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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q84-Q89):

NEW QUESTION # 84

Which of the following is a process that analyses the impact over time of a disruption on an organization?

- A. Recovery Time Analysis
- B. Cost Benefit Analysis
- C. Business Impact Analysis
- D. Risk and Threat Analysis

Answer: C

Explanation:

In CBCI 7.0 / BCI GPG 7.0 terminology, Business Impact Analysis (BIA) is the process used to understand and quantify how disruption affects an organization over time, so priorities, recovery strategies, and resource requirements can be set. The BCI explicitly describes BIA as defining impact tolerances and "the impacts over time" to determine response strategies, recovery

priorities, and resource needs. This time-based impact view is what distinguishes BIA from other analyses: it helps determine when disruption becomes unacceptable (supporting concepts like MTPD) and what must be restored first. "Risk and threat analysis" (D) focuses on causes, likelihood, vulnerabilities, and potential events-not primarily on time-phased impact. Cost-benefit analysis (C) helps evaluate financial viability of options, but it doesn't analyse operational impact over time. "Recovery time analysis" (B) is not the standard named process in BCI's framework; recovery time targets (like RTO) are outputs informed by BIA rather than replacing it. Therefore, the correct answer is A: Business Impact Analysis.

NEW QUESTION # 85

In relation to validation, what is meant by review?

- A. The process to identify an event that could lead to disruption
- B. The process to ensure that personnel have embraced business continuity and are complying with requirements
- C. The process for assessing the suitability, adequacy, and effectiveness of the Business Continuity Management System (BCMS) and identifying opportunities for improvement
- D. The ability of an organization to develop business continuity solutions and to train personnel to implement them effectively

Answer: C

Explanation:

The CBCI 7.0 course explains that review refers to the systematic process of evaluating the BCMS to assess whether it remains suitable, adequate, and effective in meeting organizational needs and objectives. Reviews identify areas for improvement, ensuring continual enhancement of Business Continuity capabilities. This encompasses analysis of internal and external factors, performance data, audit results, and feedback from exercises and incidents. It differs from compliance checks or personnel engagement assessments by focusing on the overall system's fitness for purpose, promoting proactive adaptation to changing risks and environments.

Reference: CBCI 7.0 Study Guide, Module 6: Audit and Review, pages 135-137.

NEW QUESTION # 86

Which of the following is NOT a critical requirement for an effective response structure?

- A. Guidance on when regulators should be notified and be included in the response
- B. The number and type of teams required by the organization
- C. A plan to communicate with internal and external interested parties
- D. A plan to exercise the escalation and response

Answer: A

Explanation:

While communication plans, team structure, and exercising escalation and response are essential for an effective Business Continuity response structure, specific guidance on regulator notification, although important, is not typically considered a core structural element. The CBCI 7.0 course outlines that regulatory communications are usually integrated within communication plans but are not a standalone requirement for response structures. The focus remains on establishing clear roles, responsibilities, and communication mechanisms.

Reference: CBCI 7.0 Study Guide, Module 2: Response Structures, pages 75-78.

NEW QUESTION # 87

The time period defined by the Recovery Time Objective (RTO) should always be less than which of the following?

- A. The standard timeline set by the organization's customer services charter
- B. The Recovery Point Objective (RPO)
- C. The Maximum Tolerable Period of Disruption (MTPD)
- D. The Minimum Business Continuity Objective (MBCO)

Answer: C

Explanation:

The RTO represents the maximum acceptable time to restore activities following disruption, and it must always be shorter than the Maximum Tolerable Period of Disruption (MTPD), which is the absolute limit before unacceptable impacts occur. The CBCI 7.0

course explains that this ensures recovery efforts occur within tolerable timeframes, preventing critical losses. The RPO concerns data restoration points and is not a time period comparison. The MBCO relates to minimum acceptable outputs and is not a time-based measure.

Reference: CBCI 7.0 Study Guide, Module 3: Recovery Objectives, pages 57-60.

NEW QUESTION # 88

Consulting stakeholders, conducting a cost-benefit analysis, consulting with internal resources such as risk management and internal audit teams, and horizon scanning are some of the methods that might be used when:

- A. Developing an exercise programme
- B. Measuring Business Continuity culture
- C. Identifying and assigning Business Continuity Management System (BCMS) roles and responsibilities
- D. Defining the initial BCMS scope

Answer: D

Explanation:

Defining the initial scope of a BCMS requires a comprehensive understanding of organizational context, risks, and priorities. The CBCI 7.0 course recommends consulting with stakeholders, leveraging internal expertise (e.g., risk management, audit), performing cost-benefit analyses, and horizon scanning to capture potential future threats and opportunities. These methods ensure that the scope is appropriately focused and realistic, considering business objectives, resource availability, and external environment. This thorough approach lays the foundation for a relevant and effective BCMS.

NEW QUESTION # 89

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