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PMI Certified Associate in Project Management (CAPM) Sample Questions

(Q656-Q661):

NEW QUESTION # 656

A project stakeholder is requesting changes to the project plan. Which process group addresses this?

- A. Initiating
- **B. Monitoring and Controlling**
- C. Planning
- D. Executing

Answer: B

Explanation:

Section: Volume E

Explanation/Reference: <https://4squareviews.com/2018/10/19/6th-edition-pmbok-guide-process-13-3-manage-stakeholder-engagement-outputs/>

NEW QUESTION # 657

Which tool within the Perform Quality Control process identifies whether or not a process has a predictable performance?

- A. Histogram
- B. Cause and effect diagram
- **C. Control charts**
- D. Pareto chart

Answer: C

Explanation:

Explanation/Reference:

Explanation:

* Control charts, are used to determine whether or not a process is stable or has predictable performance.

Upper and lower specification limits are based on requirements of the agreement. They reflect the maximum and minimum values allowed. There may be penalties associated with exceeding the specification limits. Upper and lower control limits are different from specification limits. The control limits are determined using standard statistical calculations and principles to ultimately establish the natural capability for a stable process. The project manager and appropriate stakeholders may use the statistically calculated control limits to identify the points at which corrective action will be taken to prevent unnatural performance. The corrective action typically seeks to maintain the natural stability of a stable and capable process. For repetitive processes, the control limits are generally set at $\pm 3s$ around a process mean that has been set at 0 s. A process is considered out of control when: (1) a data point exceeds a control limit; (2) seven consecutive plot points are above the mean; or (3) seven consecutive plot points are below the mean. Control charts can be used to monitor various types of output variables.

Although used most frequently to track repetitive activities required for producing manufactured lots, control charts may also be used to monitor cost and schedule variances, volume, and frequency of scope changes, or other management results to help determine if the project management processes are in control.

NEW QUESTION # 658

How can a project manager evaluate project team development?

- **A. Produce team performance assessments**
- B. Complete a personal skill assessment on each team member
- C. Provide recognition awards to team members
- D. Hold weekly meetings to engage every member

Answer: A

Explanation:

Section: Volume E

NEW QUESTION # 659

Activity resource requirements and the resource breakdown structure (RBS) are outputs of which Project Time Management process?

- A. Define Activities
- B. Control Schedule
- **C. Estimate Activity Resources**
- D. Develop Schedule

Answer: C

NEW QUESTION # 660

In a large organization, with projects of different types and sizes, what kind of approach or method would be best to use?

- **A. A mix**
- B. Agile
- C. Adaptive
- D. Predictive

Answer: A

NEW QUESTION # 661

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