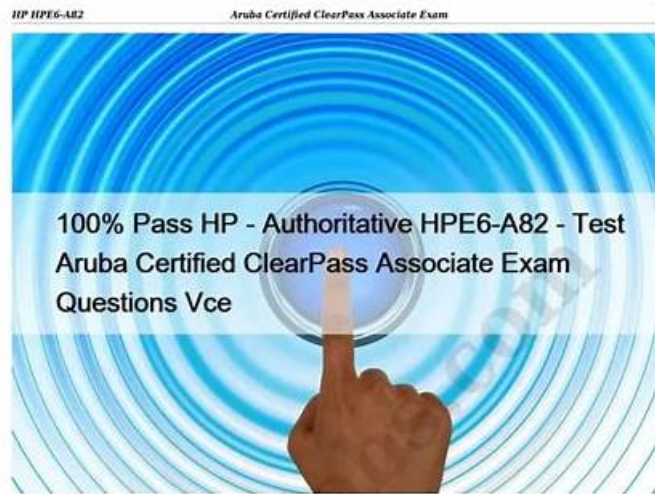


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Topic	Details
Topic 1	<ul style="list-style-type: none"><li>• Device profiling and posture checks</li><li>• Endpoint Analysis and Posture</li></ul>
Topic 2	<ul style="list-style-type: none"><li>• Configure ClearPass as an authentication server for both corporate users and guests</li></ul>
Topic 3	<ul style="list-style-type: none"><li>• Overview and Active Directory</li><li>• Guest and Onboard</li></ul>
Topic 4	<ul style="list-style-type: none"><li>• ClearPass Policy Manager and ClearPass Guest</li></ul>

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Topic	Details
Topic 1	<ul style="list-style-type: none"> <li>Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>Risk and Issue Management: Acquire advanced knowledge of identifying, assessing and managing risks and issues that can impact a programme's success.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.</li> </ul>
Topic 6	<ul style="list-style-type: none"> <li>Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively.</li> </ul>
Topic 7	<ul style="list-style-type: none"> <li>Benefits Realization: Master techniques for identifying, defining, tracking and realizing the full range of benefits a programme is intended to deliver, with a focus on benefits measurement and realization.</li> </ul>
Topic 8	<ul style="list-style-type: none"> <li>Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.</li> </ul>

## Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q50-Q55):

### NEW QUESTION # 50

The programme is in the 'design the outcomes' process. The programme team is reviewing the programme brief and a revised version of the vision statement that has been prepared and validated in a workshop with key stakeholders.

What action should the programme manager and BCM take FIRST?

- A. Capture uncertain events that would affect one or more outcomes of benefit in the risk register
- B. Hold a workshop to confirm and document the increased customer numbers with call centre managers
- C. Analyse past programme benefit profiles in order to agree a new, standard template to be used by the programme team
- D. Schedule the activities and resources to track the observable outcomes and realization of benefits

**Answer: B**

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The 'Design the outcomes' process is where the high-level vision is translated into a detailed Target Operating Model (TOM) and a Benefit Framework. Once the vision is validated, the next logical step in the MSP transformational flow is to begin detailing the benefits that the new state will provide.

Option B is the correct answer because it focuses on quantifying the benefits-specifically the "increased customer numbers." Before scheduling resources (Option C) or refining risk registers (Option A), the Business Change Manager (BCM) and the Programme Manager must work with the business (the call centre managers) to define what success looks like in measurable terms. This involves creating Benefit Profiles. By holding a workshop to confirm these numbers, the BCM ensures that the benefits are realistic, owned by the business, and directly linked to the validated vision. This step is crucial for the Justification Theme, as it provides the evidence

needed to build the detailed Business Case. In MSP 5th Edition, the "benefits-led" nature of programmes means that defining the measurable improvements is a top priority once the desired future state (the vision) is understood. Only after these benefits are clearly identified and documented can the programme effectively plan the delivery of the capabilities required to achieve them.

