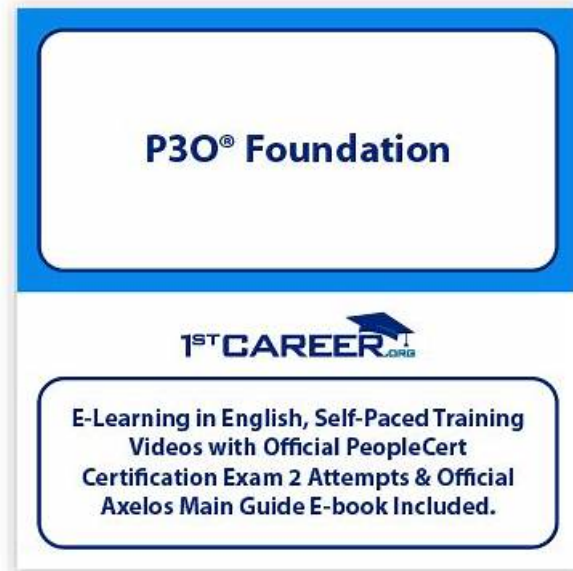


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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q51-Q56):

NEW QUESTION # 51

Which is NOT a functional role?

- A. Project Officer
- B. Benefits and Value
- C. Planning
- D. Information Management

Answer: A

Explanation:

The P3O Foundation (2013) manual lists Benefits and Value, Information Management, and Planning as functional roles, but Project Officer is not. Section 3.5.1 states, "Functional roles within a P3O include Benefits and Value, Information Management, and Planning, each providing specialized support." The Project Officer (C) is a delivery support role, not a functional one, as it focuses on execution (Section 3.5.6). The

2013 edition distinguishes these roles to clarify P3O's structure, ensuring functional roles drive strategy and support, while delivery roles handle operations. This delineation enhances organizational clarity.

Reference: P3O Foundation (2013) manual, Sections 3.5.1 and 3.5.6, AXELOS.

NEW QUESTION # 52

What is used to assist senior managers to determine their core problems and the services to be delivered by a P3O model?

- A. Business process swimlanes
- B. Capacity planning for resource management
- C. P3O Value Matrix
- D. Knowledge management tools

Answer: C

Explanation:

The P3O Value Matrix is used to assist senior managers in identifying core problems and determining P3O services, per the P3O Foundation (2013) manual. Section 6.3.1 states, "The P3O Value Matrix helps senior managers articulate core problems and map these to the services a P3O should provide, ensuring alignment with organizational needs." This differs from business process swimlanes (A), which map processes, knowledge management (B), which shares experiences, and capacity planning (C), which manages resources.

The 2013 edition emphasizes its role in strategic planning, enabling tailored P3O design. This tool supports effective decision-making and service prioritization.

Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

NEW QUESTION # 53

What is the MOST appropriate use of project planning software for an organization at P3M3 maturity level 1?

- A. Collaborative
- B. Individual
- C. Integrated
- D. Networking

Answer: B

Explanation:

For an organization at P3M3 maturity level 1, the P3O Foundation (2013) manual suggests the most appropriate use of project planning software is individual, reflecting its basic process capability. Section 6.2.1 notes, "At P3M3 maturity level 1, organizations typically use project planning software on an individual basis due to limited process integration and collaboration maturity."

Collaborative (A), integrated (C), and networking (D) uses require higher maturity levels (e.g., 2 or 3), where standardized processes and data sharing are established. The 2013 edition aligns this with the initial stage's focus on basic project management, where tools are used ad hoc by individuals rather than across teams. This approach supports gradual improvement toward more sophisticated usage.

Reference: P3O Foundation (2013) manual, Section 6.2.1, AXELOS.

NEW QUESTION # 54

Which is an important factor when working in a distributed model?

- A. Functional roles work in the same location
- B. Use of sophisticated tools and techniques
- C. Staff physically co-located to ensure team cohesion
- **D. Effective use of information portals**

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies effective use of information portals as a key factor in a distributed model. Section 5.3.1 states, "In a distributed P3O model, effective use of information portals is crucial to facilitate communication and coordination among geographically dispersed teams." This contrasts with co-location (B), same-location roles (C), or sophisticated tools (D), which are impractical or less critical in distributed settings. The 2013 edition emphasizes technology's role in overcoming distance, ensuring consistent information sharing. This supports efficient collaboration and governance in decentralized structures.

Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 55

Which is a purpose of the Head of P3O role?

- A. Ensure the organization carries out the role of 'Informed Customer'
- B. Facilitate the development of an optimized portfolio
- **C. Ensure alignment with wider policy and strategic initiatives**
- D. Provide a consultancy service to Programme and Project Managers

Answer: C

Explanation:

The Head of P3O role, as defined in the P3O Foundation (2013) manual, primarily ensures alignment with wider policy and strategic initiatives, making it a strategic oversight function. Section 3.5.2 specifies, "The Head of P3O is responsible for ensuring that the P3O model aligns with the organization's strategic objectives and policy framework." This involves overseeing the P3O's structure and ensuring it supports the broader organizational strategy, rather than directly providing consultancy (A), facilitating portfolio optimization (B), or acting as an 'Informed Customer' (D), which are more specific to other roles like the Portfolio Analyst or P3O Sponsor. The 2013 edition underscores this strategic alignment as the core purpose, enabling the Head of P3O to guide the model's evolution and integration with corporate governance. This focus ensures the P3O delivers value by supporting the right change initiatives.

Reference: P3O Foundation (2013) manual, Section 3.5.2, AXELOS.

NEW QUESTION # 56

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