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## PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q11-Q16):

### NEW QUESTION # 11

Which is a delivery support function?

- A. Provide a flexible resource pool
- B. Train and coach PPM staff
- C. Develop standard processes for producing Business Cases
- D. Report portfolio performance through management dashboards

**Answer: D**

Explanation:

The P3O Foundation (2013) manual identifies reporting portfolio performance through management dashboards as a delivery

support function. Section 7.2.1 states, "Delivery support functions include reporting portfolio performance using management dashboards to provide real-time insights to stakeholders." This differs from training (B), resource provision (C), or process development (D), which are capacity or strategic functions. The 2013 edition emphasizes this reporting role to support ongoing project and programme delivery, ensuring visibility and control. This enhances operational effectiveness.  
Reference: P3O Foundation (2013) manual, Section 7.2.1, AXELOS.

#### NEW QUESTION # 12

What does a P3O provide to support the principle 'govern effectively'?

- A. Independent gated review coordination and assurance
- B. Coaching and training to P3O roles
- C. A benefits tracking service to business owners
- D. A fast track mobilization service to programmes and projects

**Answer: A**

Explanation:

To support the 'govern effectively' principle, a P3O provides independent gated review coordination and assurance, as per the P3O Foundation (2013) manual. Section 7.3.2 notes, "P3O supports effective governance through independent gated reviews and assurance processes to ensure compliance and quality across change initiatives." This involves objective oversight, unlike coaching/training (A), benefits tracking (C), or fast-track mobilization (D), which serve different purposes (e.g., capacity building or delivery support). The 2013 edition underscores this assurance role as critical for maintaining governance standards, enabling senior management to monitor progress and mitigate risks. This aligns with the P3O's function of providing a robust control framework, ensuring strategic alignment and accountability throughout the change lifecycle.  
Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

#### NEW QUESTION # 13

Which is an underlying success factor for a Temporary Office model?

- A. Programmes or projects develop their own templates
- B. Consistent PPM training through approved training providers
- C. Programme or project culture does not exist
- D. P3M3 maturity level of 3 or above

**Answer: B**

Explanation:

The P3O Foundation (2013) manual identifies consistent PPM training through approved providers as a success factor for a Temporary Office model. Section 5.3.3 states, "A critical success factor for a Temporary Office is consistent PPM training delivered by approved training providers to ensure staff competence throughout the office's lifecycle." This differs from requiring a high P3M3 maturity (B), which is not mandatory, developing templates (C), which risks inconsistency, or lacking culture (D), which is undesirable.

The 2013 edition emphasizes training to maintain quality and alignment during the temporary office's operation. This ensures effective support for programmes or projects, enhancing delivery outcomes.

Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

#### NEW QUESTION # 14

Which of the following statements about the return of internal resources to an operational role when closing a temporary Programme Office are true?

1. Feedback to the line manager should be given on performance
2. Staff members will be reluctant to return if they are to lose status

- A. Neither 1 or 2 is true
- B. Only 1 is true
- C. Only 2 is true
- D. Both 1 and 2 are true

**Answer: D**

Explanation:

The P3O Foundation (2013) manual confirms both statements are true regarding resource return from a temporary Programme Office. Section 4.4.4 states, "Feedback on performance should be provided to line managers to support staff development," and "Staff may be reluctant to return if they perceive a loss of status or responsibility." The 2013 edition acknowledges these human resource dynamics, emphasizing the need for performance feedback to aid reintegration and recognizing status loss as a barrier. Options A, B, and D are incorrect as both factors are relevant, ensuring smooth transition and morale management during closure. Reference: P3O Foundation (2013) manual, Section 4.4.4, AXELOS.

#### NEW QUESTION # 15

Which of the following are key responsibilities of the Portfolio Analyst role?

1. Balance the portfolio in terms of strategic change against business as usual
2. Make recommendations on an appropriate programme/project balance
3. Provide a fast-track programme mobilization support service
4. Highlight problems relating to project interdependencies

- A. 1,2,3
- B. 1,2,4
- C. 2,3,4
- D. 1,3,4

**Answer: B**

Explanation:

The Portfolio Analyst role, as defined in the P3O Foundation (2013) manual, includes balancing the portfolio (1), recommending programme/project balance (2), and highlighting interdependencies (4), but not fast-track mobilization (3). Section 3.5.3 states, "The Portfolio Analyst is responsible for balancing the portfolio between strategic change and BAU, providing recommendations on programme/project mix, and identifying interdependency issues." Fast-track mobilization (3) is typically a Programme Office function (Section 3.5.4). The 2013 edition emphasizes the analyst's analytical and strategic focus, ensuring portfolio optimization and risk management. Options A, C, and D include incorrect combinations, while B accurately reflects the role's scope, supporting effective portfolio governance and decision-making.

Reference: P3O Foundation (2013) manual, Sections 3.5.3 and 3.5.4, AXELOS.

#### NEW QUESTION # 16

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