#### NEW QUESTION # 51

Which of the following is a Governance document?

- A. Quality and assurance strategy
- B. Blueprint
- C. Risk Register
- D. Project Dossier

**Answer: A**

Explanation:

The Quality and Assurance Strategy is a governance document that outlines how quality management and assurance processes will be applied throughout the programme. Governance documents establish controls and frameworks for programme management, ensuring standards and compliance are maintained.

The MSP Practitioner clarifies that strategies-such as Quality Management Strategy-are integral governance documents that help define expectations, responsibilities, and quality assurance mechanisms.

While the Blueprint and Project Dossier are boundary and management documents respectively, and the Risk Register is a management tool, governance documents like the Quality and Assurance Strategy provide oversight and control mechanisms essential for programme success.

This strategy ensures that quality is embedded in programme processes and deliverables, aligning with best practices and stakeholder expectations, which is vital for confidence and assurance in transformational change initiatives.

#### NEW QUESTION # 52

Which of the following is Not a core element of successful communication?

- A. Message Clarity and consistency
- B. Stakeholder identification and analysis
- C. Feedback Collection system
- D. Identifying correct people to communicate

**Answer: D**

Explanation:

While identifying the correct people to communicate with is important, MSP does not list it as one of the four core elements of successful communication.

The MSP Practitioner outlines the four core elements as:

- a) Stakeholder identification and analysis
- b) Message Clarity and consistency
- c) Effective system of message delivery
- d) Feedback Collection system

These elements ensure messages are targeted, clear, consistently delivered, and that feedback is captured to improve communication.

Misidentifying core communication elements can weaken engagement efforts, so focusing on these pillars supports stronger communication outcomes throughout the programme lifecycle.

#### NEW QUESTION # 53

The engineering department has been asked to produce a weekly report for the programme board. The report will include data on how many new water meters have been installed in the last seven days. The programme manager is writing the assurance approach. The engineering department report has been included as part of the first line of defence.

Is this an appropriate application of the assurance' theme, and why?

- A. Yes, because the increased number of gas and electricity customers is dependent on the new water meters being installed

- B. No, because the reporting progress by the engineering department demonstrates application of the 'decisions' theme
- C. No, because everyone in the programme should have access to progress information, not just the programme board
- **D. Yes, because the programme board should use the report to monitor the progress of ongoing engineering work**

**Answer: D**

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

MSP 5th Edition utilizes the "Three Lines of Defence" model for assurance. The First Line of Defence consists of the management controls, reporting, and supervision that occur within the delivery team itself (e.

g., project managers and functional departments). These are the day-to-day mechanisms that ensure the work is being done correctly and that progress is being tracked.

Option B is correct because the weekly report from the engineering department is a primary management control. By providing data on installations, the department allows the Programme Board to monitor progress against the delivery schedule. This is a classic "first-line" activity where those responsible for the work report their status upwards. While the data might influence future decisions (Option C), the act of structured reporting for the purpose of oversight and "checking" progress is an assurance activity. Effective assurance ensures that the board has accurate information to verify that the programme's outputs (the capability) are being delivered as planned. Without this first-line reporting, higher levels of assurance (like audits or peer reviews) would have no data to validate. Therefore, including operational reporting as part of the assurance approach is an appropriate way to ensure transparency and accountability within the programme structure.

#### NEW QUESTION # 54

Which of following is a key attribute for a SRO?

- **A. Have access to and credibility with key stakeholders**
- B. Have ongoing operational responsibilities
- C. Should represent a relevant business area
- D. Good knowledge of project management approaches

**Answer: A**

Explanation:

A key attribute for the Senior Responsible Owner (SRO) is having access to and credibility with key stakeholders because the SRO plays a pivotal role in stakeholder management and programme accountability.

The MSP Practitioner notes, "This attribute is necessary as SRO is also involved in stakeholder management," emphasizing that SRO's influence and stakeholder credibility are critical to programme success.

#### NEW QUESTION # 55

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