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When should a Lean portfolio be established?

- When it is necessary to operate in a completely decentralized environment
- When it is part of training the executives
- When the lack of alignment between strategy and execution impacts value delivery
- When there is a minimum of six Agile Release Trains (ARTs) that require coordination

Which activity is associated with the release-on-demand step of the continuous delivery pipeline?

- Hypothesize
- Test end-to-end
- Learn
- Deploy

Which SAFe role helps to coordinate between multiple ARTs within a Value Stream?

- Solution Management
- Solution Train Engineer
- Lean-Agile Center of Excellence
- Enterprise Architect

Which of the following is a dimension of the Organizational Agility competency?

- Customer Centricity and Design Thinking
- Strategy and Investment Funding
- Strategy Agility

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Scaled Agile SAFe-SPC Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Designing the Implementation: This section of the exam measures skills of the Release Train Engineer and covers the steps for designing a SAFe implementation. It introduces the identification of value streams and Agile Release Trains and describes how to create an implementation plan. Lesson 9 shows how structure and planning support a smooth transformation process.
Topic 2	<ul style="list-style-type: none"> Enhancing the Portfolio: This section of the exam measures skills of the Enterprise Architect and addresses the scaling of value delivery. It discusses launching additional ARTs and value streams, strengthening enterprise solution delivery, and improving portfolio operations. It also reviews Lean governance and the ongoing work of LPM implementation. Lesson 12 focuses on expanding organizational capability.
Topic 3	<ul style="list-style-type: none"> Leading the Change: This section of the exam measures skills of the Change Leader and focuses on guiding transformation. It reviews how to lead by example, how to lead organizational change, and how to apply the SAFe implementation roadmap. Lesson 6 provides a simple view of the leadership behaviors needed to support enterprise level change.
Topic 4	<ul style="list-style-type: none"> Becoming a Lean Agile Leader: This section of the exam measures skills of the Team Leader and focuses on the mindset required to lead with Lean Agile values. It explains the Lean Agile mindset, reviews SAFe core values, and presents SAFe principles in simple and practical terms. Lesson 2 helps leaders understand how their actions influence team culture and continuous improvement.
Topic 5	<ul style="list-style-type: none"> Reaching the SAFe Tipping Point: This section of the exam measures skills of the Transformation Champion and addresses the earliest stages of change. It explains how to establish a clear vision for change and how to build a strong guiding coalition. Lesson 8 highlights the importance of commitment and sponsorship at the start of a transformation journey.
Topic 6	<ul style="list-style-type: none"> Building Solutions with Agile Product Delivery: This section of the exam measures skills of the Product Owner and focuses on delivering customer centric value. It explains design thinking, backlog prioritization, and program increment planning in a clear manner. It also covers developing on cadence and releasing on demand, followed by an overview of the continuous delivery pipeline with DevOps. Lesson 4 guides learners on building solutions that align with user needs.
Topic 7	<ul style="list-style-type: none"> Establishing Team and Technical Agility: This section of the exam measures skills of the Agile Practitioner and introduces the characteristics of cross functional Agile teams. It explains the importance of built in quality and describes how Agile Release Trains are organized around the flow of value. Lesson 3 emphasizes the ability of teams to deliver reliable outcomes through technical discipline.
Topic 8	<ul style="list-style-type: none"> Accelerating to Business Agility: This section of the exam measures skills of the Organizational Development Specialist and presents the key practices that accelerate Business Agility. It explains how to establish organizational agility and create a continuous learning culture. This final section helps learners understand how enterprises sustain improvement and adapt to future challenges.
Topic 9	<ul style="list-style-type: none"> Launching an Agile Release Train: This section of the exam measures skills of the Scrum Master and focuses on the activities required to launch an Agile Release Train. It explains the preparation work, the training of teams, and the launch activities that bring the ART to life. Lesson 10 emphasizes readiness and alignment between teams.

Scaled Agile SAFe Practice Consultant SPC (6.0) Sample Questions (Q163-Q168):

NEW QUESTION # 163

What activity occurs during the program Inspect and Adapt workshop?

- A. Biweekly System Demo
- **B. PI Predictability Measure update.**
- C. Iteration Metrics update
- D. Team Iteration Demo
- E. Roadmap update

Answer: B

Explanation:

The Inspect and Adapt (I&A) workshop is a regular, program-level event at the end of each Program Increment (PI). One of the key activities in this workshop is updating the PI Predictability Measure, which assesses how well teams and the ART delivered on their PI Objectives. This measure is reviewed and discussed to help the ART improve planning and delivery in future PIs.

While the I&A event also includes a PI System Demo and a Retrospective/Problem-Solving Workshop, the Team Iteration Demo (C) and Iteration Metrics update (E) are typically performed at the team level throughout the PI, not specifically during the I&A. Roadmap updates (B) and Biweekly System Demos (D) are other ongoing events outside the I&A workshop.

References:

SAFe 6.0 Website: Inspect and Adapt

SPC 6.0 Guide: "Teams collectively assess PI Predictability and use these insights for improvement."

NEW QUESTION # 164

SAFe uses Kanban to manage flow at the Portfolio Level for the following reasons EXCEPT _____.

- A. To ensure that there is visibility and transparency.
- B. To ensure that the analysis and discovery work needed for the items are not time bound.
- **C. To ensure that portfolio items are delivered to the Program or Solution Backlogs every 2 weeks.**
- D. To capture all ideas in the funnel.
- E. To limit the number of initiatives under consideration.

Answer: C

NEW QUESTION # 165

What does the SAFe budgeting model suggest?

- A. Epics, Features, and Stories are funded based on their size in normalized Story points, while teams are allocated to high-priority work as needed.
- **B. Each Value Stream receives budget allocation as a whole; individual work is not specifically budgeted.**
- C. Each team gets budget allocation and Features are funded according to their size in normalized Story points.
- D. Each Strategic Theme receives a budget allocation when Strategic Themes span portfolios.

Answer: B

Explanation:

The SAFe budgeting model recommends Lean Budgets: each Value Stream (not individual teams or work items) receives a total budget allocation. Individual work items (Epics, Features, etc.) are not specifically budgeted. This model provides flexibility for local decision-making and accelerates value delivery by minimizing the friction of project-based funding.

References:

SAFe 6.0 Website: Lean Budgets

SPC 6.0 Guide: "Lean Budgets allocate funding to value streams, not individual projects, teams, or features."

NEW QUESTION # 166

You are at a retrospective meeting where a program is trying to address a long-existing problem: unreliable PI commitments. One of the participants suggests that they are working on too many things at a time.

What aspect of the program causes uncontrollable amounts of work in process?

- **A. Backlog items in the Program Backlog are not truly end-to-end Features; they look more like large chunks of work at different layers of the system**

- B. Teams don't do a good job of task-switching.
- C. All program teams are cross-functional, and therefore every team spawns work in multiple areas at the same time.

Answer: A

Explanation:

When Program Backlog items are not properly split into end-to-end Features, but instead are large chunks of work or technical components, it causes teams to work on too many parallel streams, increasing WIP (Work In Process). SAFe recommends that Program Backlog items be INVEST (Independent, Negotiable, Valuable, Estimable, Small, Testable) Features to ensure flow. "When backlog items are not end-to-end Features, but rather large technical or architectural pieces, it increases the WIP, causes more dependencies, and makes it difficult for teams to complete work within the PI." (Source: SAFe 6.0 SPC Guide, "Coaching ART Execution" module; Features and Program Backlog best practices.)

NEW QUESTION # 167

Backlogs in SAFe behave just like queues.

- A. False
- B. True

Answer: A

NEW QUESTION # 168

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