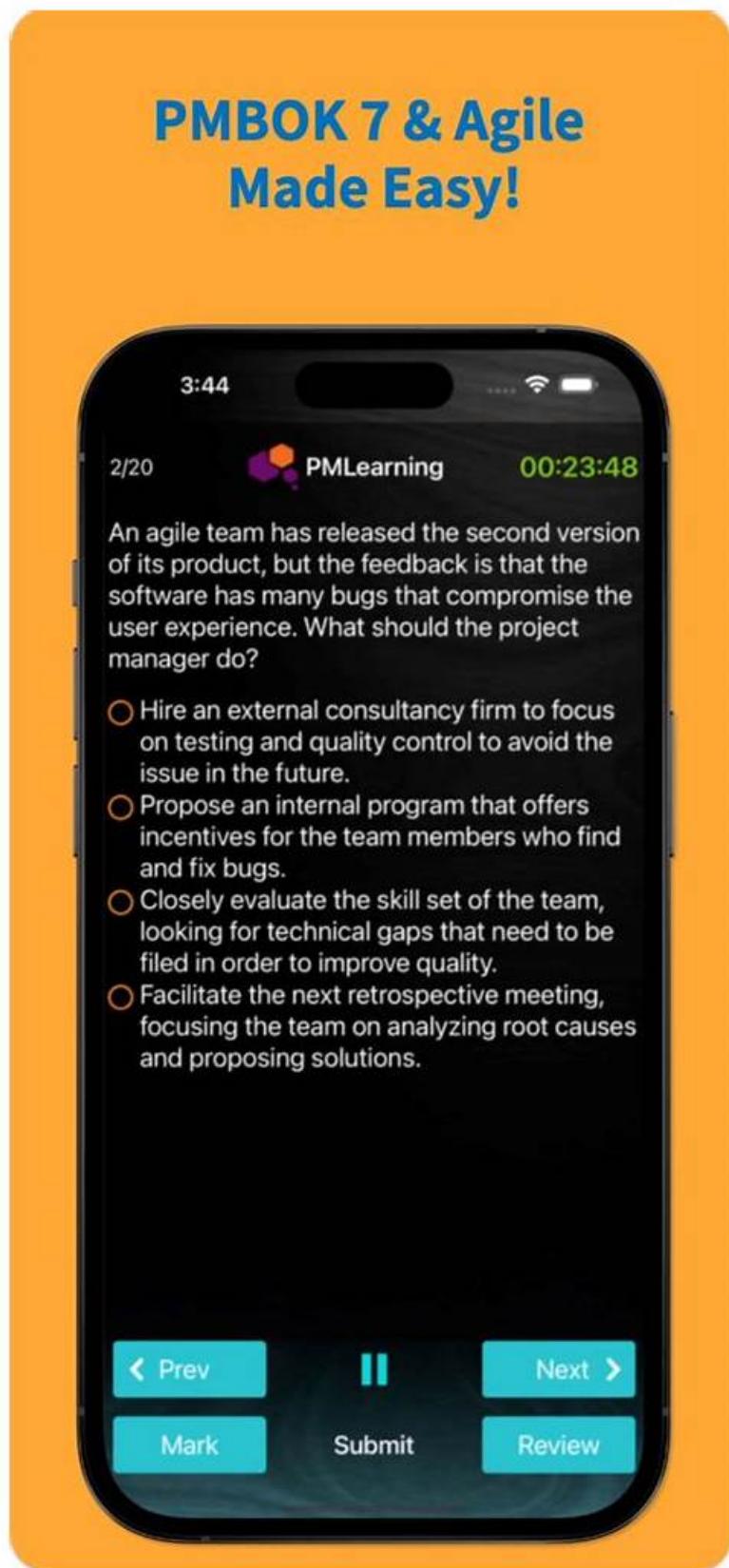


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## PMI Agile Certified Practitioner Sample Questions (Q154-Q159):

### NEW QUESTION # 154

Which of the following is NOT one of the 12 core practices of XP?

- A. On-site Customer
- B. System Metaphor
- C. Coding Standards
- D. **Visualize the flow**

**Answer: D**

### NEW QUESTION # 155

Who is NOT part of the Scrum Team?

- A. Product Owner
- B. **Customer**
- C. Development Team
- D. Scrum Master

**Answer: B**

### NEW QUESTION # 156

An agile project was underway for two months and delivered the expected value to the stakeholders.

However, during a sprint review, a team member complained that the product owner constantly changes requirements and the member feels that this is blocking the team's performance.

How can the scrum master handle this situation?

- A. Work with the product owner to include fewer features in the next sprint planning.
- B. Schedule more meetings with the team and the product owner to refine the backlog constantly.
- C. **Tell the team members that changes are natural and welcome if the project is delivering value.**
- D. Hire more team members to elevate the team's velocity to increase performance.

**Answer: C**

Explanation:

In Agile, change is considered a natural part of the process, as requirements evolve based on feedback and new insights. The Scrum Master should help the team understand that changes are an opportunity to improve the product and deliver more value to the stakeholders. While it's important to manage changes effectively, it's also crucial to communicate that continuous improvement and adaptation are integral parts of Agile practices.

The Scrum Master should foster a positive environment where change is seen as a way to better meet the customer's needs rather than a hindrance to performance.

#### **NEW QUESTION # 157**

A team member is stressed due to a heavy workload, while other team members have some slack in their schedules. How should the team lead address this?

- A. Inform management, and suggest that additional resources may be required
- B. **Discuss the issue with the team in daily stand-up meetings**
- C. Meet personally with the stressed team member to brainstorm ways to better manage their time
- D. Begin tracking the stressed team member's tasks in a separate backlog for additional analysis and reporting

**Answer: B**

#### **NEW QUESTION # 158**

When moving to Agile project management, a key factor for the project manager's success will be:

- A. Directing the work in a more incremental fashion
- B. Only assigning tasks for the next iteration
- C. **Shifting from a controlling mindset to a facilitating mindset**
- D. Giving up control and rotating management through the team

**Answer: C**

#### **NEW QUESTION # 159**

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