Define IT performance management measures.
- B. Implement an IT risk management framework.
- C. Install an IT continuous monitoring solution.
- D. Benchmark IT strategy against industry peers.

**Answer: B**

Explanation:

The best IT governance action to minimize the likelihood of IT failures jeopardizing the corporate value of an IT-dependent organization is to implement an IT risk management framework. An IT risk management framework is a set of policies, processes, and tools that help identify, analyze, evaluate, treat, monitor, and communicate the IT risks that may affect the achievement of the organization's objectives and goals. An IT risk management framework can help reduce the probability and impact of IT failures, such as system outages, data breaches, cyberattacks, or project delays, by implementing appropriate controls and mitigation strategies. An IT risk management framework can also help align the IT risks with the organization's risk appetite and tolerance, as well as ensure compliance with regulations and standards. What is IT Risk Management? | RSA provides an overview of IT risk management and its benefits.

Installing an IT continuous monitoring solution, defining IT performance management measures, and benchmarking IT strategy against industry peers are also useful IT governance actions, but they are not the best way to minimize the likelihood of IT failures. Installing an IT continuous monitoring solution is a process that uses software tools or systems to collect, analyze, and report on IT

performance and compliance data, such as availability, reliability, security, or efficiency. Installing an IT continuous monitoring solution can help detect and respond to IT failures in a timely and effective manner, as well as improve the visibility and accountability of IT operations. Defining IT performance management measures is a task that involves selecting and defining the metrics that measure the achievement of specific goals or objectives for IT processes, systems, or services. Defining IT performance management measures can help evaluate and communicate the effectiveness and efficiency of IT operations, services, and projects, as well as their contribution to business value and customer satisfaction. Benchmarking IT strategy against industry peers is a technique that involves comparing and contrasting the IT practices, capabilities, or outcomes of an organization with those of its competitors or similar organizations. Benchmarking IT strategy against industry peers can help identify and adopt best practices or innovations for IT governance and management, as well as assess the strengths and weaknesses of the organization's IT performance.

#### **NEW QUESTION # 454**

Which of the following BEST reflects the ethical values adopted by an IT organization?

- A. IT goals and objectives
- B. IT governance framework
- C. IT balanced scorecard
- D. **IT principles and policies**

**Answer: D**

Explanation:

IT principles and policies are the documents that best reflect the ethical values adopted by an IT organization.

IT principles are the high-level statements that express the fundamental beliefs and values of the organization regarding the use and management of IT. IT policies are the specific rules and guidelines that implement the IT principles and ensure compliance with ethical standards and regulations. IT principles and policies help to align IT with business objectives, foster a culture of trust and responsibility, and promote good governance practices. References := CGEIT Exam Content Outline, Domain 1: Governance of Enterprise IT, Subtopic A:

Governance Framework, Task 2: Ensure that a framework is in place to support the alignment of IT with enterprise objectives, enabling value creation. Ethics for IT Professionals/Professional Code of Ethics, Ethical Code section. Values and Ethics in Information Systems, Introduction section. Purpose, Ethical Values, Culture and Behaviours, Ethical Values section.

#### **NEW QUESTION # 455**

Which of the following should be the MOST important consideration when designing an implementation plan for IT governance?

- A. **Organizational culture**
- B. Roles and responsibilities
- C. Risk tolerance levels
- D. Principles and policies

**Answer: A**

Explanation:

Organizational culture is the most important consideration when designing an implementation plan for IT governance, because it influences the ethics, values, behaviors, and attitudes of the people involved in the governance process. Organizational culture also affects the acceptance, adoption, and sustainability of the IT governance framework and practices. According to COBIT 5, one of the seven enablers of IT governance is culture, ethics and behavior1. The roadmap for implementing and improving IT governance also emphasizes the importance of understanding and addressing the cultural and behavioral aspects of the enterprise2. References := 1: COBIT 5: A Business Framework for the Governance and Management of Enterprise IT, ISACA, page 312: A Roadmap for Implementing and Improving IT Governance1

#### **NEW QUESTION # 456**

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