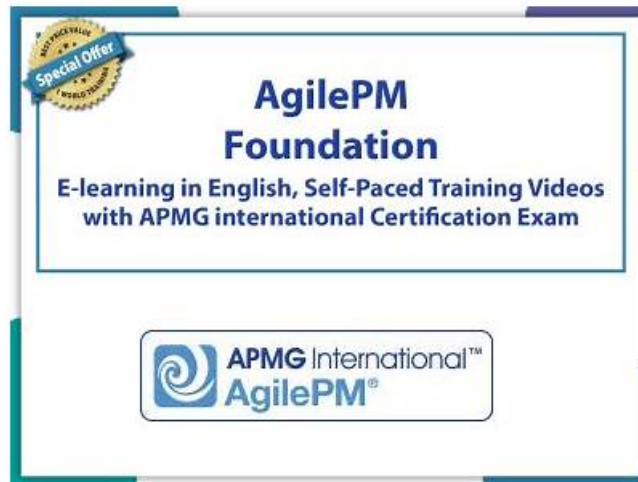


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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q84-Q89):

NEW QUESTION # 84

Social neuroscience summarizes five brain processes involved in social situations using the mnemonic SCARF. What does the 'F' represent?

- A. Fairness.
- B. Fear.
- C. Faith.
- D. Fight.

Answer: A

Explanation:

* Fairness: The SCARF model highlights the importance of perceived fairness in fostering trust and collaboration. Change managers must ensure that processes and decisions are perceived as just and equitable.

* Other Options:

* B: Faith is not a part of the SCARF model.

* C and D: Fear and fight are reactions to stress, not SCARF elements.

Key AgilePM Concepts Referenced:

* SCARF Model Application in Change: AgilePM Handbook, Chapter 5, Section 5.2.

NEW QUESTION # 85

If two separate development teams are required to work on the same project, how will this be managed?

- A. There will be two projects with different project roles
- B. Each team will need a different Scrum Master
- C. Each team will have a different Business Visionary
- D. Both teams can share the same Product Owner

Answer: D

Explanation:

Comprehensive and Detailed 150-300 words Explanation (paraphrased from Scrum & AgilePM practice):

When multiple teams build a single product within one project, effective backlog ownership and value alignment are critical. Scrum practice-and AgilePM when combined with Scrum-supports one Product Owner for the product, even when several teams deliver increments in parallel. A single Product Owner preserves a single ordered Product Backlog, unified priorities, and consistent acceptance criteria, minimizing conflicts and dependency churn. Each team may have its own Scrum Master to optimize facilitation and impediment removal locally, but the essential management mechanism for cross-team coherence is shared product ownership (one Product Owner) paired with lightweight cross-team planning and frequent integration. Splitting into two separate projects (with separate roles) for one product typically fragments value flow and complicates governance. Likewise, mandating different Business Visionaries per team dilutes accountability for the product outcome. Hence, the preferred and most effective approach is that both teams share the same Product Owner to maintain a single value and prioritization voice.

NEW QUESTION # 86

Which of the following statements about the MoSCoW rules for the ratio of prioritized Requirements are true?

The minimum Usable Subset must not exceed 60% of the total number of requirement It is recommended that around 20% of available effort should be allocated to Could requirements.

- A. Both 1 and 2 are true
- B. Neither 1 or 2 true
- C. Only 1 is true
- D. Only 2 is true

Answer: D

Explanation:

AgilePM's MoSCoW guidance sets effort-based guardrails, not simple counts of requirements. A common rule of thumb is: Must

Haves \leq ~60% of available effort, Should Haves \leq ~20%, and Could Haves \leq ~20%, with Won't Haves excluded from the current delivery timeframe. This ensures sufficient contingency (mainly in Could's) to absorb change while protecting time, cost, and quality. Statement 2 aligns with that guidance: allocating around 20% of the available effort to Could requirements provides the "give" needed inside timeboxes and releases. Statement 1 is misstated: it refers to the number of requirements and equates the Minimum Usable Subset with a percentage of items; AgilePM speaks in terms of effort, not item count. Hence, only statement 2 is true.

NEW QUESTION # 87

What role is responsible for interpreting the needs of the Business Sponsor and communicating these to the team?

- A. Business Analyst
- B. Team Leader
- C. Technical Coordinator
- D. Business Visionary

Answer: D

NEW QUESTION # 88

Which of the following statements, about ways in which we communicate and connect with people, are true?

* Non-verbal communication can be written.

* Our actions can speak volumes without saying a word.

- A. Neither 1 nor 2 is true.
- B. Both 1 and 2 are true.
- C. Only 2 is true.
- D. Only 1 is true.

Answer: C

Explanation:

* Statement 1: Incorrect. Non-verbal communication refers to gestures, facial expressions, and body language, which cannot be captured in written form.

* Statement 2: Correct. Actions, such as behavior during change or leading by example, can convey powerful messages without verbal communication.

Key AgilePM Concepts Referenced:

* Non-Verbal Communication in Engagement: AgilePM Handbook, Chapter 4, Section 4.4.

NEW QUESTION # 89

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