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## APM APM-PFQ Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Understand Project Scope Management: It defines scope management. Moreover, the topic focuses on the distinction between iterative and linear project scope management.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>Understand Project Risk and Issue Management in the Context of a Project: The topic defines the term risk and explains the purpose of risk management. It outlines the stages of a typical risk management process. It also describes the use of risk registers.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>Understand Project Management Planning: This topic explains how the deployment baseline differs between linear and iterative life cycles. Additionally, the topic outlines the stakeholders of a project management plan, the purpose, and the typical content of a business case.</li></ul>

Topic 4	<ul style="list-style-type: none"> <li>Understand Project Management and the Operating Environment: It includes defining the term project and stating the differences between a project and business as usual. It also covers defining 'project management' and its key purpose.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>Understand the Roles and Responsibilities within Projects: The topic focuses on project management roles and responsibilities. Moreover, the topic covers roles such as the project sponsor, project manager, project governance, project team members, and end users.</li> </ul>
Topic 6	<ul style="list-style-type: none"> <li>Understand Leadership and Teamwork within a Project: This topic defines the term leadership and explains how a project team leader can influence team performance.</li> </ul>
Topic 7	<ul style="list-style-type: none"> <li>Understand Project Life Cycles: This topic encompasses stating the phases of a typical linear project life cycle and an iterative project life cycle. It also includes defining the terms hybrid life cycle and 'extended project life cycle.</li> </ul>
Topic 8	<ul style="list-style-type: none"> <li>Understand Communication in the Context of a Project: The topic focuses on the advantages and disadvantages of different communication methods.</li> </ul>

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## **APM Project Fundamentals Qualification (PFQ) Sample Questions (Q263-Q268):**

### **NEW QUESTION # 263**

Portfolio management includes prioritising:

- A. projects and programmes over business as usual.
- B. projects and/or programmes that contribute directly to the organisation's strategic objectives.**
- C. projects which maximise change over those which maximise investment
- D. projects with exceptionally high returns on investment.

**Answer: B**

### **NEW QUESTION # 264**

The phases of a project life cycle are:

- A. concept, definition, implementation and operations.
- B. concept, definition, development, handover and closure.**
- C. starting, planning, control and closing.
- D. initiation, definition, planning, monitoring and operations.

**Answer: B**

### **NEW QUESTION # 265**

When a project has completed the handover and closure phase:

- A. the capability is now in place for the benefits to be realised**

- B. the project deliverables are ready for handing over to the users.
- C. the project deliverables are ready for commissioning.
- D. the project documentation must be disposed of.

**Answer: A**

#### NEW QUESTION # 266

The definition of benefits management includes which key activities?

- **A. Identification, tracking and realisation of project benefits.**
- B. Planning, analysis and integration of project benefits.
- C. Realisation, acceptance and integration of project benefits
- D. Justification, validation and acceptance of project benefits.

**Answer: A**

#### NEW QUESTION # 267

Who owns the Project Management Plan (PMP)?

- **A. The chief executive.**
- B. The project support office
- C. The project manager.
- D. The project team

**Answer: A**

#### NEW QUESTION # 268

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