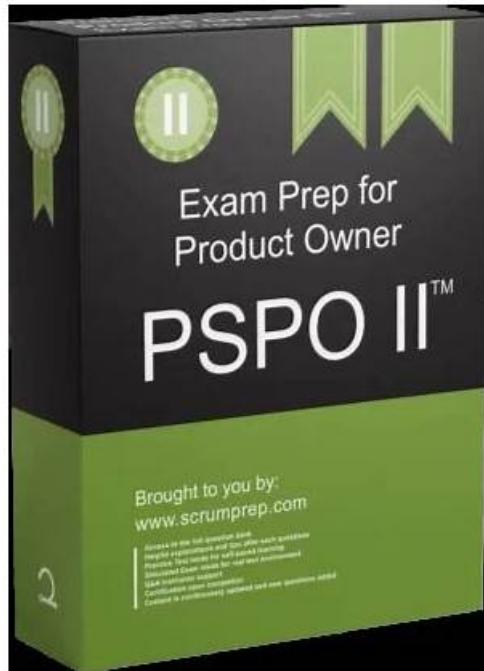


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Scrum Professional Scrum Product Owner II Sample Questions (Q48-Q53):

NEW QUESTION # 48

A Product Owner is needed for every:
(choose the best answer)

- A. All of the above.
- B. Product.
- C. Program
- D. Portfolio.

Answer: B

Explanation:

The Product Owner is the sole person accountable for managing the Product Backlog and ensuring the value of the work the Scrum Team performs. The Product Owner is one person, not a committee. The Product Owner may represent the desires of a committee in the Product Backlog, but those wanting to change a Product Backlog item's priority must address the Product Owner¹. The Product Owner is responsible for the product and its outcome².

A product is a vehicle to deliver value. It has a clear boundary, known stakeholders, well-defined users or customers. A product could be a physical product, a software product, a service, a project, or something else³. A product has a product vision, which is the overarching goal of the product, the reason for creating it, and the impact it should have on its customers and users⁴.

A portfolio is a collection of products or projects that are aligned with a strategic goal or an organizational unit⁵. A program is a group of related projects or products that are managed in a coordinated way to obtain benefits and control not available from managing them individually. A portfolio or a program may have a portfolio or program manager, who is responsible for overseeing the alignment, prioritization, and governance of the portfolio or program. However, these roles are not equivalent to the Product Owner role, as they do not have the same accountabilities and authorities as the Product Owner.

Therefore, the correct answer is that a Product Owner is needed for every product, not for every portfolio or program. References:
1: Scrum Guide 2: Understanding and Applying the Scrum Framework 3: Managing Products with Agility 4: [Product Vision] 5: [Portfolio] : [Program] : [Portfolio Management] : [Program Management]

NEW QUESTION # 49

How can organizations benefit from creating and running experiments? (choose the best answer)

- A. Experiments can help organizations test how effective an improvement is.
- B. Experiments can help organizations determine the feasibility of a goal.
- C. None of the above.
- D. Experiments can help organizations test whether features are delivering value.
- E. All of the above.
- F. Experiments can help organizations validate assumptions.

Answer: E

NEW QUESTION # 50

Which of the following would likely be the least effective way to enhance the agility of your future product development?
(choose the least effective approach)

- A. Lean on your organizational efficiency and existing architecture to build your product aligned to the current organization.
- B. Consider whether there is a significantly large enough market for your product.
- C. Form a holistic view of how the customer sees your product.
- D. Clearly understand the producer, buyer/consumer relationship.

Answer: A

Explanation:

As a Product Owner, you need to embrace agility and empiricism in your product development. This means that you should be able to inspect and adapt your product based on feedback from the market, customers, users, and stakeholders. You should also be able to experiment and learn from your failures and successes. To do this, you need to have a flexible and adaptable product architecture that can support frequent changes and new features. You also need to collaborate with your Scrum Team and other teams in the organization to deliver value incrementally and iteratively. Therefore, leaning on your organizational efficiency and existing architecture to build your product aligned to the current organization is the least effective way to enhance your agility. This approach can limit your innovation, creativity, and responsiveness to the changing needs and expectations of your customers and users. It can also create silos, dependencies, and conflicts within and across teams, and reduce the quality and value of your product.

References:

Professional Scrum Product Owner™ II Certification

Evolving the Agile Organization

Managing Products with Agility

NEW QUESTION # 51

What might indicate to a Product Owner that they need to work more with the Scrum Team? (choose the best answer)

- A. The increment presented at the Sprint Review does not reflect their expectations.
- B. People frequently leave the Scrum Team
- C. The acceptance criteria for the Product Backlog items do not appear to be complete.
- D. They are not working full time with the Scrum Team

Answer: A

NEW QUESTION # 52

Yasmine, a Product Owner, sees that sales for his product is declining whereas a competitor's is increasing.

Which Key Value Areas (KVA) can help Yasmine analyze and decide what to do next? (choose the best two answers)

- A. Time to Market
- B. Current Value
- C. Ability to Innovate
- D. Unrealized Value

Answer: B,D

NEW QUESTION # 53

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