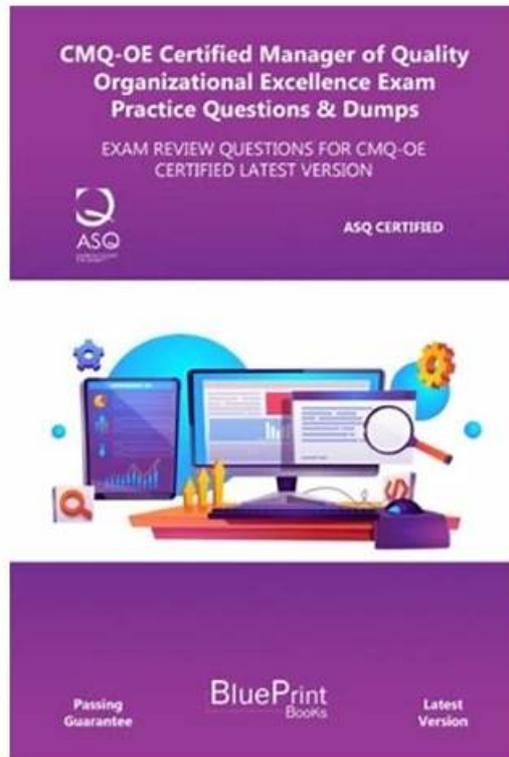# 2026 New CMQ-OE Exam Book Free PDF | High Pass-Rate CMQ-OE Trustworthy Exam Content: Certified Manager of Quality/Organizational Excellence Exam

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ASQ Certified Manager of Quality/Organizational Excellence Exam Sample Questions (Q68-Q73):

NEW QUESTION # 68

A recent employee survey included individual comments indicating that some employees are having to decide whether to follow a written procedure or do something contrary to procedure b their supervisor or manager told them to do it differently. In this situation, the first action the quality manager should take is to

- A. initiate appropriate changes to the procedures being violated
- B. quantify and verify the survey findings
- C. discuss the matter with mid-level managers
- D. discuss the matter with the quality council or senior management

Answer: B

NEW QUESTION # 69

Who has ultimate responsibility for quality in a service organisation?

- A. Executive management
- B. The quality manager
- C. Process support personnel
- D. Front-line service workers

Answer: A

Explanation:
According to the ASQ Certified Manager of Quality/Organizational Excellence Handbook, the ultimate responsibility for quality in a service organization lies with executive management. Executive management plays a critical role in setting the overall direction, policies, and strategic goals of the organization. They are responsible for creating a culture of quality, allocating resources, and ensuring that quality initiatives are aligned with the organization's mission and vision. While other roles (such as the quality manager, process support personnel, and front-line service workers) contribute to quality, it is executive management that holds the highest level of responsibility for quality outcomes1.
:
The ASQ Certified Manager of Quality/Organizational Excellence Handbook, Fifth Edition. Sandra L.
Furterer and Douglas C. Wood. Published 2021231

NEW QUESTION # 70

If a company hires a training manager to convert its current train-as-needed model to a more proactive approach to training, which of the following steps should the manager take first?

- A. Evaluate the existing training staff in terms of experience and ability
- B. Identify training objectives that support elements of the company's business plan
- C. Present a list of training objectives to top management for approval
- D. Survey the employees to determine what training they have already received

Answer: B

NEW QUESTION # 71

Which of the following aspects of process measurement is most likely to produce false conclusions about that process?

- A. Acting on the results too rapidly
- B. Collecting too much data
- C. Asking operators to collect data on their own processes

- D. Selecting incorrect parameters to measure

Answer: D

Explanation:
Selecting incorrect parameters to measure is most likely to produce false conclusions about a process because it can lead to misinterpretation of the process's performance. If the parameters do not accurately reflect the critical aspects of the process, any data collected will be irrelevant and could result in incorrect decisions being made about process improvements or changes. The ASQ Certified Manager Of Quality/Organizational Excellence handbook emphasizes the importance of selecting appropriate measures that align with the goals and objectives of the process to ensure meaningful and accurate analysis1.
References:
* The ASQ Certified Manager of Quality/Organizational Excellence Handbook1.

NEW QUESTION # 72
An organization's environmental scanning process has uncovered the following:
They have an underutilized core competency.
Their research and development capability is well recognized.
Retention of their best performers is a problem.
A new technology from another country can be employed in developing a whole
new product family.

What technique/tool was most likely used to categorize and analyze these and other similar data?

- A. Process map
- B. Quality function deployment
- C. SWOT analysis
- D. Priorities matrix

Answer: C

NEW QUESTION # 73
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